

Table of exchange rates for various currencies including US Dollar, British Pound, Japanese Yen, and others.

EUROPE'S BUSINESS NEWSPAPER FINANCIAL TIMES

ITALIAN PARTIES Industry goes on the menu Page 24

No.30,646 Tuesday September 20 1988 D 8523 A

World News Business Summary

Fears grow over health of Emperor Hirohito

The chief physician to Japanese Emperor Hirohito... Fears grow over health of Emperor Hirohito.

Japan takes tough action on insider dealing

DIRECTORS of publicly quoted Japanese companies will be obliged from next month to disclose dealings in their own companies' shares...

Botha-Kaunda talks

Plans are afoot for a meeting between President Botha of South Africa and Zambia's President Kaunda...

Messner resigns

Zbigniew Messner, Poland's Prime Minister under fire for mismanaging the economy...

Hafti coup aftermath

It-Gen Prosper Avril began to form a new Haitian Government after toppling Gen Namphy in a weekend coup.

Grain talks fail

US and Soviet officials met secretly last weekend in Vienna to negotiate a new grain pact...

Israel Cabinet row

Israel's coalition faces a cabinet crisis before the November election over plans to cut the budget by 20%...

Iceland talks

Iceland President Vigdís Finnbogadóttir asked Progressive Party leader Steingrímur Hermannsson to form a government...

Soviet trade bid

A delegation from Moscow arrived in Manila to try to develop barter trade with the Philippines.

Malay MPs rebel

A group of Malay MPs from the defunct UMNO party has made a final break with Dr Mahathir Mohamad...

Kurds visit

The International Committee of the Red Cross sent two delegates to Turkey at Ankara's request to assess needs of Kurdish refugees from Iraq...

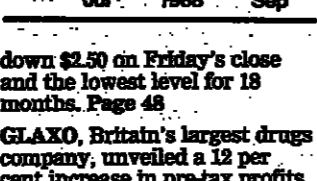
Salvador paralysed

Leftist guerrillas fighting the El Salvador Government imposed the year's fifth transport ban on roads nationwide...

Tokyo tops the bill

Tokyo is the world's most expensive city, according to a Union Bank of Switzerland survey.

Gold Price



Down 22.50 on Friday's close and the lowest level for 18 months

GLAXO, Britain's largest drugs company, unveiled a 12 per cent increase in pre-tax profits...

Italy's ENI state energy group

Italy's ENI state energy group is holding talks with two or three of the world's leading oil producers...

COATS VITELLA, the largest textile group in Europe

COATS VITELLA, the largest textile group in Europe, saw its share price slide by 21p to 178p when it announced a fall in pre-tax profits...

APPELL COMPUTER and Computer Computers

APPELL COMPUTER and Computer Computers both launched high-performance personal computers in an assault on IBM's stronghold...

WORLD BANK is preparing to extend Argentina \$700m in fresh loans

WORLD BANK is preparing to extend Argentina \$700m in fresh loans, probably to be disbursed in October...

ROBERT HOLMES & COURT, the Australian entrepreneur

ROBERT HOLMES & COURT, the Australian entrepreneur, denied that he had been in breach of Stock Exchange rules when he bought shares in Standard Chartered shortly before announcement of last week's rights issue...

FILLSBURY, the US food group

FILLSBURY, the US food group which includes the Burger King restaurants, is selling its 500-strong Godfather's Pizza chain to a buyout group led by management for undisclosed terms.

Burmese troops in ruthless drive to quell protests



Gen Saw Maung: seized power

TRUCKLOADS of heavily-armed troops moved through the streets of Rangoon yesterday, firing without warning into groups of demonstrators as the Burmese regime battled ruthlessly to retain its weakening grip on power...

broadcast military music, punctuated by warnings to the demonstrators. Later it said nine soldiers had been killed in the street fighting.

Safra to establish European bank with \$1bn capital

By David Lascelles, Banking Editor, in London. MR EDMOND SAFRA, one of the world's best-known but least seen bankers, is to launch a large new banking venture in Europe aimed at the market for wealthy individuals.

W German trade surplus shows sharp increase

By Andrew Fisher in Frankfurt. WEST GERMANY'S trade surplus rose sharply in the first seven months of this year, leading economists to forecast that the country could again come under pressure to stimulate domestic demand in order to promote exports.

ditional, the Wall Street investment bank. Mr Safra will become chairman of Safra Republic, and its dominant individual shareholder by virtue of his direct personal investment, and indirectly through his interest in Republic New York, which will have 49 per cent. The public shareholders will own about 30 per cent.

"Germany will continue to see its trade and current account surpluses go up," said Mr Nigel Hugh-Smith, an economist with Hoare Govett, the UK stockbroking firm.

Soviet reform confusion sends planning system towards chaos

By Quentin Peel in Moscow. THE HIGHLY-centralised Soviet planning system appears to have been reduced to a state of virtual chaos, with state enterprises floundering to fulfil their plan 'targets' because of the tentative introduction of reforms.

Harbour Exchange LONDON DOCKLANDS

THE CITY ON THE WATERFRONT. Leading US, Japanese and UK City Tenants already signed up. Rents around £20 per sq ft and no rates until 1992.

MARKETS

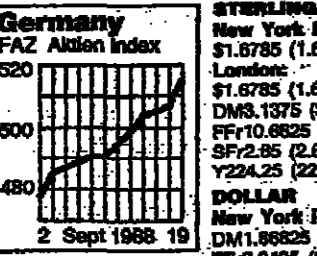


Table of stock indices including New York, London, and other markets.

Table of interest rates for various currencies and bonds.

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Table of gold prices and other market data.

Table of company and financial data including agricultural reviews and financial futures.

Table of company and financial data including international bonds and letters.

EUROPEAN NEWS

Ethnic violence flares again in Soviet republics

By Quentin Peel in Moscow

THE simmering ethnic tension between the neighbouring Soviet republics of Armenia and Azerbaijan blew up again on Sunday when 25 people were wounded in a bloody clash in the disputed enclave of Nagorny Karabakh.

Firearms were used in the clash, and 17 people taken to hospital in the worst violence reported since race riots in the Caspian city of Sumgait last February.

Outside Stepanakert, and "firearms and side-arms were used on both sides."

US puts pressure on Spain over bases

By Peter Bruce in Madrid

THE US is putting Spain under intense pressure to reach a new agreement on the presence of US forces that would strain, if not break, Madrid's 1986 referendum promise not to allow the introduction of nuclear weapons into the country.

In a television interview Mrs Margaret Thatcher, the British Prime Minister, warned that Spain must accept fully the principles and conditions of the seven-nation Western European Union (WEU) - including the modernisation of nuclear forces - if it wants its membership application to be approved.

Sweden's Social Democrats confound the opinion polls

Robert Taylor reports on Sunday's election

THE Swedish general election on Sunday turned out to be a comfortable victory for the Social Democrats, confounding the opinion polls that had almost all predicted that Sweden was heading into a period of political instability where it would be difficult for any party to govern.



Ingvar Carlsson: Surprisingly easy victory

There is a real possibility of a new balance of forces inside Swedish politics in a red-green bloc made up of the Greens, the Communists and the Centre party bound together by a hostility to growth, the European Community and the market economy.

The election turned out to be a disaster for the right-wing parties. The Moderates won 18.3 per cent, down 3 per cent on 1985 and its worst result since 1976, giving it 66 seats, a decline of 10.

Blow to image of refugee haven

By Sara Webb in Stockholm

SWEDEN'S reputation as one of the world's most hospitable asylums for refugees has suffered a serious blow.

In a referendum on Sunday, the people of Sjöbo, a farming community in the southern part of the country with virtually no foreigners, voted overwhelmingly against accepting immigrants fostered on them by the authorities.

National politicians have sworn to place the xenophobes of Sjöbo in "political quarantine." The real fear is that other local authorities will follow the example.

EC credit card rules in balance

By William Dawkins in Brussels

PLANS to guarantee minimum protection for the users of plastic payments cards hung in the balance yesterday after a meeting of senior European Commission advisers failed to reach a firm conclusion over the controversial scheme.

It is being promoted by Mr Grigoris Vartzis, the Greek Commissioner for Consumer Protection. But the crucial question of its legal enforceability has run into reservations from his two French colleagues at the head of the Brussels executive, including Mr Jacques Delors, Commission President.

The directive would force card issuers to take full liability if holders lost their cards through no fault of their own.

German growth beats forecasts

By Andrew Fisher in Frankfurt

WEST GERMANY'S economy continues to perform more robustly than expected, but is set for a considerable slowdown in 1989.

German growth beats forecasts sharply, while new foreign business jumped by 10 per cent in April-July over 1987.

look for next year, however, is less rosy. The world economy is expected to lose impetus and the D-Mark to gain both against the dollar and European currencies.

Ozal threatens to resign over poll referendum

By Jim Bodgener in Ankara

MR Turgut Ozal, the Turkish Prime Minister, has threatened to resign if voters in next Sunday's referendum fail to back him in moves to bring forward local elections.

Soviets stone-wall plan to improve Berlin air links

By David Marsh in Bonn

THE Soviet Union appears to have given a general negative reply to a proposal by the US, Britain and France proposing improved air links between Berlin and other European cities.

The Soviet reply came in response to a note from the three western powers handed to the Soviet embassy at the end of last year.

Yugoslav groups locked in an unhappy marriage

Judy Dempsey, recently in Prishtina, Kosovo, reports on Serbian-Albanian tensions

Albanians in Kosovo, Yugoslavia's troubled autonomous province, fear that ethnic tensions in the region could lead to their being treated as second-class citizens in the Yugoslav Federation if their constitutional rights are taken away by the Republic of Serbia.

ethnic Albanians rarely give the Albanians a fair hearing in the Serbian or Serbian-influenced Kosovo press. Nor do they drive south from Belgrade to Prishtina, the provincial capital of Kosovo.

Albanian academic who points out that the ethnic Albanians were rarely compensated for land confiscated in the 1920s and 1930s.

Waste ship anchors near Italian port

By Roberto Benvenuti

A WEST German ship carrying 2,100 tonnes of toxic waste nobody appears to want weighed anchor outside the Italian port of Livorno yesterday as authorities argued over what should be done with its cargo.

Ethnic Albanians, whose province is constitutionally linked to Serbia, find it hard to reconcile their own reality with what the protestors say and what the Serbian press writes about Kosovo

under the Austro-Hungarian treaty of 1918, when the Albanians were granted some autonomy. This policy was reversed when the Serbs re-occupied Kosovo in 1918.

Ethnic Albanians are after their home and forcing them to leave Kosovo that has become an issue are traditional peasant land rights," explained an Albanian historian.

Paris, Bonn in satellite TV talks

By Paul Betts in Cayenne, French Guiana

THE FRENCH government hopes to secure one or possibly two West German television channels for its ambitious controversial TDF direct television broadcasting satellite programme, due to be launched at the end of next month.

The satellite Union appears to have given a general negative reply to a proposal by the US, Britain and France proposing improved air links between Berlin and other European cities.

Paris, Bonn in satellite TV talks

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TELEVISION France, the state broadcasting agency, and other promoters of the controversial French direct broadcasting satellite programme, are facing the need to find operators for the two channels on the TDF-1 satellite.

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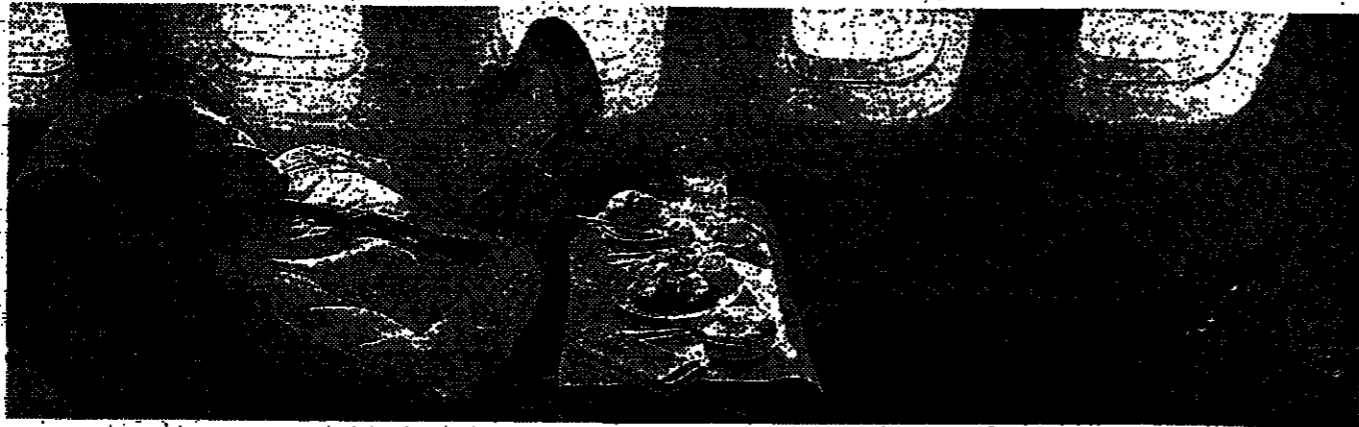
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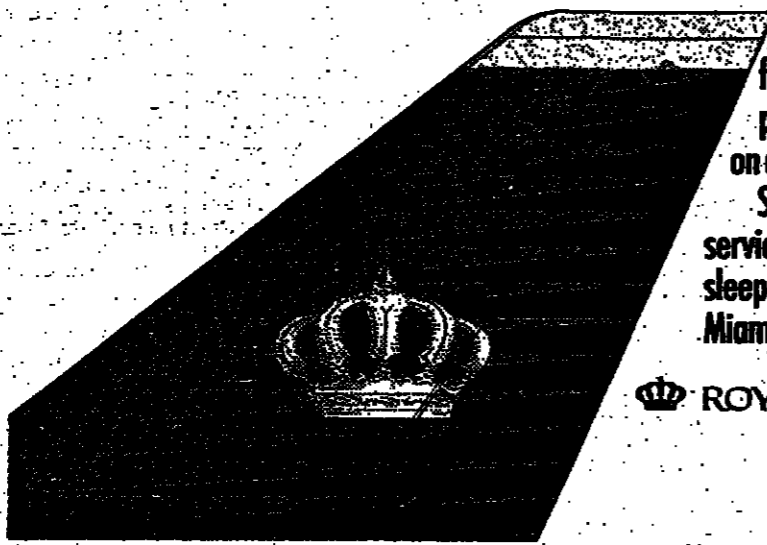




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### OVERSEAS NEWS

## Harvesting the fruits of development

John Elliott visits a rural project in Pakistan

Crops of dried apricots are bringing new prosperity to 60 tiny villages in the remote Balistan mountain deserts of northern Pakistan.

Instead of burning their fruit trees as fuel, the villagers have been taught how to dry this traditional local fruit chemically; in the last harvest season they produced over 70 tonnes of apricots worth Rs 1m (\$55,500) in retail markets.

In the adjacent area of Gilgit, 26 families in Shantote, one of the region's poorest villages, have transformed their lives by building a 6,300ft long irrigation channel which has increased their cultivated land more than tenfold and produced good crops of wheat, potatoes and other vegetables as well as fruit from 1,500 new trees.

These are two examples of the dramatic results achieved by a five-year-old, co-operative based rural development project called the Aga Khan Rural Development Programme. It was launched by the Aga Khan, the Imam (hereditary spiritual leader) of 15m Ismaili Shia Muslims, whose Geneva-based headquarters runs and partially finances the work. But the bulk of current Rs 110m annual expenditure is now being provided by the UK, Canada and Holland.

Unlike most other third world development programmes, where specialists try to impose their ideas on local people and then leave a vacuum behind when their work finishes, the programme is based on villagers being persuaded to set up their own co-operative organisations.

The organisations then choose, execute and maintain projects involving the establishment of infrastructure such as irrigation channels, link roads, fruit orchards and marketing arrangements. But no-one is using the word co-operative, which has a bad name in South Asia because of numerous past and current failures.

The Aga Khan Foundation finances a village's first project with a grant, but insists that the village organisation opens a bank savings account to provide loan collateral for later developments.

"Our main aim is not just to execute the irrigation and other projects, but to get the people organised for development," says Mr Shoaib Sultan Khan, the project general manager, who has developed principles started in the 1970s at Comilla in Bangladesh. The World Bank described the programme as "impressive" in a report last year and is looking into its possible extension to other countries.

The village co-operative principles are also about to be reproduced on two nearby projects, together costing \$15-20m, one by the Pakistan Government backed with aid from the US, and the other by the Asian Development Bank working with the International Fund for Agricultural Development.

There is an unusually long and flexible development horizon of 10 or maybe more years, compared with most development sponsors who pack up after five or six years. The 10 year target is to more than double per capita incomes on an egalitarian basis, and to work the Aga Khan's people out of a job.

The programme has spread to about 50 per cent of the 800,000 population of Pakistan's little-known northern districts of Gilgit, Balistan, and Chitral, which lie in an internationally sensitive area surrounded by Afghanistan, the Soviet Union, China and India, which claims most of the territory.

This is source of the giant River Indus and the meeting point of the Himalayas, Hindu Kush and Karakoram mountain range. The region is one of the most rugged in the world, with gaunt grey-brown mountains, mostly deforested and geologically unstable, plunging into deep ravines. More than half of the land lies above 14,500ft.

The area was controlled until 1974 by local rulers called Mirs and Rajas, whose demise left a power vacuum and stifled what little development had been taking place. The people, all Muslims, eke out a subsistence living from the mostly barren land and are desperately poor. Adult literacy averages only about 10 per cent and is as low as 2 per cent for women.

The economy began to open up in the 1970s with the building of the 470-mile long Karakoram Highway to Pakistan's border with China's Xinjiang province. At the end of 1982 the Aga Khan, whose Ismaili followers make up about 30 per cent of the local population, decided to try to bring economic growth and stability to the area.

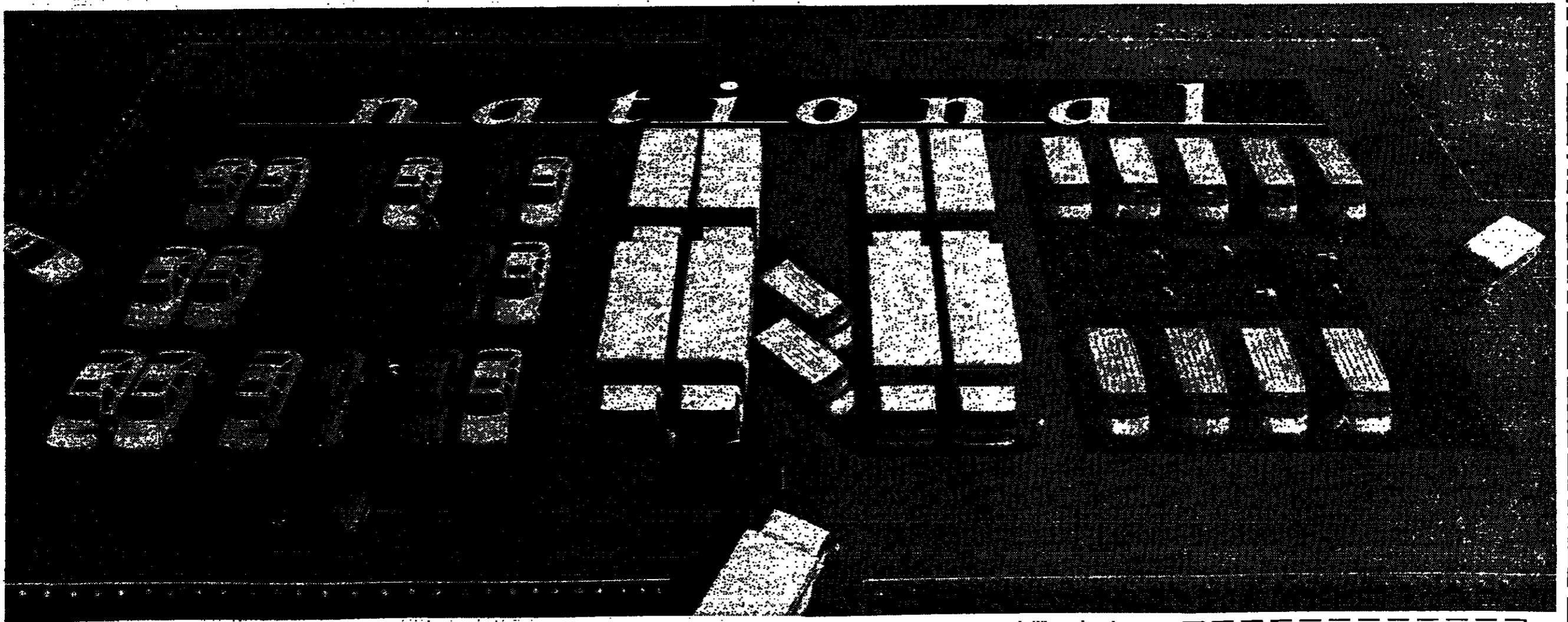
There are now 915 village organisations with an estimated membership of almost 50,000 households. In the Gilgit district, where the work began in 1983, 90-95 per cent of the households and potential villages are involved. A total of Rs 43m has been saved in bank deposits by individuals through the village organisations. Loans totalling Rs70m have been disbursed for periods of nine months to five years, and are being repaid with a default rate below 2 per cent compared with over 60 per cent in some developing countries.

In the five years the villagers have built 1,000 km of irrigation channels bringing water from remote glaciers and streams to cultivable areas, 340 km of small roads linking settlements to highways and jeep tracks, 22,000 metres of protective river banks and 36 reservoirs and tanks. From the villages, 1,600 people have been trained as local specialists, working with about 120 professionals. After the initial projects, the programme helps with a range of other developments.

The question now is what happens next. The Aga Khan Foundation's Geneva headquarters has decided to restrict the programme's geographical expansion and it agrees with World Bank recommendations that more work is needed to match the highly successful organisational concept with a "production model" bringing together work on infrastructure, credit facilities, output and marketing.

But the biggest outstanding challenge is to find an effective institutional system - possibly a pyramid of co-operatives - which can be designed to take over and eventually to allow the Aga Khan's people to withdraw and leave a new economic, and social order behind them.

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'No option' for soldiers in Gibraltar shootings

BRITISH soldiers who killed two IRA bombers had "no alternative" but to open fire, a police witness said yesterday at the inquest into the deaths.

Warning on investor risks in power sell-off

The Government has warned that the larger part of the soon-to-be-privatised electricity generating industry is likely to be unsealable unless the taxpayer retains part of the financial risk after privatisation.

Attacks on fiscal stance far-fetched says Lawson

MR NIGEL LAWSON, Chancellor of the Exchequer, yesterday dismissed as "far-fetched" suggestions that the Government's fiscal policy was too loose and said that higher interest rates would reverse the deterioration in Britain's trade position.

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Owen tells SDP conference his party is 'too young to die'

By Peter Riddell, Political Editor

OPPOSITION parties should jettison their chosen in the electoral system if the Thatcher era is to be ended, Dr David Owen, leader of the Social Democratic Party, urged yesterday.

Joint venture makes medicines from milk

By Peter Marsh

TRANSGENE, a French genetic engineering company, has taken a stake in Pharmacia Proteins, a UK company which intends to make human drugs from materials secreted in animals' milk.

Nuclear safety talks start

By David Fishlock, Science Editor, in Vienna

BRITISH and Soviet nuclear safety experts meet in Vienna today to discuss bilateral cooperation on the policing of nuclear reactor safety.

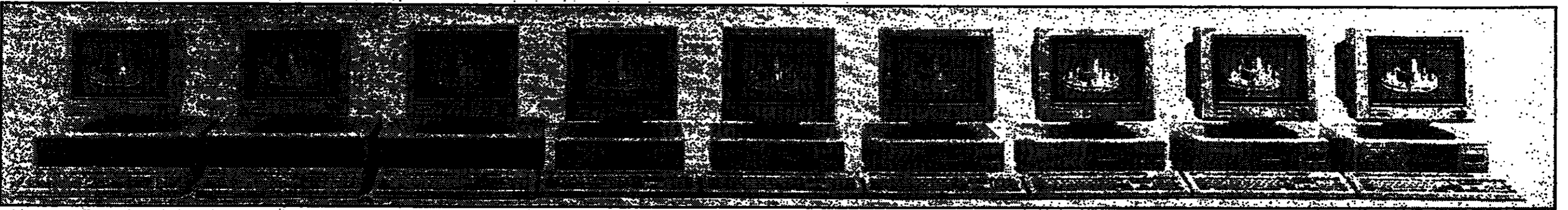
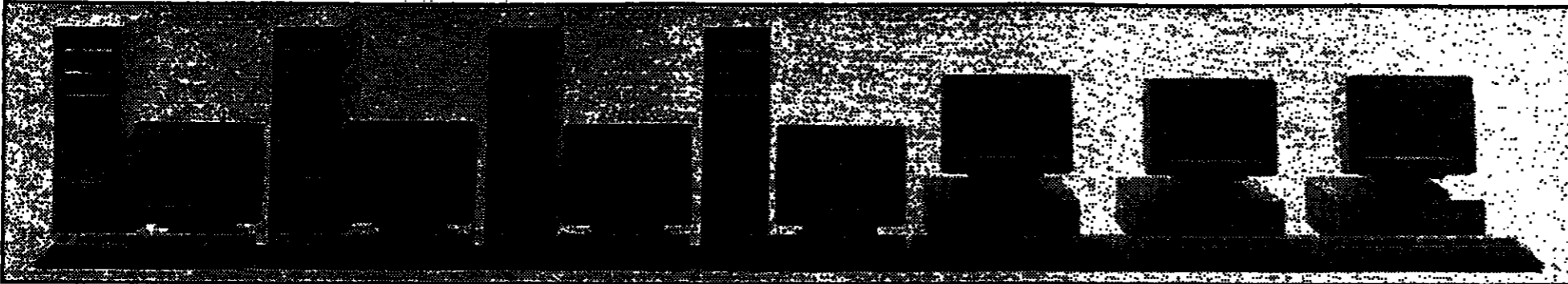
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UK NEWS

British companies win £350m Channel tunnel orders

Benefits 'go beyond London area'

By Andrew Taylor, Construction Correspondent

MORE than £350m of orders for work on the Channel tunnel project have been won by UK companies since the project got underway at the end of last year, Lord Young, Trade and Industry Secretary, said yesterday.

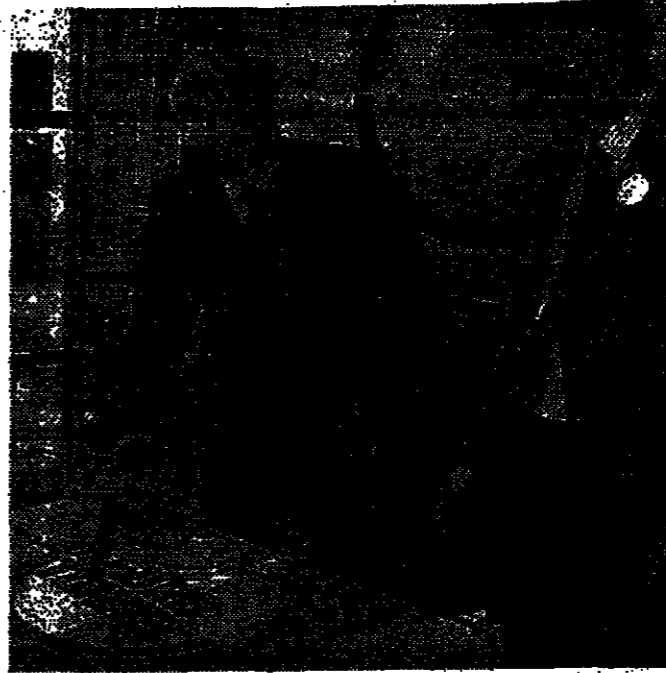
Lord Young, speaking in Folkestone, Kent at the opening of an exhibition centre marking the construction of the tunnel, said that orders worth £57m had been placed in Scotland, £32m in the north of England, £30m in the Midlands, Yorkshire and Humberside and £15m in the south-west and Wales.

He said the figures refuted previous claims that most of the work would be concentrated on companies in south-east England.

Lord Young said manufacturing industries outside the south-east would also benefit when the tunnel opened in 1993.

"It will provide a fast, reliable through-rail link to carry freight to the heart of European markets. The potential advantages for manufacturers can be substantial, with time-tabled, computer controlled delivery to anywhere in Europe," he said.

"Companies in the north, in Scotland and other regions will be better able to serve their



Lord Young and Alastair Morton at yesterday's opening of the exhibition centre marking the construction of the Channel Tunnel. The tunnel is not just for London. It is for the whole country, said Lord Young.

regions to the Channel tunnel have been criticised as inadequate by some business leaders and by local politicians who fear investment and employment will suffer in the regions unless a high speed link is provided, by-passing London.

Critics say investment will continue to be concentrated in the south-east, accentuating the regional divide. If companies in other parts of the country cannot easily get their goods to the tunnel's mouth on the Kent coast.

Mr Robin Morris, a transport industries specialist, told a symposium last week that the Channel tunnel could turn Liverpool into Western Europe's most important deep-sea port if Britain became a "Crossbridge" between the Mersey and Calais.

Liverpool could, he said, develop as a vast container terminal served from Europe by rail through the tunnel.

Mr Alastair Morton, joint chairman of Eurotunnel, the Anglo-French consortium, told the symposium on the effects of the tunnel on Merseyside that Liverpool needed to develop a container port able to turn ships round quickly, as well as improved rail links to the west coast main line, about 25 miles from the port, and beyond.

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Well over 100 overseas manufacturing firms have already invested in Birmingham.

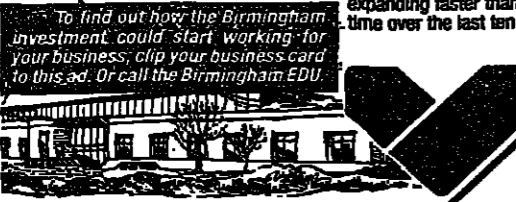
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Metal Box, Lawson set up PET venture

By Maggie Urry

METAL BOX and Lawson Mardon, two packaging groups, are setting up a joint venture company to pool their polyethylene terephthalate (PET) bottle making capacity. The new company will be called Impetus Packaging and will be owned 50:50 by its two parents.

PET bottles, typically in one litre or three litre sizes, have been gaining from glass as packaging for soft drinks, beer and cider. It is a large and highly competitive market, and one where technology is developing rapidly.

Mr John Spruell, managing director of Metalbox Beverage Packaging, said: "This joint venture enables us to become a strong force in the European PET bottle market in preparation for 1993 and also gives us the strength to defend our position in the home market."

Mr Marcel Pilon, chairman of Lawson Mardon's rigid plastics and metals division, said: "We believe the PET technology existing between our company and Metal Box is in advance of anything else we see in Europe. The joint venture will permit Impetus Packaging to maintain this lead and compete efficiently in the European-wide market."

The new company will employ 400 people at five locations - Metal Box is contributing the plants at Crewford, North Wales, and Beckton in London; Lawson Mardon is putting in three factories at Corby, Northamptonshire, Letchworth, Hertfordshire, and Edmonton, London.

The company will have a net asset value of £26m, and expects turnover in the first year to be over £50m.

It intends to set up manufacturing bases in Europe, to match moves by the large customers, such as soft drinks companies, to become more European in sourcing. Transporting empty PET bottles for long distances is often not economic because of the low price to volume ratio.

Impetus Packaging will sell either the completed bottles or "pre-forms" from which customers can make their own bottles at in-house blowing plants, a growing trend within the bottling industry. It will also provide customers with equipment and technical back-up to set up their own blowing plants.

The company will also supply the Middle East and North African markets from Europe.

ICL wins network order

By Terry Dodsworth

COLLABORATIVE arrangements between ICL, the UK computer group, and Northern Telecom of Canada, have borne fruit in an order for a £10m telecommunications network at the Nationwide Anglia Building Society.

The new network will allow Nationwide to retain the two computer systems inherited from its merger with Anglia. While mortgage processing will be standardised on one set of computers, and investment

operations on another, ICL will develop a network allowing terminals in the branches to link up with both.

Mr Peter Bonfield, ICL's chairman, said it would have been difficult for the company to win the contract without the deal with Northern.

The Canadian company is supplying the network's packet switches, devices which control the flow of messages through the telephone system.

Bar on opencast pits 'puts jobs at risk'

By Maurice Samuelson

MORE THAN 20,000 mining jobs are at risk because of local authorities' reluctance to authorise new opencast coal mines, Sir Robert Haslam, British Coal chairman, said in South Wales yesterday.

At the present rates of opencast approval, the industry would be halved in size in three years. This would jeopardise half of the 13,000 jobs in UK opencast mining, and a further 12,000 jobs in deep mines where output is blended with opencast coal to assist sales to customers.

Only 22 per cent of initial planning applications for new sites were now approved compared with 90 per cent three years ago. Even after the applications had gone through public inquiries, the success rate reached only 35 per cent.

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UK NEWS

Weighing up the fuel waste options

David Fishlock hears arguments in the nuclear controversy

TO REPROCESS or not - that is the question which is preoccupying the nuclear industry...

has also signed an agreement with France that fuel from its two reactors at Koeberg, built by the French, will not be reprocessed inside the country...

Senior Eskom executives said they were keeping options open by arranging to store the fuel for at least 20 years, initially at Koeberg and later at its nuclear waste repository at Vastrap...

Other countries such as Sweden and Finland claim it is more economic to store spent fuel and eventually to bury it permanently as nuclear waste...

Mr Blackwell Greasley, head of Uranium's contracts office, estimates that by the end of the century Europe's reprocessing plants in Britain, France and Germany will have recovered 29,000 tonnes of uranium...

The problems of re-enriching the fuel - mostly associated with the build-up of radioactive constituents - had been

overcome, and were best tackled commercially by treating it without delay, he argued. The "modest premium" incurred still left utilities with sufficient incentive to re-use the uranium...

West Germany reported on a national programme running since 1980 to demonstrate that plutonium made by transmutation of uranium in the reactor can be separated by reprocessing and re-used as fuel for the same reactors...

Mr Peter Schmeidel, Siemens-KWU's general manager for nuclear fuel marketing and projects, said the price of mixed oxide (MOX) fuel enriched with plutonium would be only about half of its present-day price...

Some adopted an intermediate policy, storing fuel in such a way as to leave open the possibility of retrieving it in the future.

Mr Guais cited Japan as having made the most complete analysis of these options. It had come to the conclusion that the closing of the fuel cycle promoted the peaceful use of nuclear energy on an independent and stable basis.

More than half of German's nuclear reactors are either already licensed to use MOX fuel, or expect such a licence soon.

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Ulster industry seeks economic revival plan

By Our Belfast Correspondent

NORTHERN IRELAND'S business leaders have urged the Government to formulate an economic regeneration plan based solely on the needs of the local economy.

The recommendation contrasts sharply with the views of Mr Peter Viggers, Northern Ireland Industry Minister, who is opposed to the idea of an economic plan for Ulster.

The province's business leaders argue that financial assistance and initiatives from economic development agencies offer only part of the answer to Northern Ireland's economic ills. Support for the economic plan emerged in a survey commissioned by Touche Ross, the chartered accountants and management consultants.

Researchers approached chief executives and senior managers in the manufacturing and services sector of the economy. The 112 companies employed almost 40,000 people ranging in size from 50 to 1,000 employees.

Four out of five employers questioned backed calls for an economic plan and almost the same number felt that such a strategy should deal exclusively with the province and not be an extension of UK government policy.

Of those questioned 81 per cent felt there was a need for an economic regeneration plan for the province and 79 per cent considered that the plan should be developed to deal exclusively with Northern Ireland and its particular local problems.

Hurd accuses film makers of 'designer violence'

Financial Times Reporter

MR DOUGLAS HURD, Home Secretary, last night spoke out against what he termed "designer violence" in films and videos.

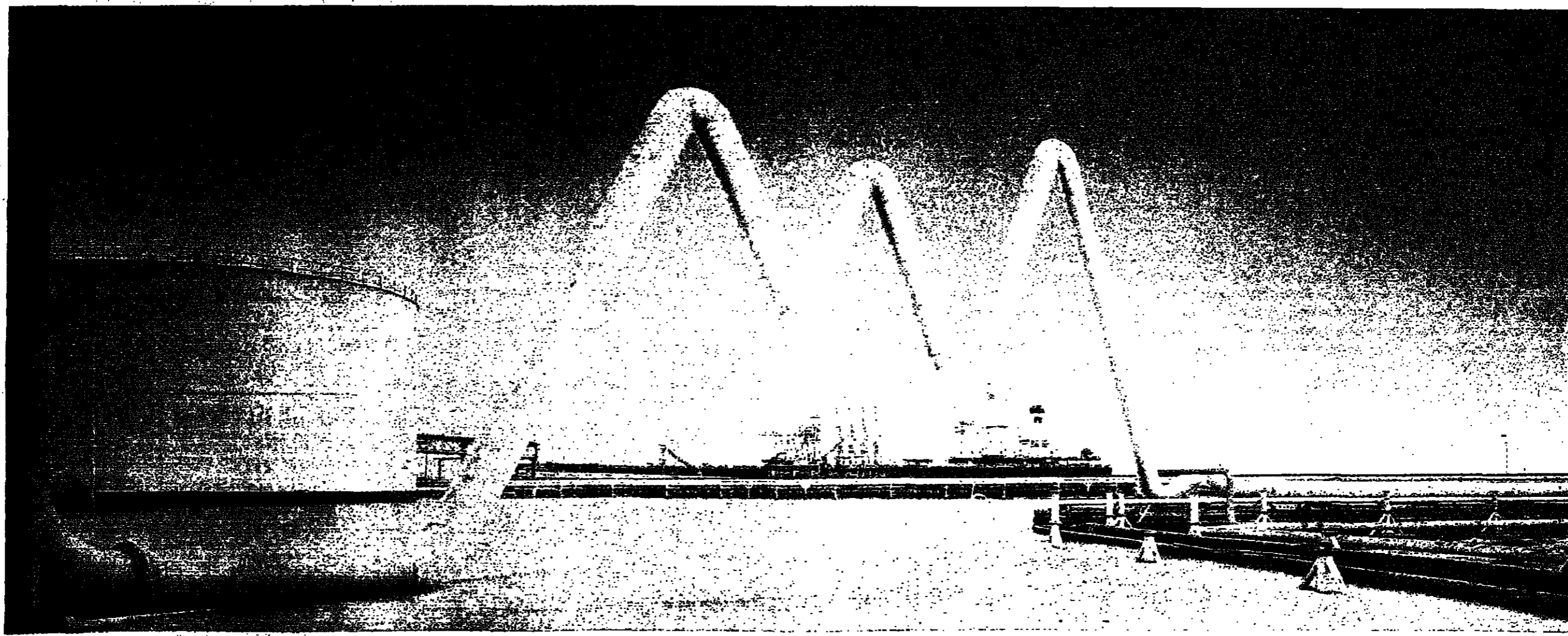
He said the importance of discipline at home and school had been degraded for too long, and criticised producers and editors who "glorified a bogus masculinity characterised by aggression."

Mr Hurd, who was speaking to Conservatives in Lancaster, said: "The struggle against violent crime will be long and difficult. Just as the virus of a disease can mutate from one form to another, so violent crime infects our society in a number of different ways."

The Government had increased police strengths, embarked on a prison-building programme and tackled senten-

cing policy. Mr Hurd said he welcomed longer sentences for violent crime. "In particular, from figures just becoming available, I can say that the average length of sentences for rape has increased by more than 60 per cent in the last three years," he added.

Police, prisons and the courts could provide only part of the answer. "The roots of violent crime lie deep in the social history of recent decades. For too long we have degraded the central importance of discipline in the home and in the school. Film and video makers have given us 'designer violence', intended to titillate and amuse rather than revolt the viewer. Producers and editors had glorified a bogus masculinity," he said.



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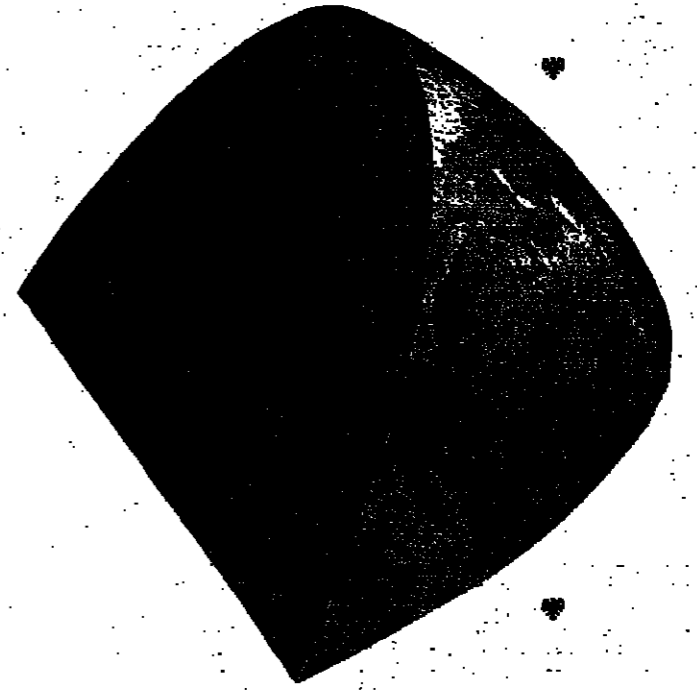


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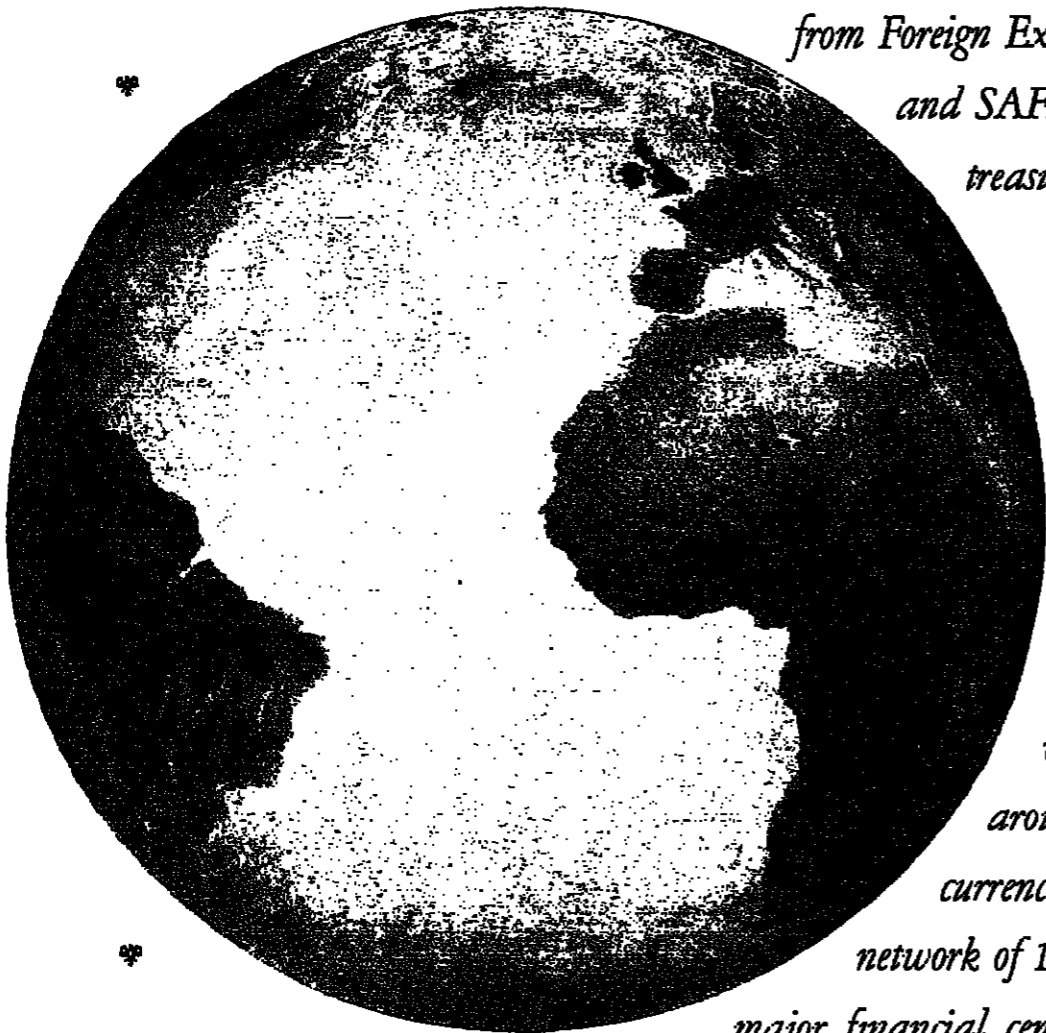
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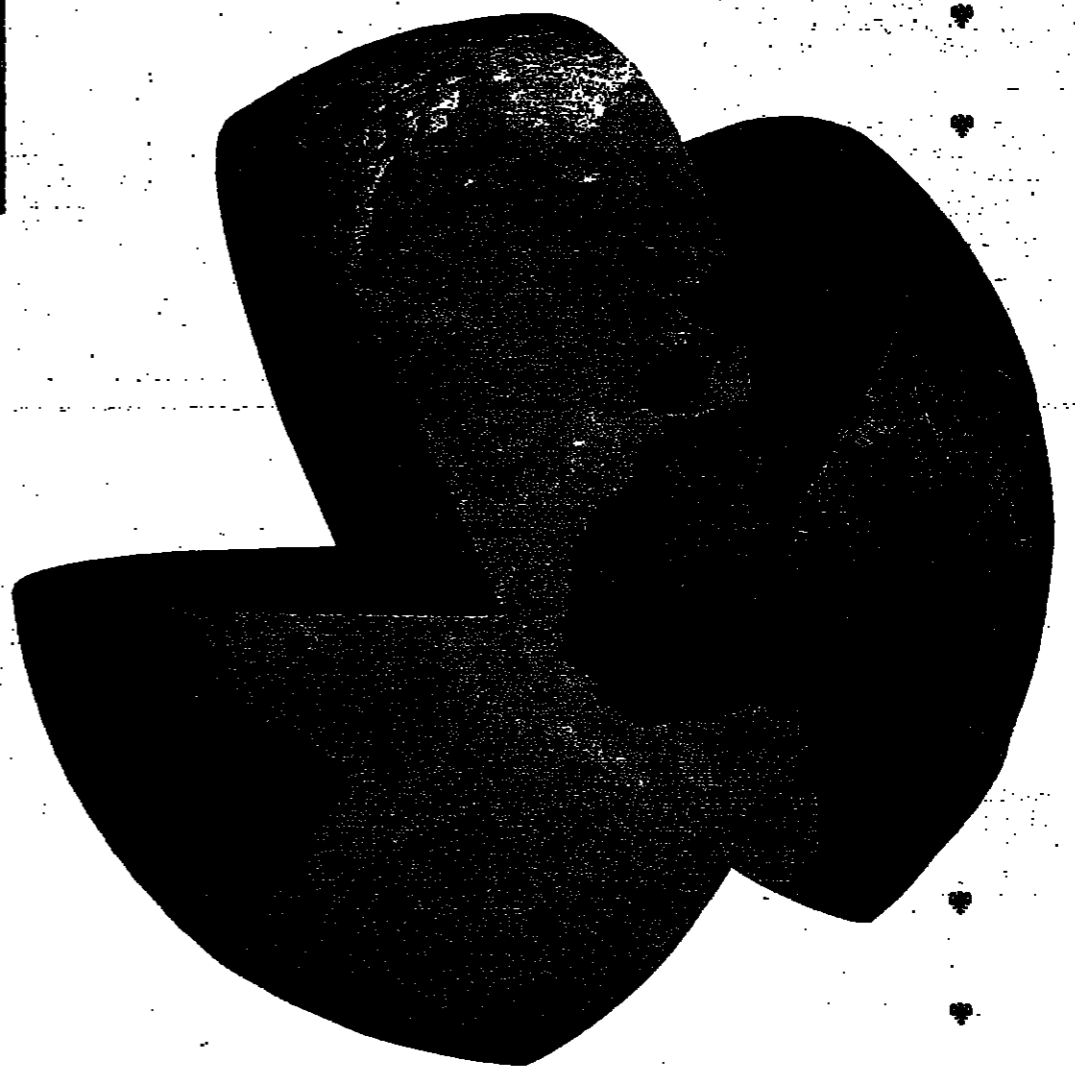
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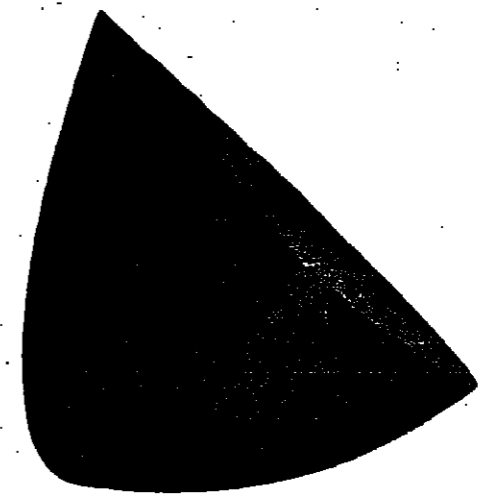
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TECHNOLOGY

# Program to solve the 'software crisis'

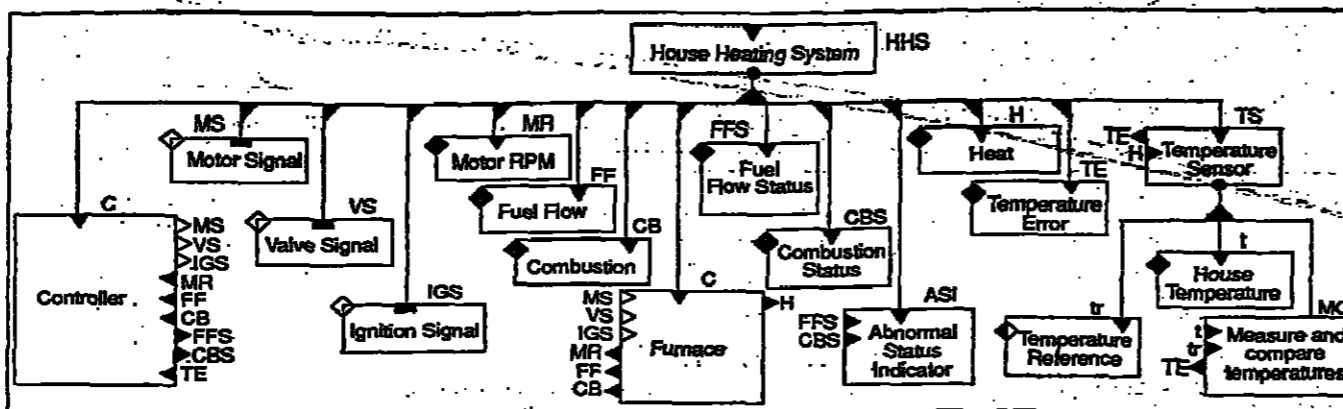
Clive Cookson reports on the search for better ways to design complex systems

It is hard to imagine a more challenging job for the computer software industry than to design a communications, command and control system for President Ronald Reagan's Strategic Defence Initiative (SDI). If the Soviet Union launched a full-scale missile attack on the US, the SDI computers would have to analyse instantly a torrent of information, amounting to perhaps billions of bits of data per second, sort out ambiguities and present senior officers with a single coherent picture of events.

Indeed the computer system is often seen as the Achilles heel of "Star Wars". As a matter of priority, the SDI Organisation in the US Department of Defence is encouraging the development of better, more reliable techniques for designing extremely complex systems, which can process vast amounts of data in "real time" (with only a fraction of a second's delay).

So far the only non-American system design tool which has been evaluated and supported financially by the SDI programme is Auto-G, produced by Advanced System Architectures (ASA), a small UK company based in Camberley, Surrey. Last year the Institute for Defence Analyses (IDA) assessed five leading design tools for the SDI Organisation and found that the two which came closest to meeting requirements were Auto-G and Tags, developed by Teddyne Brown Engineering of the US.

Auto-G is a good example of computer-aided software engineering. Case tools help the designers of complex computer systems to work more quickly and efficiently and to write better programs. In much the same way as Cad/Cam computer-aided design and manufacturing tools enable engineers to design and produce objects on a computer screen, Case is a response to what is often referred to as the "software crisis" - the increasing tendency of complex systems to be delivered late, way over budget and not working properly. According to a recent report on Case by Ovum, a London-based consultancy, the average large software project costs twice as much as its initial budget and is completed a year behind schedule; a quarter of projects are never completed, and the remaining three



A house heating system designed with Auto-G, a computer-aided software engineering tool

quarters end up so full of errors that software professionals spend more time maintaining existing systems than developing new ones. The software industry is remarkably unwilling to use computers to improve its productivity and quality. Many systems are still designed with pencil and paper. The design is then converted to hundreds of thousands of lines of computer code by human programmers rather than by an automatic code generator.

According to Ovum, the Case market is still small - worth only \$140m in the US last year - but it is growing at almost 100 per cent a year. Even so Case will not be in general use by software development professionals for another 10 years. Auto-G uses a formal graphical notation, C, invented by Goran Hemdal, who led the development of the successful AXE electronic telephone exchange sold by Ericsson of Sweden. It enables software engineers to build up a system on a workstation in stages, from the initial concept to the most detailed level of design.

When the design is complete, it can be translated automatically into whichever programming language is required. ASA offers translators (code generators) for several languages, including C (used in telecommunications, for example) and Ada (for defence projects).

The working diagrams of Auto-G look superficially like the flow charts produced by conventional systems design techniques but, according to Chris Williams, managing director of ASA, they are very different. "Conventional flow

charts may look formal, but they are really just jottings - informal statements of what the system is required to do," he says.

"With Auto-G, every symbol has a formal machine-translatable meaning. The engineers can sort out precisely what they want the system to do at the beginning of the design cycle; they take the ambiguities out of the user's requirements. Then we have a consistency checker to make sure that the design stages are consistent with each other."

Williams argues that Auto-G

reduces the system life-cycle costs of this product, in particular software maintenance costs. Chris Williams of ASA claims that the total savings compared with conventional methods will reach 80 per cent over the life of a typical system.

Paul van Gerven of Atsa, the Belgian telecommunications company, calls Auto-G "a major step forward," but says the company has had unexpected difficulty in persuading some engineers to use the tool. "It is such a significant change in our way of design that it

takes more time than we expected to get the designers familiar with this tool. Indeed not all of the present designers are capable of using it."

David Fairbairn, UK managing director of the Case consultancy James Martin Associates, says that he frequently comes across similar problems among companies introducing Case in the industrial and commercial sectors. "Our experience is that one of the biggest difficulties is making the cultural change in an organisation to get these techniques understood and used."

Even the Japanese find it difficult to accept Case. "Some people hate using these kinds of machine," says Shuji Tatebe, who runs Toshiba's software design centre near Tokyo.

His engineers are using a network of Sun workstations and Toshiba portable computers to design complex computer systems, for example to control nuclear power stations. At Toshiba the final step of translating the system design to programming language is still done manually, Tatebe says, because an automatic code generator could not cope with the complexities of the Japanese language and its Kanji characters.

Fairbairn, a former director of the National Computing Centre, says that successful introduction of Case requires not only management commitment but also extensive staff retraining. "It's comparable with the problems they encountered in the auto industry when they went from job lot assembly to a full production line."

## BT multiplies calls per cable

BRITISH Telecom has successfully demonstrated coherent (single wavelength) optical transmission of information over an existing optical cable between Cambridge, Bedford and St Neots. The company says such systems, which produce a 10-fold increase in the number of phone calls the fibre can carry, had previously only been shown in laboratories.

In the 1980s and 1970s, fibres could be made to work only in the so-called multi-mode, due to fabrication problems. This meant that the light making up a short digital pulse took a number of paths, by multiple reflections from the inside walls, and arrived at the receiving point at different moments. So the pulses were "smeared" over a longer time interval and fewer could be accommodated, restricting the information carrying capacity (the number that could be sent per second).

From about 1980, improved fibre construction allowed only one mode and "monomode" working was born, allowing much more information to be sent. But because the light used was not a pure colour (single wavelength) and different colours travel at different speeds, there was still some smearing at the receiving end.

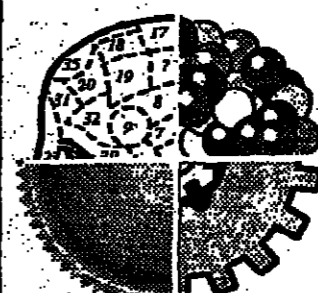
In the BT system, lasers and other devices are used to split the light into a number of separate, pure colours. Each colour can carry its own set of pulses, which are sorted out at the receiving end by filters.

Instead of carrying about 7,500 phone calls, a fibre will be able to carry 75,000. But it will be some years before the system is fully developed.

## The strengths of ceramic filters

TECHNICAL Insights, a US market research company, predicts that a relatively new product, the ceramic membrane, will constitute a \$250m market by 1992.

These new filter units are extremely robust, unlike many conventional devices. While highly effective in removing tiny particles or separating one fluid from another, they allow flow rates to be doubled or tripled by increasing the pressure, but without risking damage to the filter. They can also be sterilised.



## WORTH WATCHING

Edited by Geoffrey Charlish

Equally with steam and cleaned by backwashing at pressures of up to 25 atmospheres, using the most powerful of bleaching agents.

Applications include clarification in the food industry, the retrieval of finely divided catalysts in petrochemical production, cell harvesting in the pharmaceutical industry and the treatment of waste water.

Technical Insights has produced a comprehensive report, entitled Ceramic Membranes: New Horizons in Membrane Separation, which costs \$1,000 outside North America.

## New life for old asphalt

ROADWORKS produce old asphalt which is difficult to re-use because it no longer bonds well enough. Applied alone, it cannot withstand heavy traffic and so has to be mixed with fresh bitumen.

Degussa, the West German materials and equipment group, has been co-operating with universities and civil engineering companies to find ways of increasing the adhesive efficiency of old bitumen. The aim is to save money and eliminate dumping problems.

The work has resulted in a bonding improvement additive, an environmentally acceptable version of a group of chemicals called silanes, which are compounds of silicon and hydrogen. The chemical allows the amount of old asphalt mixed with new to be increased by one third.

Tests show that the revitalised material meets today's specifications and trials are in progress on the AS autobahn near Frankfurt.

## Telephones for private fliers

TELEGLOBE, of Canada, plans to introduce a satellite communications service for corporate and private aircraft during 1990.

Called Aerosat, it will provide such aircraft, flying in the remotest of areas, with reliable communications to most parts of the world. Signals will travel from a flush-mounted aerial in the roof of the aircraft, via one of the geostationary communications satellites, to a ground station and from there into the global telephone system.

The aircraft equipment and ground station have been developed with the Canadian Government's Communications Research Centre. The service has been on trial in air ambulance work.

## A system for seeking sites

SOFTWARE from Property Intelligence, of London, brings together property data, like price levels, rents and rates, with demographic and socio-economic information on more than 500 towns.

The programs are aimed at the people who decide the location of new retail outlets and other premises in towns.

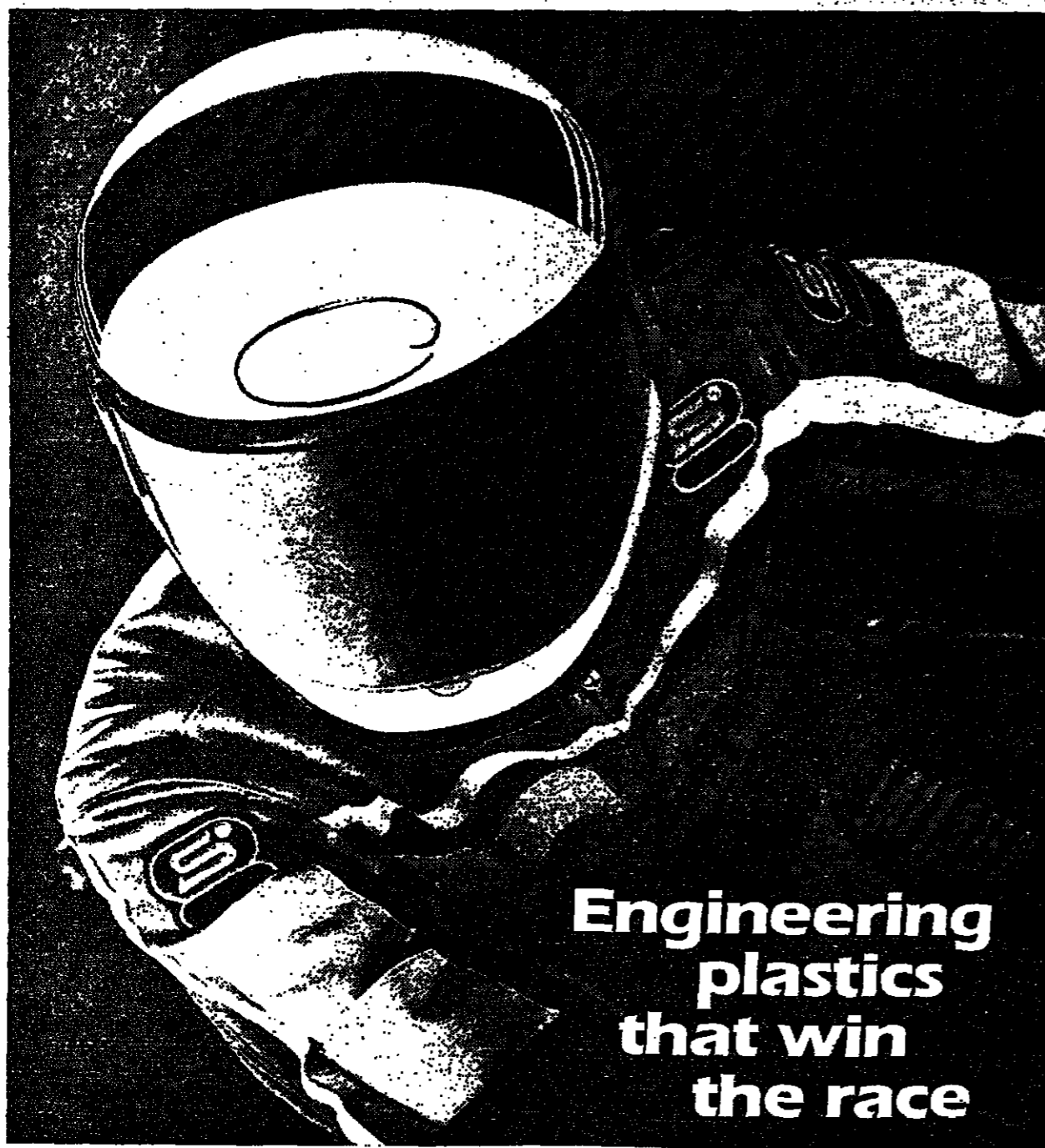
Data and programs, which can be loaded on to any personal computer with a hard disc, are organised to allow quantitative analyses to be obtained, so that towns can be selected by preferred criteria.

## Recognising fingerprints

AN ELECTRONIC fingerprint recognition system, using the UK-developed transputer "chip", is on trial at the Home Office. Several chips form an array to process the large amount of information generated.

The system has been developed by AFTeC, a consortium formed by Logica and CAP, UK computer systems houses. The array is tied into a Digital Equipment VAX screen and keyboard, image capture devices and an optical disc system for storage.

CONTACTS: British Telecom: London, 356 8368. Technical Insights: US, (201) 588 4744, Degussa: Germany, 03 216 2501. Telelobe: Canada, (514) 289 7480. Property Intelligence: London, 839 7884. Logica: London, 637 9111.



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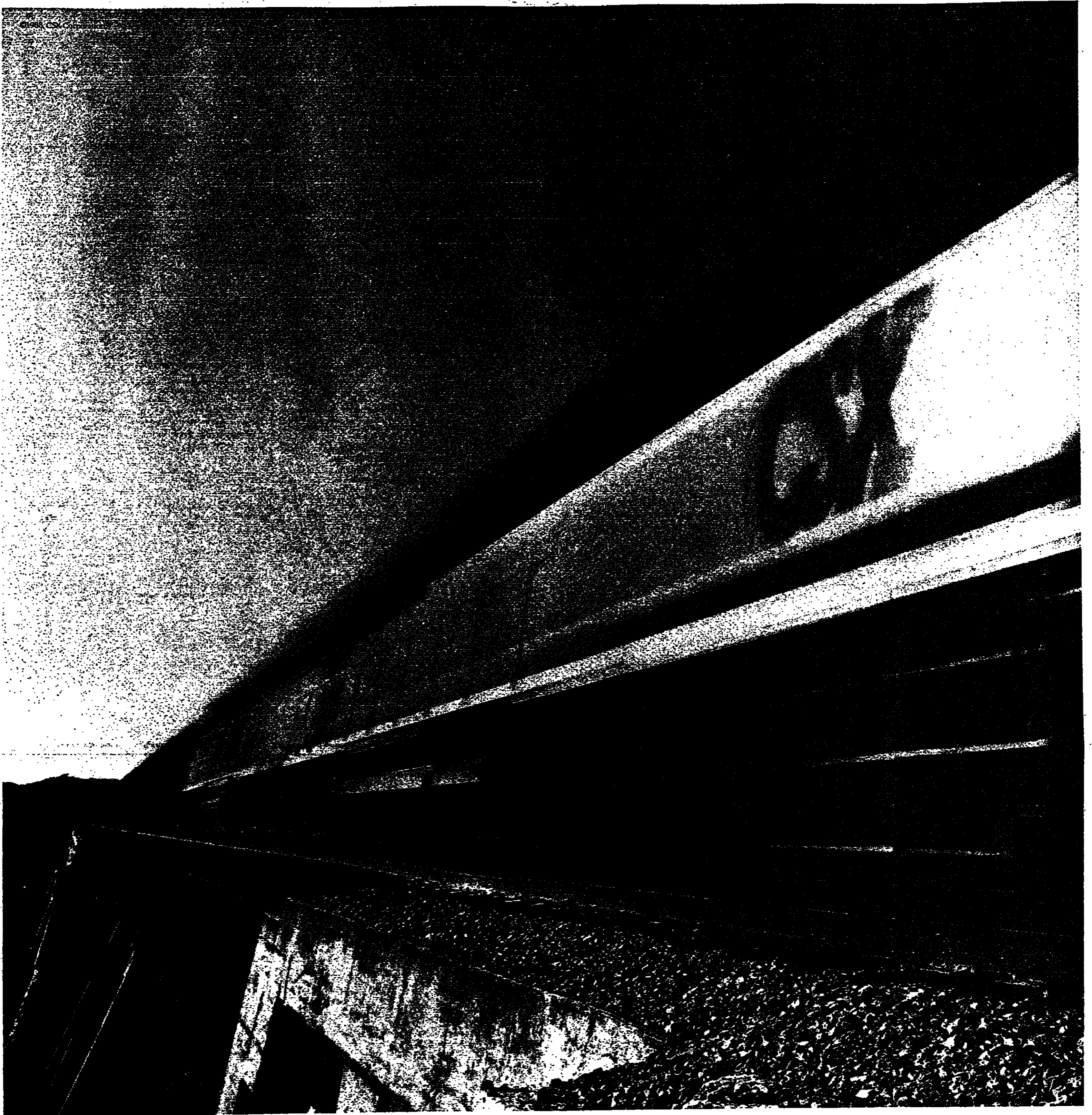


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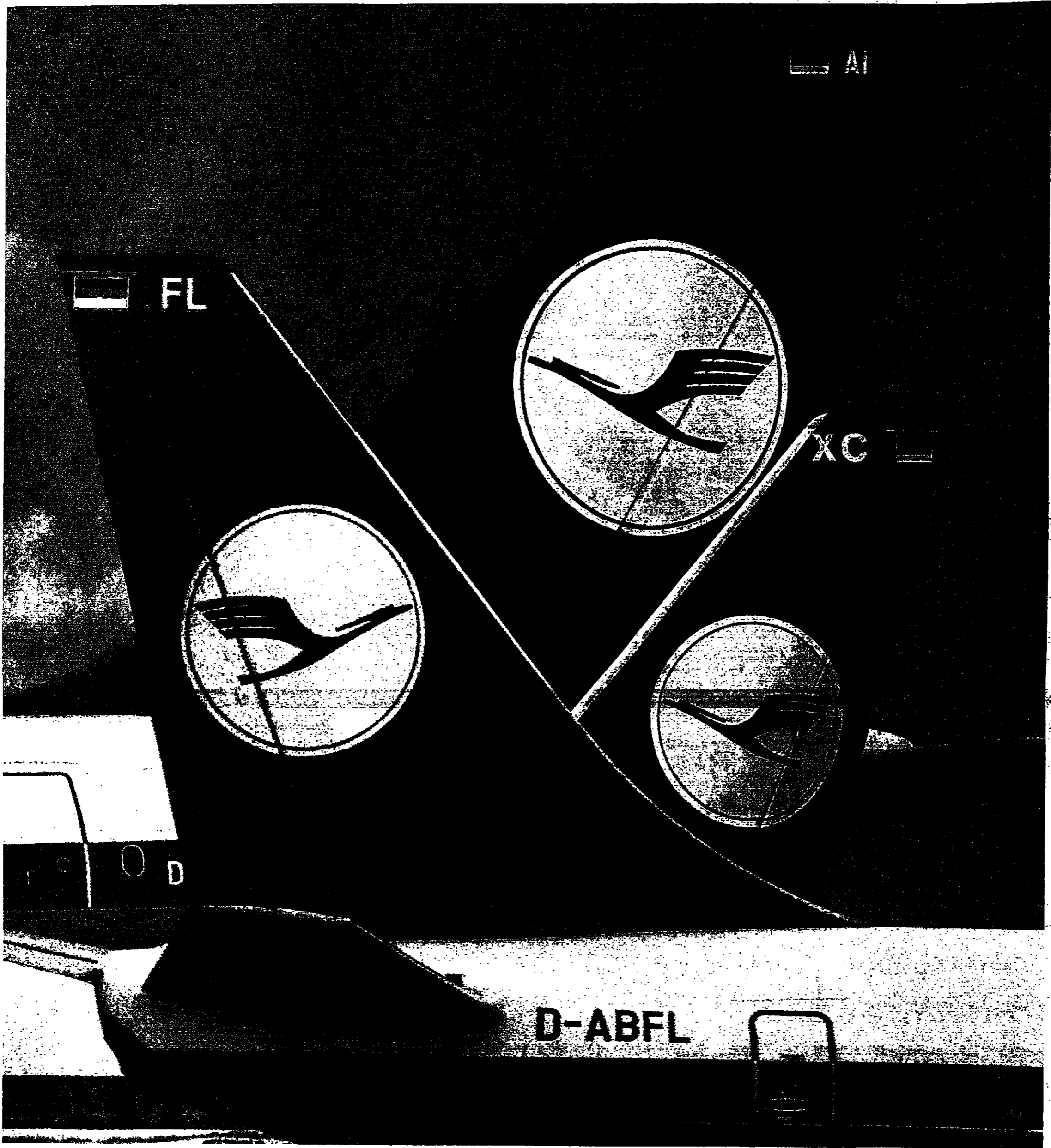
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# FINANCIAL TIMES SURVEY



New jobs are being created in hundreds whereas old ones were lost in thousands, observes

David Spark, the author of this survey. Yet there are signs that a county of diverse regions may be on the mend as many companies relocate to the middle of England.

## Renewing the foundations

DERBYSHIRE HAS had its historic moments: the arrival and retreat of Bonnie Prince Charlie; the courage of the villagers who stopped the plague spreading from Eyam; the industrial revolution heralded by Arkwright's spinning frame; the struggle to establish the Pennine Way.

It has the grandeur of the Peak and, to the east, splendid panoramas of village-crowned foothills. It has its high-profile MPs - Mr Tony Benn, Mrs Edwina Currie and the "Beast of Bolsover" Mr Dennis Skinner - and its Danish pace bowler, Mr Ole Mortensen, unfortunately not available for the England attack.

But, in the main, it is a low-profile county which has not troubled the headline-writers much since the long-forgotten Clay Cross rent rebellion. Even when something exciting happened, like the run on the local building society when Rolls-Royce hit trouble in 1971, the rest of us hardly got to hear about it.

The Derby ram may have been 10 yards high, according to the song, but Derbyshire's 900,000-odd people do not flaunt their county identity. This is scarcely surprising, given the manner in which the Peak divides them. To the

north-west, Glossop and Chapel-en-le-Frith are attached to Manchester. To the north-east, Chesterfield looks to Sheffield. Derby is the centre for mid and south Derbyshire, many of whose people leave the county to shop in Nottingham or Burton-on-Trent.

Derby, a slightly faded, Georgian, council house-ringed city with an exquisitely Georgian cathedral set in a traffic system reminiscent of the Chatterbox maze, was long protected from ill winds by Rolls-Royce, the railway workshops and Courtaulds. Now, shaken by job losses at all three, it is seeking to brush itself up. It has even launched a Brighton Derby tidiness campaign. Meanwhile, representatives from northern Derbyshire have been to London to complain about being denied industry-attracting help, especially from Europe, vouchsafed to neighbouring South Yorkshire and Manchester.

Derby and Derbyshire want to put themselves, their problems and their achievements on the national map. "We in Derby are rather fed up of being told we are a city just up the road from Nottingham," says Mr Mike Kaye, assistant director of planning. Mr Harry Cowley, the county



The village green at Monyash, in the Peak District

# Derbyshire

planning officer, points out that unemployment has fallen less in Derbyshire than in Britain as a whole. He tells a sad tale of redundancies.

This does not make Derbyshire an unemployment horror story. The mid-county area around Belper, for instance, has such varied industry, old and new, that it has ridden out the loss of English Sewing Cotton to Scotland. It is handily served not just by the M1 but by the new A38.

Farther north, the retreat of coal mining has left Chesterfield and Bolsover with unemployment around 13 per cent. It is 20 per cent in the centre of Derby; Asians and West Indians want there to work in the foundries and were stranded when some closed.

Compared to the UK as a whole, much more of Derbyshire's workforce is in manufacturing. Much less is in the service industries that have created more work. Nottingham is the East Midlands capital, with all the service jobs that that means. The head

offices for Derbyshire factories are often elsewhere.

Derby does have a few head offices, nevertheless. Mr Nigel Ridd has established there his acquisitive Williams Holdings, owner of Crown Paints and of Berger. Then there is Thomas Robinson, run by his brother, Graham, and there is the national developer and house-builder, Raine Industries. Above all, there is British Rail, employing more than 2,000 people at its Derby engineering and research centre.

Derbyshire draws benefit from being in the middle of England. Quester, a London company which manages venture capital, has set up its regional office at Ashbourne.

Mr David Wallis, of Vistec, a Belper computer systems company, says: "Many of our clients have branches scattered across the country. Geographically, we have access to all the main communications lines."

Since 1984, jobs at Vistec have doubled to 200. Mr Wallis adds that Derbyshire colleges

are an excellent source of talent.

Mr Richard Massey, chief executive of the Derbyshire Enterprise Board, says that the stirring in the national economy has spread up the M1 to Derbyshire. "We are getting a large number of businesses wanting to locate or expand here."

Some places could be short of workers, while others have long-term unemployed. Long Eaton, between Derby and Nottingham, is popular but "it's no good building in Long Eaton and expecting people to travel there from Derby".

What strikes an outsider is that, while new jobs are created in hundreds, old jobs at Rolls-Royce or in the coal mines were lost in thousands. Beavero's pioneering factory at Alfreton, making flame-resistant upholstery foam, employs 120.

But the fall in the number of young people seeking work will reduce the total number of jobs required. West Derbyshire has lower

unemployment than the more industrial east, but faces similar problems. Jobs are gradually disappearing from its farms and quarries. The small sheep farms of old do not provide a livelihood unless accompanied by a milk quota.

But factory-work in the area dates back to Arkwright, and the green and healthy background is popular with people who want to run high-tech firms. These, if small, can be housed in existing buildings. But what happens when they get bigger?

Mr John Anfield, chief planning officer for the Peak Park which has a population of 38,000, says: "It has begun to hit us only in the last year or two. We have been very keen to develop industrial estates to help continued employment. At what point do we say 'Thank you very much, but national parks are fragile areas'? A settlement can get too dependent on one employer."

High Peak Plastics, needing more space at Tideswell, east

of Burton, had to leave for Hyde, near Manchester.

A climber, Mr Mark Vallance, began making for fellow climbers an anchoring device called a "friend", invented by an American, Mr Ray Jardine. A member of the park planning board, he has switched his manufacturing to Wales while retaining his base employing 40 people at Eyam.

At the village of Monyash, the planning board is trying another Europe-backed approach called integrated rural development. Various agencies offer money to rural areas, for conflicting purposes: to re-seed meadows or preserve their wild flowers; to preserve stone walls or replace them with fences. Why not put the money in one fund and ask the village how to spend it? One result is more jobs for dry stone-wallers.

Finding jobs remains difficult for the rural unemployed. They may not be cut out for high-tech. They may lack transport to travel into towns. It is usually easier to travel

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from town to country than vice versa.

Glossop and north-west Derbyshire face a different set of problems. The textile industry has largely moved out, and the Manchester and Stockport commuters have moved in. They do not shop much locally. Meanwhile, what returns to earth from the molybdenum smelter's 350ft chimney is the subject of a public inquiry.

Mr Alf Smith, of Glossop Traders Association, sees tourism as the key to trade and jobs. "The annual Victorian weekend attracts 80,000 people. "We would be pleased to have day-trippers," says Mr Smith. "If a coach comes in, it is money to us. We have fabulous scenery. If you get people coming in, you will get the hotels."

The general impression that Derbyshire creates is of a county on the mend. "We have some decent businesses," says Mr Martin Taylor, a director of Courtaulds, referring to his company's Derbyshire clothing factories. "What is good about Derbyshire is that it has reasonably small communities where people have industrial skills."

There are three worries. One is exports: Mrs Glenys Goucher, of the chamber of commerce at Chesterfield, which handles the documents, says less exporting is going on in north Derbyshire. Another is investment in manufacturing: there seems to be a great deal, but the Enterprise Board says it is 20 per cent below the national average.

The third is knitwear, an important industry close to the M1. With the cheaper dollar and the dearer pound, the competition is hotting up, especially from China and from Turkey which has duty-free access to the European Community. Even the Germans and Italians are manufacturing in Turkey, says Mr John Harrison, of the Knitting Industries' Federation.

British firms, he adds, have invested in training and computer-aided design, with the help of colleges like Derby Lonsdale. But "we are playing on a very uneven pitch. Not only are people moving the goalposts. They are even moving the stadium."

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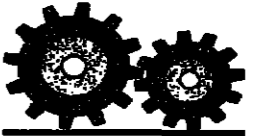
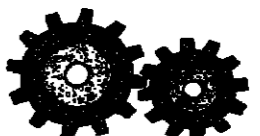
**DERBYSHIRE**  
County Council  
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## 'DEVELOPING DERBYSHIRE'S FULL POTENTIAL'

Derbyshire Enterprise Board was established in March 1987 to ensure that all the resources necessary for industry to thrive in the County are readily available.

Funded initially by Derbyshire County Council the Board plans to widen its financial base through the establishment of a Derbyshire Development Fund.

Dynamic partnership between the public and private sectors is seen by the Board as the best way to stimulate the County's growing economy.





DERBYSHIRE 3

Regeneration: councils and agencies are acting together

City plan-zone is a pioneer

IN FEBRUARY, the Derby and Derbyshire Chamber of Commerce called a conference to discuss how to attract investment, create jobs and improve the county's image. It formed a city action group, which has put forward the idea of a technology park. Derby is also being put forward for its college of higher education to become a polytechnic.

This is not the first drive to regenerate Derbyshire. Ten years ago the Civic Trust with money from Sainsbury's, launched a project - since continued by the local councils - to rescue the quarry town of Wirksworth.

Wirksworth is just over the ridge that overlooks the Derwent valley near Matlock. A quarry within the town made it noisy and dusty. By the 1970s, three-quarters of the population worked outside Wirksworth and half its shops were closed.

The project has helped to find specialist tenants for the shops: silversmith, cabinet-maker, picture-framer, fashions. It is, says the project leader Mrs Lesley Law, a foot-wear business. There are grants to repair town-centre buildings. The townspeople now include many employees of the county council at Matlock.

Wirksworth lost two Janet Reger factories but has gained a lingerie firm and a children's

wear company which, says Mrs Law, has orders for years.

Much of Derbyshire's regeneration has taken place inside industrial firms. To help cope with market changes, the Deb (for debenture) Group, which makes the dirt-remover Swarlega (originally intended to stop people smearing salt stockings with rough hands), brought in a new managing director, Mr Bob Wrigley, four years ago.

Industrial workers were getting their hands dirty in new ways, with hard-to-shift resins, for example. Customers needed, not just dirt removers, but advice. Offices and hotels were using more liquid soap, sold increasingly in cartridges rather than in bulk. "Deb had a serious lack of knowledge of the market," says Mr Wrigley. "We have tried to move from being product-led to being market-led."

The Deb factory is like a large automated kitchen, ingredients being stored in 500 tonnes sunk in the ground to keep down the roofline. Now that shipbuilding has moved to the Far East, Deb is seeking to sell

to shipbuilders there. Half its business is abroad.

North Derbyshire moved swiftly to counter the decline of coal-mining and the loss of orders for smaller engineering firms. Chesterfield took over the offices at the old Shawley ironworks and turned them into workshops, which now make trophies, bedding, even suits of armour, and repair American cars.

In 1983 it looked as if nine out of 10 school-leavers would not find jobs. Within six weeks, the chamber of commerce at Chesterfield took on 450 youngsters under the Youth Training Scheme. It is now training nearly 700, plus 350 adults. Four in five of the youngsters find jobs afterwards.

Mrs Glays Goucher, the chamber's chief executive, says that business buoyancy locally has come not from the larger firms but from small ones like A.B.Hoses. With council help, this was started by Mr Phil Reaney so that his father, for whom he worked, would not have to make "any of the lads redundant". This year Mr Reaney expects to exceed £500,000 turnover, fitting hoses

to machinery, including the local Merthams Channel Tunnel boring.

Mr Mike Horner, of the North Derbyshire Enterprise Agency, said that small firms which it had advised had created 400 jobs in the past year, three-quarters of them in retail and services.

The corresponding agency in Derby is the Derby and Derbyshire Business Venture, now offering £1m in job-creating, start-up and other grants for city businesses. This was put up by British Rail Engineering in view of its loss of jobs.

The county council provided for Derby a centre for small businesses. A success story there is Derby City Circuits, set up by Mr Tim Rudge and Mr David Gray, both skilled in electronic assembly. They calculated that, if firms were reducing staff, they would need sub-contractors - and there scarcely seemed to be any north of Reading. It was not as simple as that, but gradually they got their quality recognised and they now employ 40 people.

The biggest new employment centre round Derby is the East

Midlands Airport, just across the Leicestershire border. It is the home base of British Midland Airways and the fourth largest cargo airport in the country. Nearly 4,000 people work there, at jobs which include fitting the seats into Jetstream airliners.

One of Derby's tasks is to convert old, abandoned industrial space into new. Under the Government's inner-city programme, it is receiving a £3.2m grant towards a £12.4m scheme for turning the former Ley's foundry site into an industrial park. This is Britain's first "simplified planning zone".

Mr Mike Kaye, assistant director of planning, comments: "The city council has done a deal with the Government. It has adopted what other authorities were resisting. Because we have co-operated, we will get development fast."

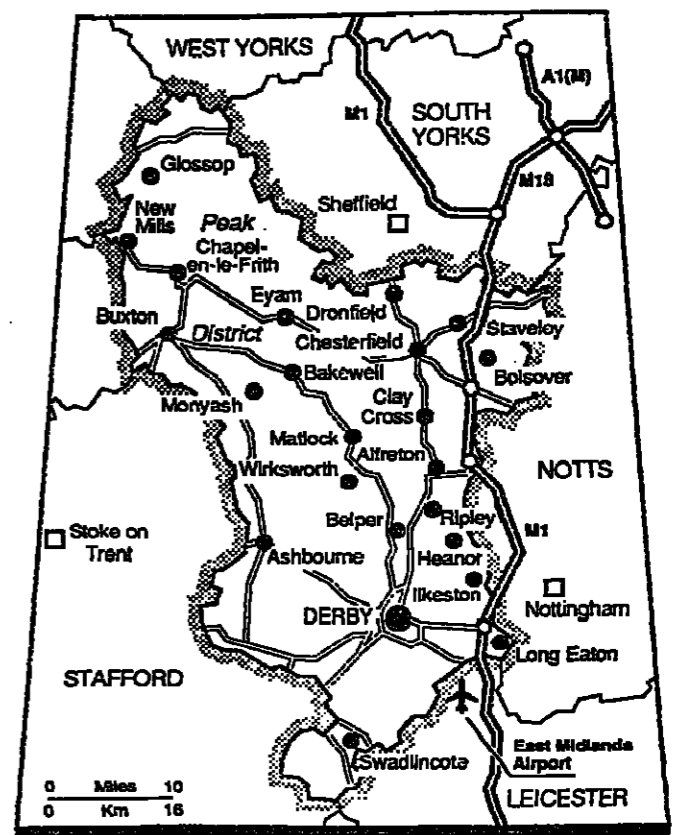
Derby has also invited English Estates to convert an old warehouse into 50 work-spaces, up to 5,000 sq ft in size. Then there are 100 acres to develop at Chaddesdon Sidings, which might include the

technology park. There is strong competition from retailers for space.

Derby is pressing ahead with a new shopping centre (and so is Chesterfield). Mr Kaye says: "I enjoy working in Derby, because I think there are a lot of opportunities. We have backing from the public and the council members, and we all work together."

To house the current International Business Exhibition (250 stands this year), the chamber of commerce has had to bring over a temporary hall from Holland. It has invited investors and developers, and also London representatives of overseas business. "If you want to export," says Mr Andrew Clark, the chief executive, "there is nothing like getting hold of someone from the country you are exporting to."

Mr Clark, who has a six-year-old daughter, is particularly thrilled about the prospects of a Derby compact, guaranteeing a job to school-leavers. "That guarantee has not been available since 1966 in most parts of the country. If you can do something to seize an opportunity, you have to go hell for leather."



PROFILE: THORNTONS

Sweet centre enriched

"THESE," SAID David Ward, "are butter truffle coated in sugar. I'm not safe to be left near them."

He is customer service manager for one of Derbyshire's growth businesses, which has spread from its northern and midland strongholds into high streets throughout the land.

Thorntons, the chocolate and toffee manufacturer, was founded by Joseph William Thornton in Sheffield in 1911, and now operates, under his grandsons, from Belper and from the £12m Thornton Park, at Alfreton, which it says is the most advanced, purpose-built confectionery plant in Europe.

The Queen opened it in 1985, and it has now been extended so that the whole process of making chocolates, by several different methods, takes place there, monitored by computer.

You have to wear a cap and white coat and put away your watch, so that no hairs, fibres or metal objects find their way into the mixture. Staples are banned from the paperwork.

"In Australia," says Mr Ward, "we have a man whose ginger is grown specially for

us. In France a man grows walnuts for us. Everything is harvested to our specifications."

Dies shape the individual centres, which a conveyor then carries over a pump to be coated with chocolate underneath. Next, a waterfall of chocolate coats them on top. The surplus is scraped off, for the taste of chocolate must not overwhelm the taste of the centre. On into a cooling tunnel, and then into a waterfall of white chocolate, which is frisked up by two rows of girls, to give a lattice-work appearance. A final pass through a metal detector, and the chocolates are ready.

Elsewhere, a sheet of caramel is emerging from a rolling mill, and chocolate is being spun in moulds to make spherical shells into which soft fillings can be injected. This spinning technique is also used for Easter eggs.

Despite all the high-tech, women still make chocolates by hand, too: first a little chocolate in the bottom of the firmed paper case, then some raisins soaked in Grand Marnier (of which Thorntons uses

5,200 litres a year, not to mention 8,500 of rum), then a whorl of chocolate piped on the top like icing.

Mr Ward points out that, because Thorntons sells mainly through its own shops, it can make sure its customers buy chocolates fresh. It now has 200 shops, and also supplies around 100 gift or greeting card shops, including those of its Scottish subsidiary, Mary Morrison. It also supplies Marks and Spencer and has just moved into Europe, acquiring the Belgian firm of Gartner which sells in France and Germany.

Since 1983, Thorntons' turnover has almost doubled, a forecast of £51.5m being made for the year to last May when 17m Thornton shares were offered on the stock market. Two years ago it opened its first Northern Ireland shop, in Belfast. "I was there on opening day," recalls Mr Ward, "and it was unbelievable. It became the highest volume shop within Thorntons from day one. The Scots and the Irish eat more sugar confectionery per head than anyone else in Europe."

DERBYSHIRE ENTERPRISE BOARD

The 'plc' approach

IN ITS biggest deal so far, Derbyshire Enterprise Board has joined with the council's pension fund to put up £1m to re-finance a Heonor company which operates at the frontier of materials science and engineering.

Without this, the firm, which employs about 150 people, could have had to sell out to a bigger company, and might have left the county.

The enterprise board, set up by the county council last year to promote Derbyshire industry, has now invested most of its first £1m in five companies. It has three more deals involving £50,000 nearly completed. The next step, says the chief executive, Mr Richard Massey, is to make investments jointly with City Institutions.

The Heonor firm is the Advanced Composites Group. It was started 18 years ago by a chemist, Mr Roger Sloman, in

Rehoboth, but soon moved to Derby, and opened the Heonor factory to make skirts for Formula One cars. Then the French banned skirts and the resulting row meant that no cars were being made. However, ACG survived. It made the chassis for the Jaguar sports car which won this year's Le Mans. It has gone on into parts for aircraft and artificial limbs, missile fins, spin-ner poles. But its most advanced work is on the tools for making these composite fibre components.

"We know more than anyone about the technology required to make accurate parts in composites," says Mr Sloman. "We have not really started exploiting the technology to the full."

The ACG investment is gratifying for Mr Richard Massey and his enterprise board staff, located in a converted house in Chesterfield. He had a spell as

a county councillor and did some of the research which led the council leader, Coun David Bookbinder, to press for the board to be set up.

Before he joined the board, Mr Massey had been in banking for 30 years, having taken it up originally with Barclays as a temporary job. But it had fitted well with his interests in rugby and athletics, and so he stayed on. "You should try to do what you get some enjoyment out of," he says.

The board made an early decision to offer investments in the £50,000-£250,000 range, unpopular with other institutions, because "it is too expensive to look at the proposals, you decline." One of the first was in Servicecall, set up by a wheelchair-bound engineer, Mr David Walker.

Servicecall provides receivers and hand-held infra-red transmitters (all made in Ches-



Mr Richard Massey

terfield) which enable disabled people to summon attention at petrol stations, banks, chemists and building societies.

In Derby, the county council is re-opening the former Derwent School as a business development centre. The board will offer advice there to business people, and there will be space and tools to test ideas. There will be officers to help co-operatives and members of ethnic minorities and, with the support of the Prince of

Wales's youth business trust, young people. Mr Massey is keen on bringing advice under one roof, so that inquirers are not referred from one office to another.

"We won't change the world overnight," he says. Derbyshire does not want to attract firms at the expense of employment elsewhere. "There is not a lot of point in attracting people across borders only to see them disappear again. It is a matter of how to get people into work who are out of work, and how to get companies into a better economic position. We want to make sure no chances of employment are lost and all the resources industry needs are available."

One approach is to collect information on factory sites. "We are also trying to get together a database of what everybody does and makes. Let's look at ourselves as Derbyshire plc. Let's buy what we can within the county."

"We are trying to get the public and private sectors to work together," says Mr Massey. "A lot is happening. I think there's a new awareness."

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Property: out of the shadow of Nottingham

Signs of better times

THE CITY of Derby is adjusting to a period of new building development in all its markets.

The council is at the forefront of the new prosperity, with the refurbishment of the Victorian market building.

When the traders move back, they will find the hall restored to its original Victorian atmosphere, at a cost to the council of £3.5m.

Derby's property market has been hectic over the past couple of years. During this time, work started on the city's first two speculative office schemes since 1973.

Traditionally, Derby has had a small office market. Firms seeking a regional office have gone to Nottingham.

Meeting the new demand is F.E. Wood Developments' St James Court, a 60,000 sq ft, three-storey Georgian-style project.

In Queen Street, Nottingham-based Arkwright Developments are also in the middle of a new-build scheme, the 21,000 sq ft St Michael's Court.

Despite this activity, rents are still too low to attract the institutional market, so the above two schemes are for sale.

Court is around £65 per sq ft. The same is true of the industrial market, even with the boost of the SPZ and the largest city grant of £3.2m.

The SPZ system, though, has given the Sir Francis Ley Industrial Park designation for business, industrial storage and distribution developments over the next decade.

Rents are still too low to attract the institutional market

have already been reserved. However, there is demand for rented space, as was illustrated by what was claimed to be the largest single letting of the last year.

The biggest boost to industrial development could come from the east. Derby has plenty of land available for industrial development, while Nottingham is facing "retail blight".

Mr Russell Rigby, of local agents Frank Innes, said: "It may be that a lot of people have gone to Nottingham and found it fairly well saturated.

The prime retail pitch in Derby is in St Peter Street and in the Eagle Centre, whose lease is owned by Coal Industry Nominees.

John Ingham and Janice McKenzie Chartered Surveyor Weekly

A guide to the Eagle Centre's true rental value can be found in the redevelopment of the 66,000 sq ft Woolworth store within it.

A new team, of Bryant Properties and the Co-op, looks set to provide some competition in the city on the shopping front.

No wonder Buxton is staging a revival. Chesterfield is building a Holiday Inn, and Derby is no longer leaving tourism to the Peak National Park.

The county's roadsides blossom with signs inviting you to Chatsworth or Gulliver's Kingdom or the American Adventure.

Derbyshire, with its chapel tradition, likes a biblical reference. It also boasts Jacob's Ladder, cut by a travelling salesman of over a century ago.

A survey found that in 1986 about 3.75m hiking days were spent in the Peak Park, which is mainly in Derbyshire.

The survey calculates that, in all, visitors spent 18.5m days in the park. This makes it one of the most heavily used in the world.



The Opera House, at Buxton

Tourism is said to have earned £123m last year

Long-stayers sought

IZAAK WALTON fished Derbyshire's trout streams. Charlotte Bronte made it the setting for Jane Eyre, while her contemporaries visited the Buxton and Matlock spas.

Last year, according to the East Midlands Tourist Board, tourists and visitors spent at least £123m in Derbyshire, supporting the equivalent of 9,000 full-time jobs.

Elizabeth's day. It attracts 70,000 people and employs 50 part-timers. "The whole attraction is that it is completely unchanged," says Mr Nick Day, the controller.

The park planning board, keen to encourage more staying visitors, has helped set up a Peak District tourist forum. It also has a network of seven camping barns (£1.50 a night, bring your own mattress) and has made grants to farmers to repair them.



Derby Cathedral

There is a farm holiday association which began in Staffordshire. This attracts visitors from Holland and North Germany, for whom the Peak is one of the closest areas of hill country.

There is a rare situation, says Mr John Dillon-Guy, of the board. "Usually the market and is difficult. But we have the market and we are able to go to the park and seek the accommodation."

The board has also found interest growing in the Home Counties, and will be launching a Peak District brochure at Christmas. Last year its grants helped to provide or improve 68 hotel bedrooms and 18 self-catering units in Derbyshire.

PROFILE

The Bakewell Pudding Shop

IF YOU think those sponge-covered pastries you buy in cake-shops are Bakewell tarts, you are deceived. Real "Bakewell puddings" have a softer, richer filling, more like custard, and are best eaten warm.

A million a year pour from the ovens of the low-ceilinged, stone-built pudding shop at Bakewell, chief town of the Peak National Park.

Mr Graeme McBain, from Frasersburgh, who has managed the shop for 17 years, guards the recipe jealously.

The story runs that, around 1860, there was a misunderstanding at the White Horse Inn. The cook, making strawberry tart for visiting noblemen, put an egg mixture on top instead of stirring it into the pastry.

The Wilson family bought their 17th century shop, beside the Chesterfield road, from the Duke of Rutland in 1921.

It has ideas for a fine china weekend, an Edwina Curry health-eating break, a bagpiper's weekend. "There are a lot of factory shops within easy reach of Derby," says Mr Andrew Clark, of the Chamber of Commerce.

The National Trust has made two tourist-pulling acquisitions in the area. One is Kedleston Hall, an 18th century masterpiece built by Robert Adam around Sir Nathaniel Curzon's furniture collection. It also houses the Indian mementoes of the more famous Lord Curzon, who was viceroy early this century.

Everything, he says, is done as before. Every pudding is hand-mixed and hand-made, though "we have to produce so many we bought an electric roller for the puff pastry".

A new electric oven is the same as the 27-year-old one it replaced, though at £27,000 it cost nine times as much. The bakewell shop is four times as large as when he arrived. The staff has risen from eight to 38, including part-timers and three members of the McBain family: his son Adrian is a baker, his son Jason a chef, and his daughter Heather is in the shop.



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The brothers are joining forces

Victory in Sweden

THE TRIUMPH of the Social Democrats in Sweden's general election is bound to revive optimism across the whole western European left...

market strategy that has met with growing success in the Swedish industry. Today the country has less than 2 per cent jobless and suffers from none of the social malaise and poverty that has scarred many parts of western Europe in the 1980s.

Market socialism

Sweden's Finance Minister, Mr Kjell-Olof Feldt, the architect of his country's 1980s economic revival and of Sunday's election victory, makes no secret of his determination to stimulate a more entrepreneurial version of market socialism through a radical deregulation of the economy...

Qualities of adaptation

The secret of its success lies in its extraordinary qualities of adaptation. The party has never been convulsed by ideological conflict over economic and social questions.

As a result, Sweden has enjoyed in the post-war years both the fruits of a vigorous, quite reasonably free capitalist and a paternalistic welfare socialism.

... survival in the UK

Britain's Social Democratic Party is still in business although it has yet to establish quite what it is in business for.

of the equation, particularly on health, education, training, investment in scientific research and the like.

He is also in favour of the independent nuclear deterrent and he did not criticise the Government's defence policy.

Rallying cry

All this adds up to a more eloquent approach to the social market and a shift to a less nationalistic foreign policy.

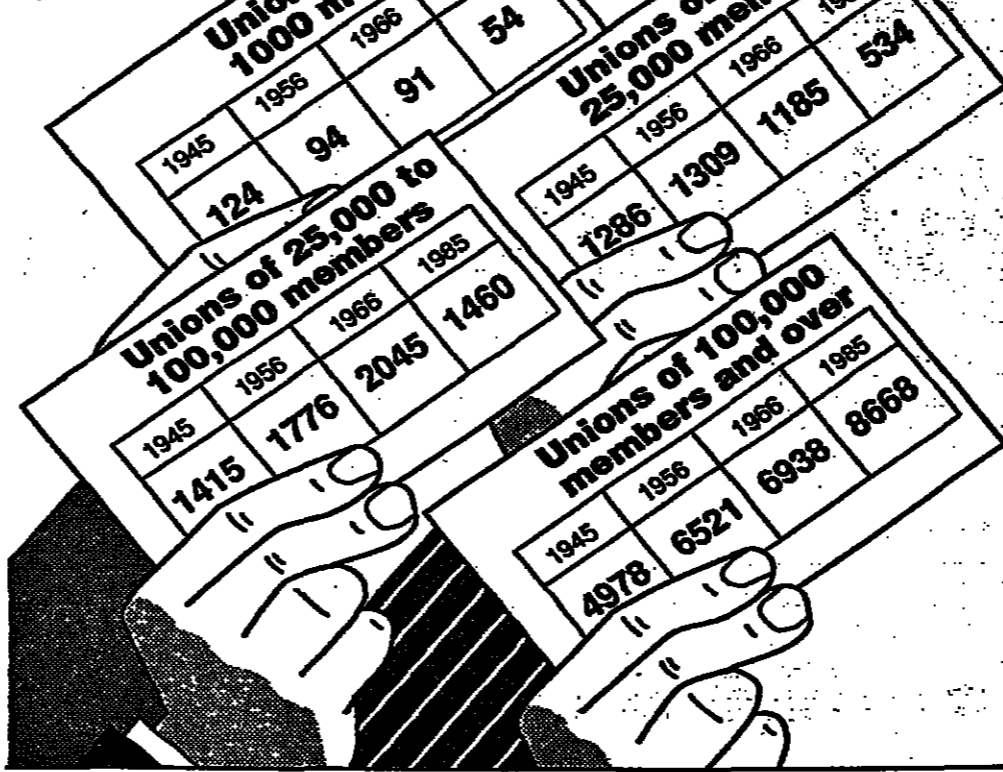
Creator of wealth

If it is to do better than that it must find a focus for its principles and policies. Dr Owen attempted to do this, with limited results, in a lengthy speech to the Torquay conference yesterday.

Some years ago, the 803,000-strong General, Municipal, Boilermakers and Allied Trades Union approached the 17 members of the Sheffield Wool Shear Workers' Trade Union and offered to take them over.

THE MOVE TOWARDS BIG UNIONS

Membership figures in thousands



bers and good amalgamations," he told his union's annual conference this year.

Why has the urge to merge with other unions become so strong in the late 1980s, and why has it spread to unions of all sizes?

If mergers continued as in the past, there would remain about 200 unions by the turn of the century.

Some have agreed a single bargaining structure covering several plants. There are, however, only a few examples of companies succeeding in reducing the number of unions they recognise at existing plants independently of mergers.

Unlewer, the food and chemicals "multi-national, has reached agreements at three of its UK plants to create a single bargaining structure covering several unions.

Caputo's signal

It is not entirely unusual for the President of the United Nations General Assembly to continue as his country's Foreign Minister.

Nevertheless, there is something slightly odd about Dante Caputo being the Government's Foreign Minister.

The opportunity for a quiet word on the subject may well come up over coffee on Friday at a conference organised by the National Economic Development Office in association with the Commission.

Reuters' riches

The announcement of the retirement of Michael Nelson, the Deputy Managing Director and General Manager of Reuters, is not a complete surprise.

OBSERVER

world support by inviting a large number of African delegations to Buenos Aires and last month expelled the South African consul.

The Presidency of the General Assembly is unpaid, but includes lots of perks, invitations, foreign travel and decorations. It can be a very important job, and probably will be in the coming session.

Hammond's job

Eric Hammond, general secretary of the EETPU electricians' union, now expelled from the TUC, is being touted as a possible union nominee on the agency the Government is planning to take over the functions of its Training Commission.

The opportunity for a quiet word on the subject may well come up over coffee on Friday at a conference organised by the National Economic Development Office in association with the Commission.

Reuters' riches

The announcement of the retirement of Michael Nelson, the Deputy Managing Director and General Manager of Reuters, is not a complete surprise.



"You're one hundredth of a second late, Pembiston - you're fired."

Nelson pioneered the organisation's world-beating electronic information services. He will be 60 when he departs next April next year and is looking forward to another career as a non-executive director of companies in the media and communications field.

Nelson clearly realised that he was too old ever to succeed to the top job at Reuters, held by Australian-born Glen Renfrew, the man who was once his deputy and tipped him to the post when the managing directorship came up last time in 1981.

Good diplomacy

After the tales of unpaid parking fines and shooting incidents among the diplomatic community in London, it is pleasant to record some good news.

The wife of President Babangida of Nigeria to persuade his Government to provide about £100,000 of yesterday's donations. The rest tends to come from British companies active in Africa, especially oil companies.

Dove-Edwin is President of the Association of Wives of Heads of African Missions in London, a body that meets once a month to hear outside speakers. She persuaded the wife of President Babangida of Nigeria to persuade his Government to provide about £100,000 of yesterday's donations.

Creative

Card in a Basingstoke shop window. "Busy café requires assistant with ability to do accounts. Some cooking."

taken over. The dominant Engineering Section of the Amalgamated Union of Engineering Workers started running at a deficit when it merged with the troubled Foundry and Construction sections in 1983.

In 1987, the Engineering Section's total annual expenditure was £17.6m and its income £17.7m, including £15.9m from members' subscriptions. By 1984, economies of scale had failed to prevent the merged Engineering, Foundry and Construction sections spending £21.2m against an income of only £18.7m, including £17.3m from members' subscriptions.

Yet, whatever the difficulties, the trend towards larger unions is gaining momentum. Beyond changes to internal structures, what are the likely consequences?

The most important is likely to be a final laying to rest of the possibility of Britain's union structure moving towards that of the Federal Republic of Germany, where the 17 members of the main union confederation, Deutscher Gewerkschaftsbund, are divided according to industries.

Bankers after a similar model have emerged periodically within the TUC. The last concerted attempt at reform was made 25 years ago by Mr George Woodcock, then TUC general secretary, who tried to get the general unions to give up members in some sectors to allow the development of a set of industry-based unions, but had to retreat in the face of opposition.

"I wasn't having any," later recalled Mr Jack Jones, then general secretary of the Transport and General Workers' Union, the TUC's largest affiliate since its formation in 1922. The latest round of mergers are likely to confirm this view.

For many unions that have traditionally been confined to sectors, the chance to broaden the recruitment base can be as significant as the simple gain in members through a merger.

Loss of members shake-outs has led to money problems for many unions.

spread into the service sector and white-collar organising areas. Mr Edmonds defines the GMB's strategy as "following the trends in employment" by

Mr Edmonds and Mr Gill both dismiss the idea that unions attempting to grow by merger should confine themselves to specific industries.

A further incentive for unions to merge is the chance it offers at multi-union plants to tip the balance of power within joint union structures.

The Tass and ASTMS merger has already made MSF the majority union in many plants. The effect is to raise the incidence of white-collar and technical staff against those of craft and semi-skilled workers.

Yet some argue that general unions can have significant advantages compared to craft and industry-based unions. One is that they may find more difficulty in attracting and retaining members because they do not command the same sense of identity as bodies like the National Union of Mine-workers, or the Sheffield Wool Shear Workers' Union.

Dr James McFarlane, director-general of the Engineering Employers' Federation, says that workers inevitably identify less with a general union than an industry-based one. A similar complaint is made by Mr Wood. "Bifu was too big, too impersonal... all the things you hear about multi-national companies."

Some general unions have implicitly recognised the weakness. The GMB refers to its home and catering workers' section as a separate union in recruitment literature, while ASTMS maintained a federal structure to reassure smaller unions that they would retain independence following a merger, and to allow it a clear local identity.

Apart from the consequences to individual unions and companies, the move towards general unions could also have far-reaching effects on inter-union relations.

For the TUC, it is already a touchy subject. The EETPU's attempt to break out of old craft areas using its own brand of strike-free, single union deals lay behind the friction with other unions that led to its expulsion from the TUC. Some fear the spread of general unions can only lead to worsening conflict.

The TUC's drafting this year of a code of practice for unions seeking single-union deals is a recognition of such a potential. Mr Monks says the trend towards fewer unions is beneficial, but unions "must be careful not to exaggerate differences of style and policy, or plunge into new organising fields to the detriment of others."

Yet the growth of general unions is bound to raise general questions about the sanity of union organising areas. Worse still, from the TUC's point of view, the role of a central organising body is also likely to come under scrutiny if the TUC is dominated by four or five unions by the turn of the century.

This questioning process is likely to be stimulated if the EETPU flourishes outside the TUC. Mr Laird says the TUC is "already under threat and less relevant than it used to be." As the power, size and ambitions of general unions grow over the next decade, so too may the incentive to follow the EETPU's lead.

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FINANCIAL TIMES

Tuesday September 20 1988

TRY CONSTRUCTION GROUP Build for Business.

Kaunda and Botha may hold regional peace summit

By Michael Holman in Maputo

TENTATIVE plans are being made for a meeting between President P.W. Botha of South Africa and President Kenneth Kaunda of Zambia...

Mandela, the African National Congress leader, from detention. One possible issue for discussion is a potential mediating role for President Kaunda...

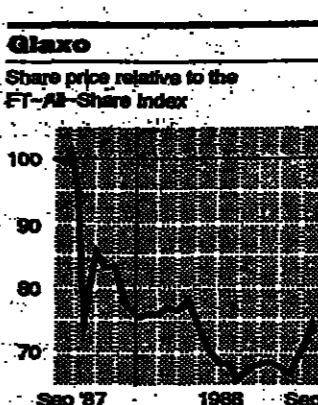
A meeting between President Botha and President Kaunda would be welcomed by the British Government. Sir Geoffrey Howe, Britain's Foreign Secretary, who returned to London early today from his 10-day visit to five African countries...

In the keynote speech of his journey, Sir Geoffrey emphasised that Britain expected South Africa to honour the pact, a call which is understood to have been firmly made by Mrs Margaret Thatcher, Britain's Prime Minister, in private messages to Mr Botha.

trade outlets. In the keynote speech of his journey, Sir Geoffrey emphasised that Britain expected South Africa to honour the pact, a call which is understood to have been firmly made by Mrs Margaret Thatcher, Britain's Prime Minister, in private messages to Mr Botha.

Glaxo settles back to the quiet life

It is too early to be sure, but it looks as if Glaxo's shares may have turned the corner. It has been a rough year for the UK market's fifth biggest stock...



using the Coats distribution network to push Vantona's products. But the group's business is proving slow to conform to Mr Alliance's way of thinking...

Industry on the menu for Italian parties

John Wyles examines a furious debate over Italy's state-owned sector

IF the 19th century British satirical cartoonist Gillray had been caricaturing the attitudes of the Italian governing parties to state industry...



Eni chief Franco Reviglio: unable to choose the best solutions



Premier Ciriaco De Mita: life becoming even more uncomfortable



IRI president Roman Prodi: leave managers to get on with managing

expressed by most commentators is that the politicians are seeking to turn back the clock to the 1970s when managerial prerogatives, balance sheets and industrial logic were ruthlessly subordinated to preserving lame ducks and to furthering party interests.

Concern has been focused by the meeting of coalition party leaders on August 4 when Mr Bettino Craxi, the Socialist secretary, insisted that a number of decisions affecting the public sector must be frozen pending an in-depth review.

His assumption is that after 1982 these orders can no longer be the exclusive preserve of Italian companies. So since the spring he has sought crucial technological and manufacturing capacity in electronic signalling from American Standard, the US conglomerate, agreed a joint

venture consortium with Firema, a small Italian railway electrical engineering company, and agreed in principle with the Fiat group to swap Alfa Avvio, the aero-engine components company, for Fiat's Savigliano subsidiary which specialises in advanced bogies and rolling stock.

smallest, financially weakest and persistently loss-making of Italy's three state-holding companies. Counting on Mr Craxi as its main line of defence, Efim has refused to allow Breda any role in Mr Fabiani's strategy despite approaches from Finmeccanica.

Allocation of the top jobs in a number of state banks including Monte Dei Paschi di Siena, Banco di Napoli and Banco di Sicilia, plus about 20 savings banks.

share price has risen by a compound rate of over 30 per cent per annum over the last decade, and a comparison with Citicorp's share price over the same period is even more flattering.

Coats Viyella For a company whose main claim to fame was supposed to have been its ability to hold off the foreign textile hordes, admitting that imports had savaged its business was never going to be easy.

Safra Republic It is a measure of Mr Edmond Safra's mystique in the international financial community that his advisers are confident that they can raise \$200m or more of new equity for a brand new European bank without a track record.

French to launch debt relief plan for developing countries

By Paul Betts in Paris

THE FRENCH Government is drawing up new proposals expected to include a plan to alleviate the debt burdens of the large middle-income developing countries.

The proposals are expected to be put forward within the next week either at the annual meeting of the International Monetary Fund or at the United Nations General Assembly. They will embrace both the debt of poorest countries as well as that of large middle-income debtor countries, most of which are in Latin America.

The Paris Club of rich creditor countries is this week reviewing the three-part debt relief plan for very poor countries which emerged from Toronto. The plan, which recognises that the poorest countries are simply unable to pay their debts, will for the first time allow Paris Club members to grant debt concessions to these countries.

Polish Government gives in to calls for resignation

By Christopher Bobinski in Warsaw

MR Zbigniew Messner, Poland's Prime Minister who has come under fire for mismanaging the economy, yesterday offered his Government's resignation to Parliament.



A grim-faced Zbigniew Messner prepares to submit his government's resignation to parliament yesterday.

The parliamentary committee concluded that progress on reforming the economy had been "minimal" and that "significant" changes in the government were necessary if reform policies were to gain credibility in the eyes of the population.

Economic failures had come where the Government had given into pressure from particular lobbies and interest groups and had not followed the national interest.

They could be expected to take forward a Japanese suggestion to relieve the debt of the large developing country debtors by helping them to exchange some of their loans for new securities at a discount on face value.

The proposals would complement Mr Mitterrand's earlier suggestions, made at the economic summit in Toronto last June, for the alleviation of the debt of the poorest developing countries.

The Japanese plan envisaged that a special IMF account would be set up into which developing countries would deposit resources to guarantee debt service payments on securitised and restructured debt.

WORLD WEATHER table with columns for location, temperature, and weather conditions.

Soviet system slips into chaos

Continued from Page 1 20 per cent of the manufacturers intended to cut production between 15 and 30 per cent.

It is expected that the deputies will accept Mr Messner's resignation and he will be asked to carry on with his duties in a caretaker role until at least the beginning of next week.

Then a Communist Party central committee meeting is to agree on a new candidate for prime minister, who will be presented for approval to Parliament soon after.

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FINANCIAL TIMES COMPANIES & MARKETS

Tuesday September 20 1988

Vent-Axia VENTILATION Fresh solutions to stale problems

INSIDE

Green light for German bonds

It is the most important liberalisation of the German government debt market since foreign banks were allowed into the federal debt consortium in mid-1986...

US machine tools industry moves back into gear

After many years of decline, the US machine tool industry is moving back into gear...

Builders' merchants do battle

A round of restructuring is under way in the traditionally stable world of British builders' merchanting...

Turbulent times for cocoa

The collapse of weekend talks at the International Cocoa Organisation has opened the way for further falls in the price of cocoa futures...

Statoil struggles in deep water

Swamped in a sea of controversy since the huge cost overruns of the Mongstad refinery, Statoil faces a very uncertain future...

Market Statistics table with columns for various indices like LSE 100, FT-100, etc.

Companies in this section table listing various firms like AMI, Acer, Ahold, etc.

Chief price changes yesterday table showing price movements for various commodities.

LONDON (Pence) table listing prices for various stocks like British Am., BOC, etc.

£832m profit as Glaxo moves up sales league

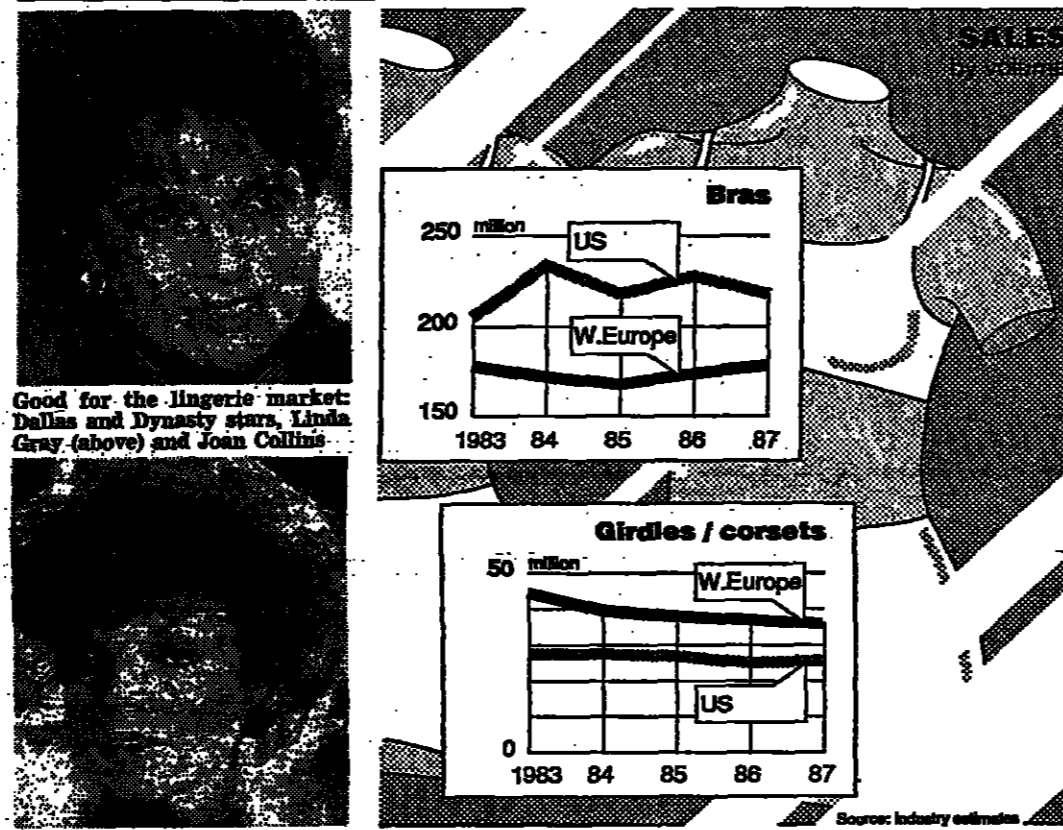
By Peter Marsh in London. SIR PAUL Girolami, chairman of Glaxo, Britain's largest drugs company, yesterday revealed a 12 per cent increase in pre-tax profits...

ENI holds talks on petroleum distribution joint venture

By Alan Friedman in Milan. ITALY'S ENI state energy group is holding talks with two or three of the world's leading oil producers...

Japanese take tough action on insider dealing

By Stefan Wagstyl in Tokyo. DIRECTORS of publicly quoted Japanese companies will be obliged from next month to disclose dealings in their own companies' shares...



Putting the glamour back into lingerie

Plans to buy-out Playtex highlight a revival in sales of women's underwear, reports Alice Rawsthorn

Even Wall Street, accustomed though it is to swashbuckling corporate finance tactics, has been taken aback by last week's extraordinary announcement that the Playtex management team is to stage its second leveraged buy-out in as many years.

Qantas 'preferred bidder' for Air NZ

By Terry Hall in Wellington. THE NEW ZEALAND Government yesterday named the Australian airline Qantas as its preferred bidder for a 25 per cent stake in Air New Zealand...

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INTERNATIONAL COMPANIES AND FINANCE

# CSX to focus on core interests after energy sale

By Roderick Oram in New York

CSX IS to sell its remaining energy assets as part of a move to sharpen its focus on its core railroad and shipping businesses. Shareholders will benefit through the company's purchase of up to 50m of its shares, representing about 38 per cent of CSX's common stock.

Shares rose 3 1/2% to \$30 1/2 in early New York trading yesterday. Wall Street saw the plan as positive as CSX's stock has been trading well below its book value of about \$32 a share.

The company, which operates the third largest US railroad and Sea-Land, a leading international container shipping line, will sell its natural gas transmission and natural gas liquids processing businesses.

The transmission system is the sixth largest in the US but its value is not immediately clear as it carries considerable "take-or-pay" liabilities and has not been performing particularly well.

Last year, the system had operating profits of \$96m on

revenues of \$867m.

In April, CSX sold its oil and gas exploration development and production assets to Total, the French energy group, for \$612m. It diversified into energy in 1983 with the \$1.1bn purchase of Texas Gas Resources.

CSX is attempting to combine railroads, barge, and ocean traffic in a full service for customers. To that end, it purchased Sea-Land for \$804m in 1986.

It is also bargaining intensively with its unions to win cost-saving changes in railroad labour practices. After an earlier attempt failed, it took a \$778m write-off in this year's second quarter, mostly to pay for cuts of 3,200 of nearly 40,000 railroad jobs.

CSX also announced yesterday it would seek to "monetize the values inherent" in its resort properties.

The company generated operating earnings of \$15m on revenues of \$102m last year from resorts, including the Greenbrier, an old West Virginia country hotel.

# Ambrands denies interest in Liggett

By James Buchan in New York

AMERICAN BRANDS, the diversified US cigarette producer, has vigorously dispelled speculation that it might seek to buy Liggett Group, its competitor at the lower end of the US tobacco industry.

Stock in Liggett, a small North Carolina producer once owned by Grand Metropolitan of the UK, tumbled 10 per cent in early trading yesterday morning in response to a contemptuous weekend denial of interest by Mr William Alley, Ambrands' chairman.

But Wall Street analysts say the shrinking US tobacco market, which is declining at about 2 per cent a year, could still force a shake-out among the weaker producers, such as Liggett and Ambrands.

Ambrands has already fought off one takeover bid this year by taking over the bidding company - the E-II industrial group - in a so-called "Pac-Man" defence.

The latest speculation was set off by Mr Bennett LeBow, a New York investor who bought Liggett from GrandMet and is the company's largest shareholder. Backed by Drexel Burnham Lambert, the Wall Street investment firm, he announced late on Thursday that he might seek to buy more than half of Ambrands.

Liggett is the weakest of the six US producers, with \$531m in sales and 3 per cent of the market. Ambrands is the next smallest with a 7 per cent share and sales of \$9.15bn.

Talks about combining the two tobacco operations broke down in the summer and Ambrands says the new approach by Mr LeBow is designed to intimidate it into buying the Liggett business through a Pac-Man defence.

Mr Alley said: "I'm not even sure I would take Liggett if they gave it to us."

Mr Alley also lashed out at Drexel Burnham, which was accused earlier this month of a host of violations of securities law by the Securities and Exchange Commission.

"I think Drexel has enough problems of its own and has no business interfering with the business of American Brands," he said.

# US machine tool makers face uphill grind

Buoyant orders conceal underlying problems in the industry, writes Nick Garnett

US machine tool manufacturers exhibiting at the International Show in Chicago recently were in chipry mood.

An 82 per cent rise in new orders for US-made machine tools in the first seven months of this year, against the same period last year, has pulled in about \$2.06bn. Orders last year fell 23 per cent, following a decline of 12 per cent in 1986 order intake.

Mr Jim Gray, president of the US National Machine Tool Builders Association, says: "Any way you look at it, this year has been a turnaround time for the US machine tool industry. American manufacturing is undergoing a long-awaited recovery."

However, in spite of the optimism, more deep-seated characteristics are affecting the industry. They could weaken further its position after many years of decline.

The ownership structure is still in turmoil. Japanese machine tool builders are setting up plants in the US at an increasing rate and finance groups using leveraged buy-outs have created two mini-machine tool empires. In addition, there remains the problem of poor investment and weak financial performance of some of the larger groups.

On the face of it, though, something good seems to be happening to an industrial sector that has been punished mercilessly recently.

In the 1960s, US companies had one third of the Western

world's machine tool market. Now it has a miserly 8 per cent.

A surge from the end of the 1970s of Japanese imports of computer-controlled lathes and machining centres, a strong dollar, the recession of the early 1980s and a disastrous record of investment have all conspired to kill off more than a third of the leading US equipment makers during the last 10 years.

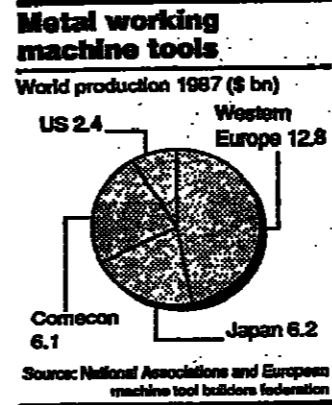
This year's improved performance has come as a huge relief.

Warner & Swasey, part of the Cross and Trecker Group, is doing strong business with its new US-made T10M lathes. Cincinnati Milacron, one of America's biggest machine tool companies which took a \$78m loss last year largely because of restructuring costs, is now back in the black. It reported \$14.7m profits for the first half of this year.

Ingersoll and the Lamb division of Litton Industries, two big suppliers of special transfer line equipment for the automotive industry, have large order backlogs.

Hardinge, a maker of high-precision lathes with sales last year of \$88m, has been selling machines as fast as it can make them.

Part of the reason for the upturn is a reinvestment programme by US manufacturing industry, particularly the vehicle makers. Some of it is also related to voluntary restraint agreements (VRAs) fixed in January 1987. Largely



already completed their plans.

To an extent the Japanese are giving back to the US part of the machine tool industry they did so much to wreck. But these "transplants" could have a serious impact on domestic builders.

There has also been a great deal of reshuffling in the industry's ownership structure.

After surviving the recession, many of the bigger US groups have pulled out of the business.

Since the start of 1986, Textron has sold its Bridgeport and Ex-Cell-O business to management. Ex-Cell-O operations in the US have subsequently closed, with manufacturing concentrated in West Germany. White Consolidated has disposed of its businesses and the DeVlieg family has sold its jig mill concern.

Two finance groups in the north east, run by men with no machine tool background, have pulled off large leveraged buy-outs and put together two large groupings of machine tool names.

One investment group has pieces together a mini-empire including Bryant, a grinding machine company purchased from Ex-Cell-O, Fellows Gear Shaper, purchased from Emhardt, and Jones and Lamson, a turning machine producer which was owned by Textron.

The other group, Stanwich Partners, an investment banking firm in Stamford, Connecticut, has bought Universal Engineering from Houdaille

under the Hart-Scott-Rodino Antitrust Improvements Act. The waiting period for clearance is set to expire on October 13 unless regulators grant early termination.

The group told the SEC it had no plans to seek control of AMI. Along with other principal AMI shareholders, it sought the resignation of Mr W. Weisman as AMI chairman. Mr Weisman resigned on August 30.

AMI operates a chain of 107 acute care hospitals in some 16 states and several foreign countries. It also provides contract management services.

# Apple and Compaq reveal new models

By Louise Kehoe in San Francisco

APPLE COMPUTER and Compaq Computer both launched high-performance personal computers yesterday in an assault on IBM's stronghold in the corporate computing market.

Simultaneously, IBM, which has recently been losing ground in the personal computer market, announced the appointment of a new executive to head its personal systems operations.

Mr Richard T. Gerstner, who was formerly in charge of IBM's Asia/Pacific Group based in Tokyo, has been made general manager of the operations.

Apple's offering, the Macintosh IIx, extends the performance of earlier Macintosh computers with the use of a

faster 32-bit Motorola microprocessor, the Motorola 68030.

An important feature of the Macintosh IIx is its ability to read and write data in IBM- and Apple II-compatible formats. This will make it easier to exchange information between different types of personal computers, which is particularly attractive to large corporate computer users.

Prices for the Macintosh IIx will range from \$7,769 to \$9,399.

Compaq's offering similarly extends both performance and compatibility. The Deskpro 386/20e is based on Intel's fastest 386 microprocessor, providing high-speed computing.

The system, which can be switched to slower speeds, will cost between \$5,199 and \$7,999.

# Campeau gets UK store offer

By David Owen in Toronto

CAMPEAU, the fast-growing Canadian property and retailing group controlled by the flamboyant French-Canadian Mr Robert Campeau, has received an offer from an unnamed British group to establish a Bloomingdale's department store in London.

Campeau acquired Bloomingdale's along with other Federated Department Stores divisions for US\$6.64bn in April after a bitter 10-week takeover battle.

The purchase came little more than a year after the Toronto-based company bought Allied Stores, another leading US retailing chain.

In Montreal at a meeting of the Canadian Chamber of Commerce, Mr Campeau said the British group had offered to pay all costs but would allow Campeau to retain majority ownership of the outlet.

Campeau plans to double Bloomingdale's sales within the next six years, partly by opening new stores in California, Florida, the US Midwest and Canada.

Mr Campeau, whose companies have amassed a mountain of debt as a result of his two US stores acquisitions, took advantage of the occasion to endorse the still unratified US-Canada free trade agreement and to lecture Mr Brian Mulroney, the Canadian Prime Minister, on the necessity of cutting the Canadian budget deficit.

Federated and Allied have had their problems in recent months, reporting combined second-quarter losses of US\$207m in what Mr Campeau described as "difficult" retailing conditions.

However, Mr Campeau foresees a significant upturn in both divisions' sales this autumn as management will be able to devote more attention to merchandising, following the completion of sweeping reorganisations.

# Shareholder group seeks to raise stake in AMI

By Nick Garnett

MR RICHARD Rainwater, part of a shareholder group including the Fort Worth-based Investment Limited Partnership, has filed with federal antitrust regulators for clearance to buy up to 14.9 per cent of American Medical International's common stock, Reuter reports.

The shareholder group now holds 5,386,498 common shares in the US hospital management company, or 7.3 per cent of the total outstanding.

In a filing with the Securities and Exchange Commission, Mr Rainwater said he applied for the clearance on September 16

**We've got news for Europe that's too big to keep under our hat.**

Chiquita Brands Ltd, the world's leading fresh fruit company and purveyors of Chiquita bananas, has acquired a strategic equity interest in Pascual Hermanos, S.A.

Pascual Hermanos is Spain's biggest exporter of citrus products, and the move further strengthens Chiquita as the leading marketer of fresh fruit throughout Europe.

Pascual Hermanos has subsidiaries in twelve European countries, including West Germany, the United Kingdom, Belgium and France.

The link with Chiquita Brands is also expected to help Pascual Hermanos promote its exports to the North American market, as well as to the Middle East and Far East.

The fit is ideal in other ways, too.

Chiquita's fresh fruit products - pineapples, grapefruits, melons and especially world famous Chiquita bananas - complement perfectly Pascual Hermanos' range of fresh produce, which is comprised mainly of citrus and a variety of fresh vegetables.

**Chiquita**

September 1988

**SHISEIDO COMPANY, LIMITED**  
through Shiseido International Corporation

has purchased  
all of the outstanding common stock  
of

**ZOTOS INTERNATIONAL, INC.**  
a wholly owned subsidiary of  
**CONAIR CORPORATION**

The undersigned initiated this transaction and acted as financial advisor to SHISEIDO CO., LTD.

**Daiwa Securities America Inc.**  
NEW YORK CHICAGO LOS ANGELES

**NATIONAL BANK OF HUNGARY**  
US\$200,000,000  
Floating Rate Notes Due 2000

(Coupon No. 7)

Pursuant to Note conditions, notice is hereby given that for the interest period 19th September 1988 to 17th March 1989 (179 days), an interest rate of 8 3/4% per cent, per annum, will apply.

Amount per coupon (No. 7) = US\$436.18  
Payable on the 17th March 1989  
Reference/Agent Bank

**LTCB**  
THE LONG-TERM CREDIT BANK OF JAPAN, LTD.  
London Branch

**ARAB BANKING**

The Financial Times proposes to publish this survey on:  
**17th October 1988**

For a full editorial synopsis and advertisement details, please contact:  
Laurette Lecomte-Pencock  
on 01-248 8000 ext 3515

or write to her at:  
Bracken House  
10 Cannon Street  
London  
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**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER

# “Assuming risks in global trading requires more than routine assumptions.”

As a worldwide trading power, J.P. Morgan can't rely on routine assumptions. We must anticipate developments and constantly test our appraisals in the marketplace. Also, our leadership position requires that we manage more than routine risks. So we draw on the resources of our entire organisation – our trading teams, our global network, our research, and our market-tested experience – to maintain an up-to-the-moment market viewpoint. In order to meet our own objectives and those of our clients, Morgan has made a strong commitment: being a leader in global finance also means being a leader in global trading.

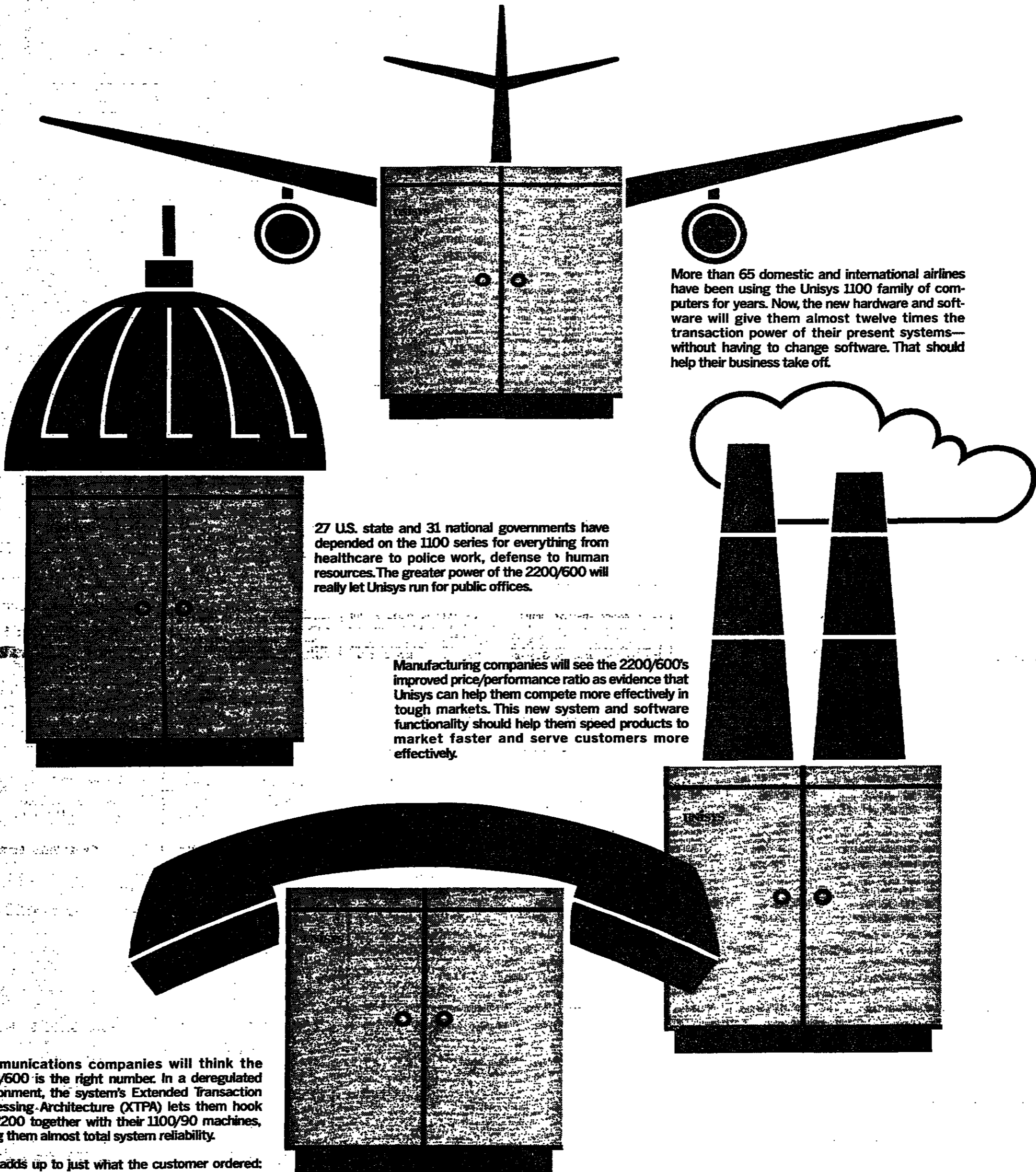


With the proper perspective, the chaos of small movements can be interpreted within the context of larger ones. Morgan's worldwide trading network provides an overview of global markets that helps clients move in the right direction.

## JPMorgan



# The significance of our new 2200/600 system depends on what business you're in.



More than 65 domestic and international airlines have been using the Unisys 1100 family of computers for years. Now, the new hardware and software will give them almost twelve times the transaction power of their present systems—without having to change software. That should help their business take off.

27 U.S. state and 31 national governments have depended on the 1100 series for everything from healthcare to police work, defense to human resources. The greater power of the 2200/600 will really let Unisys run for public offices.

Manufacturing companies will see the 2200/600's improved price/performance ratio as evidence that Unisys can help them compete more effectively in tough markets. This new system and software functionality should help them speed products to market faster and serve customers more effectively.

Communications companies will think the 2200/600 is the right number. In a deregulated environment, the system's Extended Transaction Processing Architecture (ETPA) lets them hook the 2200 together with their 1100/90 machines, giving them almost total system reliability.

It all adds up to just what the customer ordered: More power, better price/performance, and seamless software path. No matter what business you're in, the new 2200/600 system looks great.

# UNISYS

The power of <sup>2</sup>

INTERNATIONAL COMPANIES AND FINANCE

N Flinders launches A\$265m bids

By Bruce Jacques in Sydney

ADELAIDE-BASED North Flinders Mines has started what could be one of the Australian gold industry's most complex corporate battles...

ADL bid. The company will issue 124m shares and the same number of attached options in the ratio of two-for-three...

Acer to float NT\$1.06bn shares

By John Elliott in Taipei

ACER, Taiwan's largest computer company and one of the five biggest suppliers of personal computers in the US...

Swiss to co-ordinate share deal controls

By John Wicks in Zurich

SWISS stock markets are planning a number of co-ordinated measures aimed at improving information about trading flows...

FAI quits Ariadne board as Judge stake part-paid

By Our Sydney Correspondent

MR LARRY Adler's FAI Insurances has confirmed receipt of a A\$90m (US\$63.2m) part payment for the 19.9 per cent interest in Ariadne Australia...

Fifth record year for Pacific Dunlop

By Chris Sherwell in Melbourne

PACIFIC DUNLOP, the Australia's largest manufacturer of distribution multinational, yesterday reported a fifth successive year of record revenues and earnings...



Interim dividend 1988

The Supervisory Board and the Board of Management of Royal Dutch Petroleum Company have decided to pay an interim dividend in respect of the financial year 1988 of N.F. 6.00 per ordinary share...

In the case of holders of bearer certificates with coupons this interim dividend will be payable against surrender of coupon No. 184 on or after 27th September, 1988, at the offices of:

N.M. Rothschild & Sons Limited, New Court, St. Swithin's Lane, London EC4P 4DU on business days between the hours of 9.30 a.m. and 2 p.m.

Payment will be made in sterling at the buying rate of exchange current in London at 2 p.m. on 20th September, 1988, in the case of coupons presented on or before that date...

In the case of shares of which the dividend sheets were, at the close of business on 18th September, 1988, in custody of a Depository admitted by Centrum voor Fondsenadministratie B.V. Arnhem...

Where under the double tax agreement between the United Kingdom and the Netherlands, 15 per cent Netherlands dividend tax has been withheld, the 15 per cent Netherlands tax is allowable for a resident of the United Kingdom as a credit against the United Kingdom income tax payable in respect of the dividend...

The Hague, 15th September, 1988. THE BOARD OF MANAGEMENT

Extracts from the Chairman's Statements



BLYVOORUITZICHT GOLD MINING COMPANY, LIMITED

Registration number 05/00743/06

HARMONY GOLD MINING COMPANY LIMITED

Registration number 05/38223/06

(Both companies incorporated in the Republic of South Africa)

"I sincerely hope that neither the Committees nor the unions will hinder the industry in making full use of its manpower resources in filling the many vacancies which exist in the skilled ranks."

Gold Gold prices were steady in most major currencies during the year. Strong physical demand from Japan, as well as Taiwan and other Far Eastern countries, was the main support for the gold price...

Industrial relations The 1987 wage negotiations between the Chamber of Mines and the National Union of Mine-workers ended in dispute and triggered a three-week strike by a large proportion of the industry's work-force...

Blyvooruitzicht Gold Mining Company, Limited

Table with columns for Year ended 30 June 1988, 1987, and % Change. Rows include OPERATING RESULTS (Tons milled, Gold produced, etc.), GOLD PRICE RECEIVED, FINANCIAL RESULTS, and Outlook.

Harmony Gold Mining Company Limited

Table with columns for Year ended 30 June 1988, 1987, and % Change. Rows include OPERATING RESULTS (Ore milled, Gold produced, etc.), GOLD PRICE RECEIVED, FINANCIAL RESULTS, and Outlook.

Sino Land lifts after-tax profits to HK\$325m

By Michael Murray in Hong Kong

SINO LAND, the Hong Kong property development and investment company controlled by the Ng family, yesterday reported after-tax profits of HK\$325.2m (US\$41.7m) for the year to June...

The Molson Companies Limited

(Incorporated with limited liability under the laws of Canada) U.S. \$10,000,000 Floating Rate Note

KANSALLIS-OSAKE-PANKKI

Subordinated Reverse Floating Rate Notes due 15th August, 1991 For the six months 15th August, 1988 to 15th February, 1989...

Grosvenor und Bank der Österreichischen Sparkassen

Aktiengesellschaft Japanese Yen 20,000,000,000 Floating Rate Notes due 1988

KAWASAKI STEEL CORPORATION

Reverse Floating Rate Notes due 5th September, 1991 For the six months 6th September, 1988 to 6th March, 1989...

FERGABROOK GROUP PLC OPEN OFFER

Due to the current postal delays, the latest time for acceptance and payment in full for the Open Offer of new ordinary shares in Fergabrook Group PLC is to be extended by four days until 3.00 p.m. on Friday, 30th September, 1988.

Zim Navigation income up 36.7%

ZIM NAVIGATION, the Israeli shipping company, boosted net profits 36.7 per cent to US\$28.3m for the first half to June, on revenues which rose 9.2 per cent to \$427m...

The annual financial statements and chairman's statements may be obtained from Hill Samuel Registrars Limited, 8 Greencoast Place, London, SW1P 1PL.

# SIEMENS



## It's official: Once again Siemens ranks as Europe's No.1 in Computers

Every year the international computer magazine "Datamation" publishes a table of the world's leading Information Systems companies. For the fourth year in succession, Siemens is No. 1 in the European league and, as such, the top European computer company in the world market.

This success can be attributed to four major product groups:

- the BS2000 computers, which run under a single operating system - from small departmental computers right through to the largest mainframes.
- the SINIX® multi-user system, Europe's best-selling UNIX® computers.
- the Siemens Personal Computers - made in Europe, with a continually increasing share of the market.
- the digital office communications systems, which are at home throughout the world.

Each of these systems is the result of an intensive, ongoing program of research and development.

Moreover, Siemens itself manufactures the key components, being the sole European source, of the Megabit chip - a chip for both the world electronics market and Siemens computers.

If you would like to know more about Siemens Computing, please write to Siemens AG, Infoservice 134/Z560, P.O. Box 23 48, D-8510 Fürth, Federal Republic of Germany.

Leading European-Based IS Companies	
Company	World IS Rev (\$mil)
1 Siemens AG	\$5,703.0
2 Ing. C. Olivetti & Co. SpA	4,637.2
3 Groupe Bull	3,007.5
4 Nixdorf Computer AG	2,821.5
5 NV Philips Gloeilampfabrieken	2,801.6
6 STC plc	2,123.9
7 Alcatel NV	2,052.1
8 LM Ericsson	1,511.8
9 Inspectorate Intl. Ltd.	1,225.0
10 Memorex Intl.	1,041.1

Source: Datamation, August 1988  
SINIX is the UNIX® System derivative of Siemens.  
UNIX is a registered trademark of AT&T.



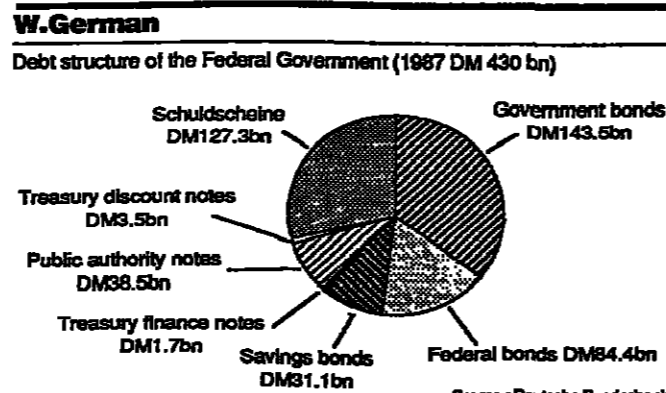
There's a Siemens Computer  
for every business.

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

Germany opens door to foreign investors

Haig Simonian on Federal moves to widen the appeal of the debt markets

There may only be a one digit gap separating Series 79 from Series 80 of West Germany's Federal Bonds (Bundesobligationen)...



W.German Debt structure of the Federal Government (1987 DM 430 bn) present, Kassenobligationen offer a marginally lower yield. However, Mr Drayss reckons the relationship may be reversed once foreign investors are allowed to start buying Bundesobligationen in view of their official listing.

GE's selection of lead manager raises eyebrows

GENERAL ELECTRIC added its name to the list of US corporations back in the Eurobond markets for fresh capital after a long hiatus, joining Seagrams and Northern Telecom which emerged late last week after several years' absence.

AMRO defended the pricing, saying that the issue was no more than a AAA-rated US corporate let some of its competitors speechless. Indeed, several pointed to the pricing, suggesting that EBC-Amro may be trying to buy market share.

INTERNATIONAL BONDS

But market consensus was that the issue was no more than a AAA-rated US corporate let some of its competitors speechless. Indeed, several pointed to the pricing, suggesting that EBC-Amro may be trying to buy market share.

Each bond carries 13 warrants, 11 of which are to purchase one share each. The other two warrants are to purchase 20 shares each. The warrants are exercisable at a share price of DM238, against Friday's closing share price of DM241.

French SE plans to raise FF720m

By Our Financial Staff

THE French stock exchanges association (SBF) will raise FF720m (\$113.2m) by the end of 1988 in a move aimed at restoring the bourse reserve fund.

Wall Street firms suffer big reverse

By Janet Bush in New York

NEW YORK Stock Exchange member firms which do business with the public suffered a 51 per cent fall in earnings after taxes in the second quarter compared with the first three months of this year.

Mitsui buys DSFH stake

By Michael Murray in Hong Kong

MITSUI TRUST and Banking of Japan is to pay HK\$315m (US\$27.6m) for a 22 per cent stake in the Hong Kong-listed Dah Sing Financial Holdings (DSFH) in a deal that will strengthen their financial services presence within the British-administered territory and its territory.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market. Closing prices on September 19

Table with columns for Country, Currency, and Bond details. Includes sections for US DOLLAR, OTHER STRAIGHTS, DEUTSCHE MARK, and SWISS FRANC.

FT GUIDE TO WORLD CURRENCIES table showing exchange rates for various countries against the US Dollar, DM, Yen, and Swiss Franc.

TRADE INDEMNITY COLLECTION SERVICES 01-739 4311



**INTERNATIONAL COMPANIES AND FINANCE**

**Unisys revamps mainframe computers**

By Louise Kohoe in San Francisco

UNISYS Corporation yesterday revamped its mainframe computer product line with the introduction of long awaited high performance systems with high speed transaction processing software.

The product announcement marks the replacement of the ageing Sperry mainframe computer product line and is critical to the company's efforts to maintain its customer base, according to industry analysts.

Unisys is the third largest US computer manufacturer. The company was formed by the merger of Sperry and Burroughs two years ago.

Speaking at the US product launch yesterday, Mr Michael Blumenthal, chairman and chief executive of Unisys, said the Unisys 2200/600 mainframe computers and transaction processing software address the fastest growing segment of the large-scale mainframe computer market and compete directly with IBM's recently launched 3900S high-performance systems.

"Transaction processing is today's most demanding computing environment, requiring ultra-high volume capacity and non-stop, highly resilient operation," he said.

The transaction processing market is valued at about \$21bn and is growing at an annual rate of 17 per cent, according to market analysts. These systems are used by airlines, banks and other organisations that handle thousands of customer transactions that must be recorded and processed. Current leaders in the field include Fujitsu and IBM.

Mr Blumenthal said that market forecasts indicate worldwide sales for online transaction processing could reach more than \$50bn in 1992.

Unisys introduced 11 mainframe computer models all based on central processing units built by Hitachi of Japan. Prices range from almost \$2m for an entry-level single processor system to more than \$8m for a system with four processors.

Single and dual processor systems will be available next March, Unisys said.

**Coats' share price slides with £5m fall in profits**

By Alice Rawsthorn in London

COATS VIVYELLA, the largest textile group in Europe, saw its share price slide by 21p to 178p yesterday when it announced a fall in pre-tax profits from \$81m (\$135m) to £76m in the first half of the year.

Mr David Alliance, chief executive, said that Coats had suffered from increased import pressure in the UK and from the impact of the strong pound on its overseas earnings. "It has been a tough half year and will be a tough full year," he said.

Coats has taken action to reduce its cost base and cut capacity. The workforce has already contracted by 1,200. Mr Alliance warned that there would be more redundancies before the end of the year.

In the six months to June 30, Coats saw sales rise to \$881.9m (\$915.1m) but operating profits were static at £78.7m (£78.4m). Earnings per share (before extraordinary items) fell to 8.7p (10.87p). But the board proposes to increase the interim dividend to 3p (2.7p).

Since last autumn, when the

lost an estimated \$5m because of the effect of adverse exchange rates on profits conversion.

The group is also exposed to the parts of the textile industry that have fared particularly badly in recent months. It lost \$2m in profits when its knitwear interests fell into a loss in the first half. There have already been cuts in knitwear and Coats is considering further action. Hand knitting, which fell into decline two years ago, produced static profits albeit at a low base.

The reorganisation of the group's carpet interests is taking "longer than expected" to complete. Coats is reviewing the future of its Country Casuals and Vivella retail businesses.

Mr Alliance said that some areas - men's shirts, home textiles and engineering - fared well despite increased competition. In the long term Coats is augmenting its overseas sourcing in order to counter the vulnerability of its UK manufacturing interests.



David Alliance: suffered from import pressure

**Holmes à Court denies breaking SE rules**

By David Lascelles, Banking Editor, in London

MR ROBERT HOLMES à COURT, the Australian entrepreneur, denied yesterday that he had been in breach of Stock Exchange rules when he bought shares in Standard Chartered shortly before the announcement of last week's rights issue.

Mr Holmes à Court is deputy chairman of Standard, a position which would have precluded him from buying shares if he possessed inside information of a market sensitive nature.

He said yesterday he was confident he had not breached the rules for two reasons.

First, he sought clearance on August 12 from Sir Peter Graham, the chairman, to buy the shares. Sir Peter said this would be alright provided the purchases were made after August 15 when a board meeting was held to approve Standard's interim results.

Second, although Sir Peter

**Belhaven head departs after boardroom row**

By Nikki Tait in London

MR RAYMOND MIQUEL, the former chairman of scotch whisky group Arthur Bell, has been replaced as both chairman and chief executive of Belhaven Brewery, the Dunbar-based group, after a boardroom row.

Yesterday, a statement from Belhaven - accompanying interim figures showing only a marginal improvement in interim profits - said that a difference of opinion had arisen between Mr Miquel and the majority of the board about the management and future development of the group. The company declined to elaborate.

Mr Phillip Kaye, chief executive of restaurant chain Garfunkels, which Belhaven acquired in May 1987, takes over as group chief executive.

Mr Bruce Johnstone has been appointed chairman. The company refused to say whether Mr Miquel has resigned or been sacked.

**The opening of Beijing's other legendary Palace.**

The dragon Empress considered the doors of her many palaces their most important feature. They enclosed the luxury, comfort and privacy reserved for herself and her chosen guests.

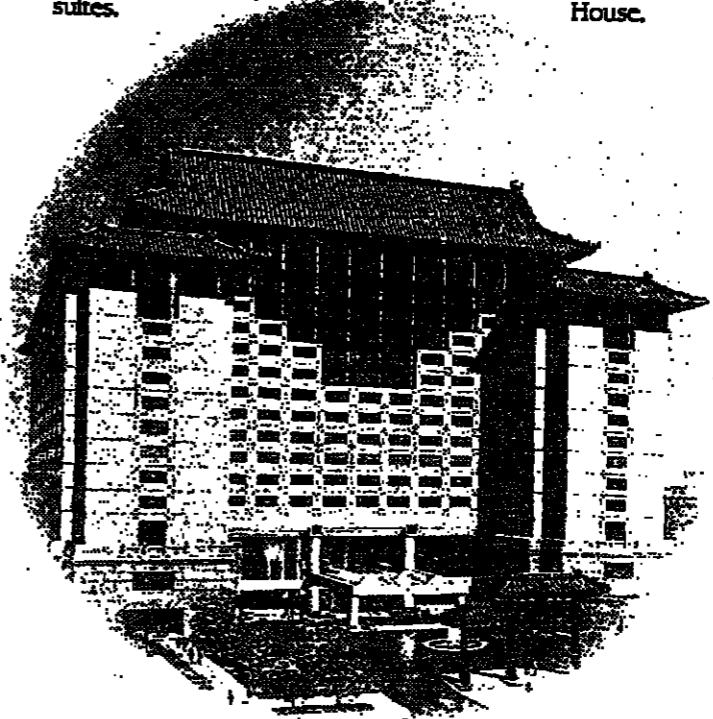
The doors of The Palace Hotel were created in another age but in the same tradition of old, the comforts, service and hospitality on which they open would seem familiar to the dragon Empress.

The 570 rooms and suites offer a full range of accommodations from de luxe rooms to The Palace Club Executive Floors, Duplex, Wangfujing and Presidential suites.

The dining choice is equally tempting. French cuisine at Champagne Room, Roma Ristorante Italiano, Bierstube, Palm Court, Coffee House.

Ginza Japanese Restaurant and the Sichuan and Guangzhou Gardens. For private entertainment, The Palace Ballroom and other function rooms are also available with a choice of menus to suit the occasion.

Located just a short walk from the other Palace, The Palace Hotel at Wangfujing is at the very heart of Beijing. And within its doors a warm welcome and impeccable service await you.



**OPENS LATE 1988**



王府飯店  
**THE PALACE HOTEL**  
Wangfujing, Beijing

Managed by Manila Hotel International

For reservations: BEIJING - From 8/1/88 Tel. 512-8888, Fax 512-9050. Telex 222696 PALBU CN, Cable PALACE HOTEL BJ. Correspondence WANGFUJING, BEIJING. Unit 8/31/88 Tel. 500-5888, 500-5202, Fax 500-5851. Telex 210370 KGBU CN, U.S.A. - China Express Tel. (900) 227-5883, (416) 897-8811, Telex 340233 CC CHINA. Adelaide - The Manila Hotel Hong Kong Sales Office Tel. (5) 252032, (5) 254012. The Manila Hotel Tel. (852) 47-0011, Telex 40537 MHOTEL PIA. Cable MANILA HOTEL. Fax (852) 47-1124.

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**Mechanical engineering | electronics  
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Take hydraulics and materials handling. Pioneering breakthroughs have made Mannesmann the world leader in both fields. Two of the most recent examples: the latest electronically controlled drives that are revolutionising automatic production processes, and highly automated materials flow and storage systems that form the way to the factory of the future.

Mannesmann: the skill and expertise of over 120,000 professionals at work in over 100 countries around the world.



Computer controlled Mannesmann Demag warehousing system in a central automotive spare parts warehouse.

Mannesmann is a leader in the following areas:  
 • Drive and Control Technology  
 • Process and Production Automation  
 • Information and Communications Technology  
 • Hydraulics and Materials Handling  
 • Electronics  
 • Machine Tools  
 • Specialised Production Technology  
 • Services and Maintenance



UK COMPANY NEWS

Morgan rises to £18.7m helped by acquisitions

By Andrew Hill

ACQUISITIONS helped boost Morgan Crucible, industrial materials and electronics company, to record pre-tax profits of £18.7m in the six months to June 30, up 52 per cent on £12.3m in the equivalent period.

Sales increased to £219m, of which 77 per cent came from outside the UK, against £144m last time on 75 per cent from abroad. At average exchange rates the pre-tax figure would have been £1.3m higher. A further £500,000 was lost in redundancy and reorganisation costs.

COMMENT

Mr Bruce Farmer's confidence in the broad geographical spread of Morgan's business is undented by adverse exchange rates. He points out that although the Americas account for 37 per cent of group sales, in the first half exports from the US manufacturing operation increased by 50 per cent.

Last summer Morgan bought Holt Lloyd for £25m. The subsidiary, which produces Turle Wax and other car-care consumer products, contributed operating profits of about £4.3m (£4m) in the first half. Holt is part of Morgan's specialty chemicals division, which increased profits from £2.2m to £2.8m.

Technical ceramics suffered from UK defence cuts and a reduction in Australian state railways' spending on electrification. Profits were reduced from £4.3m to £4m, but Mr Bruce Farmer, group managing director, said he expected an increase in the division's contribution in the second half.

RSJ advances 40% to £6.4m

By Ray Bashford

RANSOMES SIMS & Jefferies, freed to concentrate on grass-cutting operations by the disposal of its farm machinery business, boosted pre-tax profits by 40 per cent to £6.4m during the six months to June 30.

Turnover increased from £43m to £8.35m with the grass machinery operations contributing £4.55m (£5.15m), but Mr Bruce Farmer, group managing director, said he expected an increase in the division's contribution in the second half.

Thives on bad weather. The past six months have been no exception. However, the company has also been experiencing the benefits of a desire by lawn owners to move away from so-called "bovver" equipment to up-dated, higher priced equipment. Stripped of the farm machinery division, the company is concentrating, with increased force, on developing its range of large and small scale lawn mowers.

Earnings per share advanced 26 per cent to 15.1p (12p) despite a sharp rise in the tax charge to £2.1m (£1.2m) as the company moved to a "more normal" rate after utilising benefits from previous losses among subsidiaries.

Directors said that full benefits of the farm machinery sale would become more apparent in the next financial year with the full impact coming in 1990. Mr Dodsworth said the company had decided to reduce its dividend cover following an improvement in the cash position and also to narrow the gap between interim and final dividends. As a result, the interim is 75 per cent higher at 3.5p (2p).

The interim dividend is 75 per cent higher at 3.5p (2p). Mr Dodsworth said the company had decided to reduce its dividend cover following an improvement in the cash position and also to narrow the gap between interim and final dividends. As a result, the interim is 75 per cent higher at 3.5p (2p).

Financier raises stake in Tranwood to 16.5%

By Philip Coggan

MR PETER EARL, the financier, had another busy day yesterday, resigning from two boards and increasing his stake in Tranwood, the quoted financial services group.

Mr Peter Earl said the resignation reflected his intention to withdraw gradually from all his non-executive directorships. At the moment, a non-executive director of Benlox Holdings, the group which unsuccessfully bid for Storehouse last year.

Ifico jumps 49% to £3m

Sales and profits advanced strongly at Industrial Finance and Investment Corporation in the year to June 30. The company, which is listed in financial services, estate agencies and nursing homes, proposes to change its name to Ifico.

Sloane Corporation, a company controlled by Mr Earl, is buying 7.32m shares and 862,000 warrants in Tranwood from Ificorp, a Luxembourg-based venture capital group. The deal ends the association between Ificorp and Mr Earl, which started when the Luxembourg group backed Mr Earl's merchant banking venture, appropriately named Ificorp Earle in 1985.

Mr Peter Earl said the resignation reflected his intention to withdraw gradually from all his non-executive directorships. At the moment, a non-executive director of Benlox Holdings, the group which unsuccessfully bid for Storehouse last year.

Sales rose from £8.33m to £11.89m and pre-tax profit by 49 per cent to £3m (£2.01m). The chairman said the high tax charge of £1.31m (£884,000) related substantially to unrelieved losses of subsidiaries, two of which had been sold.

Rivoli Cinemas lifted pre-tax profits by nearly 11 per cent to £342,332 in the year to April 5 1988, compared with £309,651. The directors are proposing to lift the single final dividend to 123p (110p), while earnings per 50p share rose from 106p to 123p after tax of £97,551 (£92,455).

Gabiccì, USM-quoted designer and importer of casualwear, reported a record result with pre-tax profits more than doubled from £1.09m to £2.42m in the year to June 19 1988.

Metsec, USM-quoted structural components and systems maker, lifted pre-tax profits from £93,000 to £1.28m in the first half of 1988.

EIS up to £4.6m at halfway

By Clare Pearson

EIS GROUP, specialist and high-technology engineering company, yesterday announced its 26th consecutive increase in half-year pre-tax profits. These rose by 13 per cent from £4.13m to £4.63m in the six months to June 30.

Turnover rose to £50.32m (£42.74m). After a marginally lower 38 per cent tax charge, earnings per share came out at 12.2p (10.94p). An interim dividend of 2.65p (2.2p) is proposed.

Mr Peter Haslehurst, chief executive, said all companies had performed profitably and most had improved on the first half last year.

Following the \$9.54m (£5.09m) acquisition earlier this month of Stokes Vacuum, a supplier of high vacuum pumps and systems from Penwalt Corporation, EIS continued to look for expansion opportunities around the world, Mr Haslehurst said.

There was no profit breakdown, but Flexbox, the fluid seal and power transmission coupling division which has 15 overseas subsidiaries, was described as performing well in spite of the unhelpful exchange rate. The aircraft and precision engineering division saw strong demand from the aerospace industry.

EIS Group is the kind of company that makes investors feel cosy. Apart from one set-back in the 1970s, it is now looking at 35 consecutive half-yearly

Kerry to expand in US through \$130m buy

By Christopher Parkes, Consumer Industries Editor

KERRY GROUP, Tralee-based dairy and meats group, yesterday strengthened its presence in the US with an agreement to buy Beatrice Food Ingredients for \$130m (£77.52m).

Standing up against the "sheds" Philip Coggan looks at restructuring by builders' merchants

SOMETHING IS stirring amidst the bags of cement and the tins of crossite. The current three-way bid battle involving Sandell Perkins, Travis & Arnold and Meyer International highlights the current bout of restructuring in the traditionally staid world of builders' merchanting.

Last week, Sandell and Travis announced an agreed merger - only for Meyer to upset the apparent two days later with a higher bid for the latter group. Whichever of the two combinations is created, the effect will be further to increase the concentration of the annual £5.5bn builders' merchanting market in the hands of a few large players.

However Meyer, which had its bid rejected by Travis last week, is claiming that Meyer-Travis would be the largest UK merchant with a greater geographical spread than a Sandell-Travis combination.



Oscar DeVille, chairman of Meyer International, merchanting chain from Magnet in June and plans to sell other building products through its newly acquired outlets. That is a move which fits in with the historical development of the timber merchanting sector.

Excluding Wolseley, which mainly operates in the specialised heating and plumbing market, the largest operators are generally agreed to be Graham (owned by ETR), UEM (part of Norcor), Crossley Ferguson (an Bowater Industries) and Meyer, through its Jewson subsidiary.

A combined Sandell and Travis would be in the top rank with the others. The groups claim geographic, as well as industrial, logic since Sandell is largely based in London and the south-east whereas Travis is concentrated on the Midlands and the south-west.

The latter move, according to Mr George Paul, Harrison's chief executive, was aimed more at the group's suppliers than its customers. "We are operating under 46 different trading names," he says, "and I don't think our suppliers recognized our selling power. In the merchanting business, your margins are just as dependent on the price at which you buy as on the price at which you sell."

Mr Hugh Friel, deputy managing director, said it would have taken Kerry about five years to build such a range of products. Last year the company paid about \$10m for a processing plant in Jackson, Wisconsin, which has been adapted to convert milk by-products into food ingredients.

When Magnet decided to shift its selling emphasis from supplying the trade to supplying the public, the initial effect was to drive away its builder customers. Trade sales now account for less than 40 per cent of Magnet's total.

Despite the merchants' confidence, the "sheds" do pose a challenge; if the merchants prove too expensive or inefficient the professional builders will desert them. But until now, the merchants have kept their hold on the jobbing builder because of their product range, their greater willingness to extend credit and their expertise. The builder is likely to get better advice from the local experienced merchant than from the callow youth at the checkout counter.

CAN HAMBRO COUNTRYWIDE BECOME MORE SUCCESSFUL?

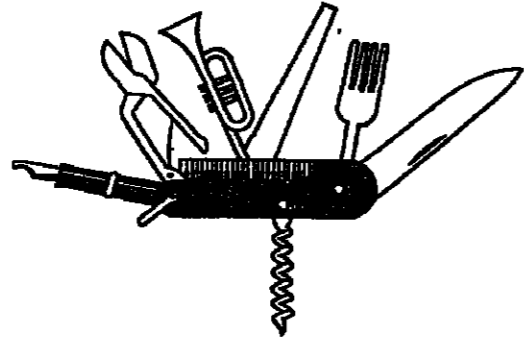
With leading estate agents such as Abbotts, Bairstow Eves, Bridgfords, Dixons, Mann & Co and Taylors, over 500 High Street offices, Hambro Countrywide is the growing force in property. Around 70,000 houses were sold in 1987, worth almost £4 billion.

Table with 2 columns: Metric and Value. HAMBRO COUNTRYWIDE PLC INTERIM RESULTS, SEPTEMBER 6th 1988

Mortgages arranged totalled £825 million. Now with the launch of Hambro Guardian, the force grows. Home buyers will choose from a full range of mortgage-related life assurance products. Advised by a team of 400 financial consultants. Backed by capital of £40 million. Hambro Guardian is the new force for life.



HAMBRO COUNTRYWIDE PLC, 01-702 1081, HAMBRO GUARDIAN ASSURANCE PLC, 01-702 9961, 41 TOWER HILL, LONDON EC3N 4HA. Hambro Guardian has applied for membership of LAUTRO



THE REALLY USEFUL GROUP plc

# PRELIMINARY RESULTS

FOR THE YEAR ENDED 30TH JUNE 1988 (UNAUDITED)

★ PROFIT BEFORE TAX	£6,193,000
★ EARNINGS PER SHARE	34.9p
★ DIVIDEND	15.0p

## EXTRACT FROM THE CHAIRMAN'S STATEMENT

"I am pleased to announce a profit before tax of £6.2 million for this year, an increase of 7.6% from last year's £5.7 million. This increase is due principally to the continuing success of the Group's theatrical productions, most specifically Phantom of the Opera and the Japanese tour of Starlight Express.

...Among our other businesses, The Really Useful Picture Company produced encouraging profits and unit sales of the Phantom recording have now exceeded 1,700,000 throughout the world.

...The Board is confident that the Group's theatre productions, current and planned, will continue to provide a growing stream of profits and that non-theatre activities will begin to make an important contribution to results."

The Rt. Hon. the Earl of Gowrie, PC  
London, 19th. September 1988.

# THEATRE

<b>THE PALACE THEATRE</b> Stages the highly successful production of Les Miserables	<b>THE REALLY USEFUL THEATRE COMPANY</b> Responsible for Group theatrical productions around the world	<b>MARTYN HAYES ASSOCIATES</b> Production design services for the theatre and industry
--	---	---

# RECORDS MUSIC

<b>THE REALLY USEFUL RECORD COMPANY</b> Produces and markets records worldwide	<b>THE REALLY USEFUL MUSIC COMPANY</b> Entrepreneurially exploits musical copyrights
---	---

# books

**AURUM PRESS**  
Book publishers of adult non-fiction and children's books

# TELEVISION

**THE REALLY USEFUL TELEVISION COMPANY**  
TV and film production company

# FILM

<b>THE REALLY USEFUL PICTURE COMPANY</b> Produces TV commercials and business films	<b>INTERACTIVE INFORMATION SYSTEMS</b> Market leader in interactive videos for training purposes.
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THE REALLY USEFUL GROUP plc

## UK COMPANY NEWS

### Waterford back in profit as restructuring pays off

By Fiona Thompson

THE WATERFORD Glass Group returned to the black yesterday with the announcement of pre-tax profits of £2.5m (£2.15m) for the six months to June 30. The outcome is sharply down on profits of £12.03m for the first half of the previous year, but an improvement on the 1987 full year loss of £10.3m.

The Irish company, which owns the Wedgwood china concern, carried out a major restructuring last year, cutting the number of employees in the crystal division from 4,000 to 2,100 and introducing new equipment and working practices. Crystal production costs have been cut 20 per cent.

Group turnover was £135.46m (£131.28m). Of this, crystal sales rose from £33.51m to £38.43m, although crystal operating profits fell from £2.07m to £1.18m.

"We did not have all the skills in the right place following the restructuring and voluntary redundancies," said Mr Paddy Hayes, chairman. "So

for the first four months we were rebuilding our craft teams. It was early July before we reached the standard rate of production. The restructuring has been an extremely heavy burden but now we are beginning to achieve the performance we forecast."

China contributed profits of £11.48m (£11.71m) on sales of £84.88m (£89.51m). In addition to the shop-in-shop outlets, two of the key Waterford Wedgwood stores in London have been refurbished. There are now seven US outlets and five in the Far East. Mr Hayes said Wedgwood had proved to be an outstanding acquisition.

John Hinde, printing and postcard subsidiary, made profits of £200,000 (£200,000). It has since been sold for £5.7m.

Operating profits fell from £15.16m to £13.49m. But the pre-tax result showed the much wider drop due to an exceptional debit of £6.1m (nil), representing final costs of restructuring, and interest charges of £4.8m (£3.13m).

Tax took £745,000 (£4.45m). Earnings per share fell from 1.85p to 0.42p and the interim dividend is unchanged at 1.2p.

#### COMMENT

It is really going to be 1989 before the effects of the restructuring work their way through to the bottom line at Waterford. Some optimists may have thought it was just a question of installing new machines and pressing the button, but clearly the retooling of craft teams is not something that can be done overnight. The moves to get production costs down were inevitable given the company's dependence on US markets - about 98 per cent of Waterford's output ends up on North American tables - but it is to be commended for taking it on the chin. Wedgwood has clearly been the savior in this half. The shares closed 3p off last night at 102p. Analysts are expecting a better second half and the forecast for the full year is about £25m.

### Streamlined Holmes on the trail to expansion

By Andrew Hill

HOLMES PROTECTION Group, the New York-based electronic security company listed in London, increased pre-tax profits to £7.31m (£4.35m) in the six months to June 30.

The central burglar alarm monitoring station in Manhattan was now fully operational. Delays in relocating the stations it was supposed to replace cut Holmes' profits in the second half of 1987 to \$5.35m and reduced the full-year profits by 10 per cent.

Mr Brian O'Connor, chairman, said improvement in the operating and financial reporting systems since the end of 1987 produced the desired effect, but Holmes had been advised it would be vulnerable to a bid until the full-year figures demonstrated the benefits of the reorganisation.

He added that takeover speculation was hardly surprising given Holmes' recent history.

By the end of 1988 Holmes should have closed the remaining fully-managed central monitoring stations, reducing staffing costs. Mr O'Connor said the group was also planning to sell its operation in Miami, and was examining the possibility of selling its Philadelphia monitoring station, which would be difficult to operate.

In the six months to June 30, sales increased 2 per cent to \$31.7m (\$29.2m). This reflected continued growth in recurring revenue and the impact of the revised marketing programme. Earnings per share were static at 10.1 cents, and the interim dividend was pushed up to 1.1 cents (1 cent).

...The Board is confident that the Group's theatre productions, current and planned, will continue to provide a growing stream of profits and that non-theatre activities will begin to make an important contribution to results."

The Rt. Hon. the Earl of Gowrie, PC  
London, 19th. September 1988.

### Brent Chemicals up 12% and demand is strong

By Clara Pearson

BRENT CHEMICALS, diversified specialty chemicals group, increased pre-tax profits by 12 per cent to £5.1m in the first 1988.

Turnover improved from £26.07m to £29.55m. The company said the underlying sales growth was 12 per cent, after stripping out the 2 per cent increase provided by acquisitions, and adding back in about £200,000 for the adverse effect of exchange rates.

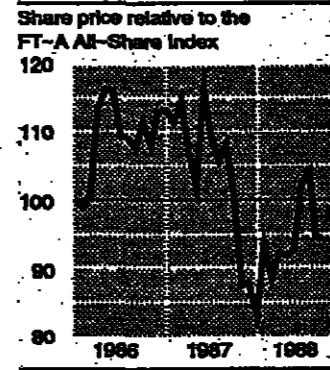
Mr Steve Cuthbert, chief executive, said the second half had started encouragingly, with demand strong.

Following two US acquisitions this summer, the electronic industry's share of Brent Chemical's sales is expected to rise to 15 per cent by the end of the year. During the first half, electronics accounted for 12 per cent, civil aviation 16.5 per cent and packaging 25 per cent.

Mr Cuthbert said the company, which last month raised about £12m via a preference share placing, was now hoping to strengthen its base in West Germany through an acquisition. It was also looking across continental Europe at suppliers of electronics chemicals, and wanted to add another supplier to the packaging industry.

Earnings came out at 6p (5.4p) and the interim dividend is increased to 1.25p (1.1p).

#### Brent Chemicals



defence industries certainly seems to be going according to plan. There is encouraging underlying sales growth, with the 12 per cent advance splitting up as 7 per cent for volume increases, and 5 per cent for price rises. Nevertheless, the recent preference share issue is likely to hold back earnings growth; and with some downgrading of forecasts going on, there seems little reason to get excited about the shares. Assuming pre-tax profits of £11.5m for the full year, the prospective p/e is under 11.

### FOREIGN EXCHANGE TREASURY OFF BALANCE SHEET

SEE OUR ADVERTISEMENT IN THE INTERNATIONAL COMPANY NEWS SECTION.

### ASTRA TRUST PLC

**Annual General Meeting**  
The Annual General Meeting of Astra Trust PLC will be held at the Connaught Rooms, 61-65, Great Queen Street, London, WC2 on Wednesday 28th September 1988, at 11.00 a.m.

Due to the postal disruption, copies of the Report and Accounts despatched on Friday 2nd September may not have yet been received by Shareholders. Additional copies are available for collection from the Company's offices at St. James Mews, 16, Horse Fall, Birmingham and 96/98, Baker Street, London.

### PCT 69% ahead

PCT Group, USM-quoted developer and marketer of power tools, lifting and welding equipment, achieved a 69 per cent rise in taxable profits to £276,000 in the first half of 1988. Turnover rose by 9 per cent to £2.94m.

The interim dividend is lifted to 1.9p (1.6p).

### Delaney purchase

Delaney Group, furniture maker and distributor, has agreed to acquire Display and Shop Equipment Group, Birmingham, and two connected companies for an initial £8m. Further consideration to a maximum total of £25m depends on future profits.

For the half year ended June 30 DSE made aggregated profits of £295,000 pre-tax on a turnover of £2.48m. Vendors have warranted profits of £485,000 for the full year.

Delaney also reported that its pre-tax profits for the same half year had risen from £1.16m to £1.23m on turnover £2m ahead at £11.33m - comparisons have been restated. The interim dividend is raised to 1.3p (1.1p) from earnings of 5p (4.7p).

### SCANTRONIC HOLDINGS PLC

(Incorporated in England Registered No. 1771935)

**RIGHTS ISSUE**  
of 9,818,804  
7.25p (net) Convertible Cumulative Redeemable Preference shares of 20p each at 100p per share

The Council of The Stock Exchange has admitted the new shares mentioned above to the Official List. Details relating to Scantronic Holdings PLC and the new shares are available in the statistical services of Extel Statistical Services Limited. Copies of the Listing Particulars may be obtained during usual business hours on any weekday (Saturdays and public holidays excepted) up to and including 10th October, 1988 from:

Scantronic Holdings PLC  
Perivale Industrial Park,  
Greenford,  
Middlesex UB6 7RJ

Barclays de Zoete Wadd Limited  
Ebbgate House,  
2 Swan Lane,  
London EC4R 3TS

Company Announcements Office  
The Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD  
(up to and including 22nd September, 1988)

20th September, 1988

### Cats again tops bill at Really Useful

By Fiona Thompson

Mr Andrew Lloyd Webber's *The Really Useful Group* yesterday reported pre-tax profits ahead from £5.75m to £6.2m for the year to June 30 1988. Turnover rose from £21.71m to £24.41m.

Theatre production and theatre management (the Palace Theatre) accounted for 90 per cent of both turnover and profits. *Cats*, with its many productions world-wide, was again the biggest contributor to profits. It produced £4.6m, representing 50 per cent of gross profits. *Starlight Express* contributed £1.7m and *Phantom of the Opera* £200,000.

*Phantom*, which opened on Broadway in January, is grossing £130,000 per week at the box office in London and £200,000 (£298,000) per week in New York. A production in Vienna is scheduled to open this year, with Los Angeles, Toronto and Hamburg set to follow.

The Palace Theatre, which continued to benefit from the hugely successful *Les Miserables*, generated more than £1m profits.

Mr Lloyd Webber's next major musical, *Aspects of Love*, is scheduled to open in London next spring. The Really Useful Picture Company has completed a deal with Polydor Records guaranteeing it an unprecedented film rights to the musical.

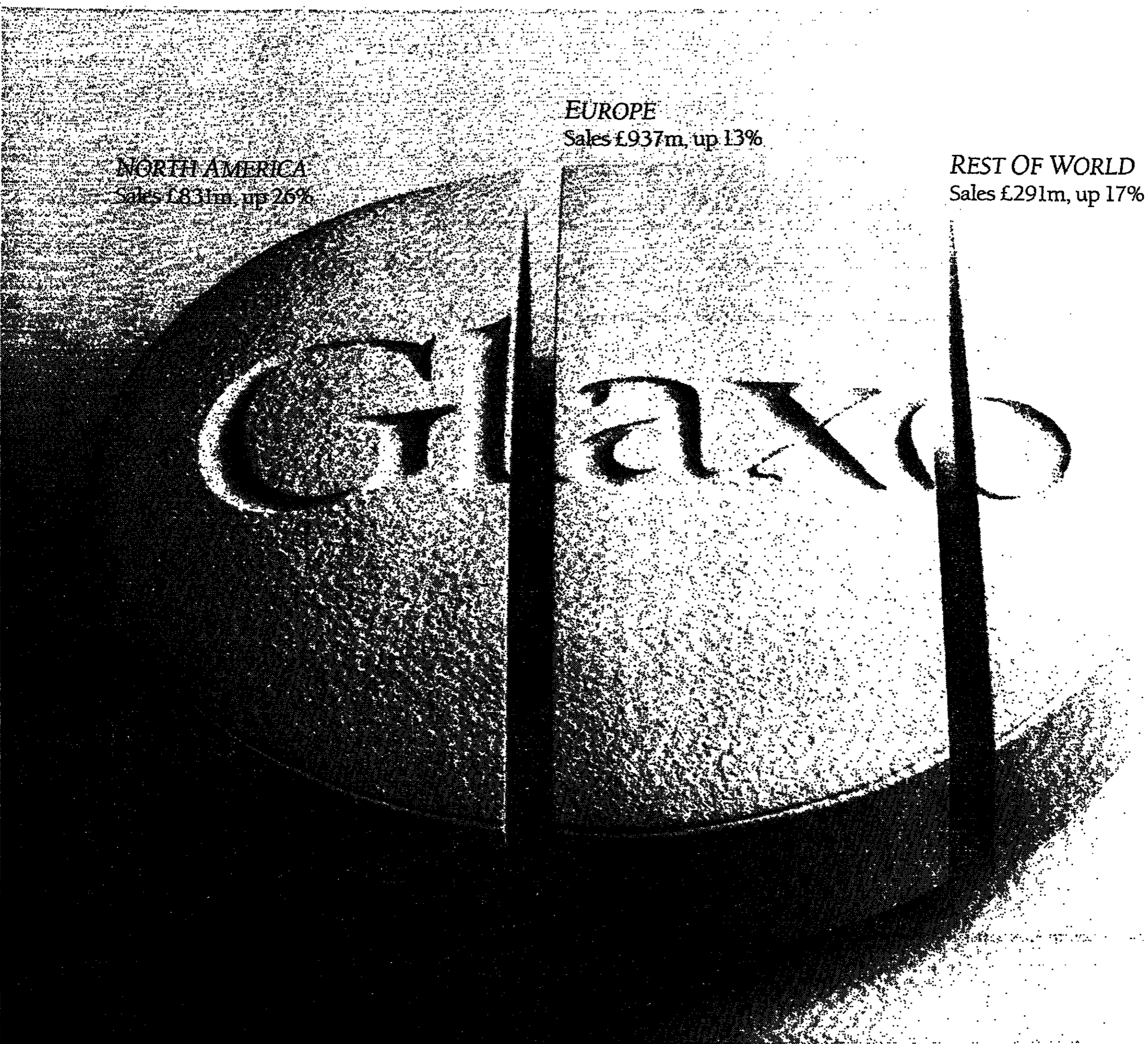
Of the non-theatre interests, *The Really Useful Picture Company*, which makes television commercials and business films, produced profits.

The three other businesses - the record company, Aurum Press and Interactive Information Systems - were not in profit this year, but the board said it was confident that these activities would begin to make an important contribution to results in due course.

Mr Brian Rolly, group managing director, yesterday hailed the recent announcement that Aurum was to publish the autobiography of Lord Whitelaw, former leader of the House of Lords, as a major coup.

Group interest receivable of £438,000 in the latest period compared with £281,000. The tax charge was £2.38m (£2.27m).

Earnings per share rose from 31.5p to 34.9p and a final dividend of 10p was recommended, making 15p (13.25p).



**NORTH AMERICA**  
Sales £831m, up 26%

**EUROPE**  
Sales £937m, up 13%

**REST OF WORLD**  
Sales £291m, up 17%

# ALL THE WORLD'S MARKETS RESPOND TO OUR TREATMENT.

Glaxo Holdings p.l.c. reports another very good year.

For the eighth consecutive year, turnover, profits and earnings per share have shown substantial improvement. Our growth has been faster than the industry average, so we have moved from 4th to 2nd place in the world ranking of pharmaceutical companies.

This success is built on two key strengths: the effectiveness of the medicines in our portfolio, and the ability to market them successfully all over the world.

The record of the medicines speaks for itself. Our branded form of the anti-peptic ulcerant, ranitidine, is now the world's biggest selling prescription medicine and the only one with sales of over £1 billion: it continues to increase its share of world markets. Our respiratory products and our antibiotics, too, continue to show rapid growth.

But only when you examine their successes in international markets will you appreciate the real breadth of Glaxo's achievements.

North America now accounts for 40% of our sales. Glaxo has been the fastest-growing pharmaceutical company in the US for seven years running, and last year sales exceeded \$1 billion for the first time.

In the UK, Glaxo is not only the market leader, but our market share is continuing to grow.

Our markets in Europe and Japan continued to show excellent sales increases.

Demand grew strongly in the developing economies of South-East Asia, in Australasia, in the Middle East, and even in Eastern Europe where political reform and economic revival are creating new opportunities.

You might imagine that effective medicines will naturally find success all over the world. Nothing could be further from the truth. Glaxo's success stems from a very particular international emphasis on achievement, not only in the laboratory, but also in the marketplace.

As new products emerge, one important reason for our great

confidence in the future is this: Glaxo companies all over the world are ready to ensure that they achieve their full potential.

FINANCIAL HIGHLIGHTS YEAR TO 30TH JUNE 1988	1988 Unaudited	1987	% increase
Turnover . . . . .	£2059m	£1741m	18
Trading Profit . . . . .	£764m	£695m	10
Profit Before Tax . . . . .	£832m	£746m	12
Earnings Per Share . . . . .	77.1p	67.0p	15
Dividends Per Share . . . . .	25.0p	19.0p	32
Research and Development . . . . .	£230m	£149m	54
Capital Expenditure . . . . .	£275m	£193m	42

Copies of the 1988 Annual Report and Accounts of Glaxo Holdings p.l.c. will be available in November from: The Secretary (FT), Glaxo Holdings p.l.c., 61 Curzon Street, London W1Y 7PA.

The contents of this advertisement, for which the Directors of Glaxo Holdings p.l.c. are solely responsible, have been approved for the purposes of Section 57 of the Financial Services Act 1986 by an authorised person.

WORLD LEADERS IN PHARMACEUTICALS

**Glaxo**





FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trust, Asset Management Ltd, and others, with columns for name, manager, and other details.

Table listing unit trusts under the heading 'ASSET MANAGEMENT LTD', including various international and domestic funds.

Table listing unit trusts under the heading 'FIDELITY INVESTMENT SERVICES LTD', including various equity and bond funds.

Table listing unit trusts under the heading 'M & G SECURITIES (UK) LTD', including various international and domestic funds.

I.G. INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SW1W 0BD. Tel: 01-828 7233/5699. Reuters code: IGIN, IGIO.

CROSSWORD

Crossword puzzle grid with numbers indicating starting positions for words.

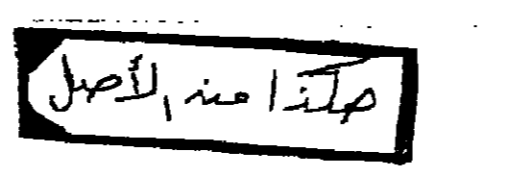
- ACROSS
1 'As headstrong as an ... on the banks of the Nile' (Sheridan) (8)
5 He wants some good fitted wardrobe (6)
9 Repeatedly rigid - it's cramp (8)
10 A man writing copy in quarters (6)
12 Birds to shoot (5)
13 Bury sets about building concerns (9)
14 Contribution expected? Keep calm! (6)
16 Cricketers back 11 down guys (7)
19 Getting irate in forced inactivity (7)
21 Correspondence for one in a political association (9)
23 Removing the impromptu grabbing a sovereign (6,3)
25 Honoured companion in the Orient showing backbone (5)
26 Raises pounds in new taxes (6)
27 Resort where a service body studies (8)
28 Reliable firm (6)
29 Snarled on finding English working men dropped (5)
DOWN
1 Stop an artist turning up before others (6)
2 The French studies result in weakness (5)

Table listing unit trusts under the heading 'CANTONAL UNIT TRUSTS', including various international and domestic funds.

Table listing unit trusts under the heading 'LAS UNIT TRUSTS', including various international and domestic funds.

Table listing unit trusts under the heading 'LEGAL & GENERAL (U.K.) TRUSTS LTD', including various international and domestic funds.

GUIDE TO UNIT TRUST PRICING. The data included under the Authorised section of the FT Unit Trust Information Service is being corrected to improve the service to readers and to conform with new legislation.





Handwritten text: "Lito, in the..."

FT UNIT TRUST INFORMATION SERVICE

Main table containing financial data for various unit trusts, including columns for company names, unit prices, and performance metrics. The table is organized into sections such as 'INSURANCES' and 'OTHER UK UNIT TRUSTS'.

INSURANCES

Sub-table listing insurance-related unit trusts and their details.

OTHER UK UNIT TRUSTS

Sub-table listing other UK unit trusts and their details.

Continued on next page



FT UNIT TRUST INFORMATION SERVICE

Table of FT Unit Trust Information Service listing various funds, their managers, and performance metrics.

Table of Other Offshore Funds listing various international investment vehicles.

LONDON SHARE SERVICE

Table of London Share Service listing British Funds, Foreign Bonds & Rails, and AMERICANS.

Table of Money Market Trust Funds listing various financial instruments and bank accounts.

Money Market Trust Funds

Money Market Bank Accounts

UNIT TRUST NOTES: Detailed notes regarding unit trusts, including performance and risk information.

LONDON SHARE SERVICE

AMERICANS - Contd

Table listing American companies such as American Express, American International Group, and American Overseas, with columns for stock price, bid, offer, and volume.

BUILDING, TIMBER, ROADS - Contd

Table listing companies in the building, timber, and roads sectors, including Bovis Lend Lease and Bovis Lend Lease Construction.

ELECTRICALS

Table listing electrical companies such as British Telecommunications, British Telecom, and British Telecom Group.

ENGINEERING - Contd

Table listing engineering companies including British Aerospace, British Aerospace Group, and British Aerospace Group.

INDUSTRIALS (Misc.) - Contd

Table listing various industrial companies such as British Airways, British Airways Group, and British Airways Group.

INDUSTRIALS (Misc.) - Contd

Table listing various industrial companies including British Airways, British Airways Group, and British Airways Group.

BANKS, HP & LEASING

Table listing banks and hire purchase/leasing companies such as Bank of America, Bank of America Group, and Bank of America Group.

CHEMICALS, PLASTICS

Table listing chemical and plastic companies including British Petroleum, British Petroleum Group, and British Petroleum Group.

ENGINEERING

Table listing engineering companies such as British Aerospace, British Aerospace Group, and British Aerospace Group.

FOOD, GROCERIES, ETC

Table listing food and grocery companies including British Petroleum, British Petroleum Group, and British Petroleum Group.

DRAPERY AND STORES

Table listing drapery and store companies such as British Petroleum, British Petroleum Group, and British Petroleum Group.

ENGINEERING

Table listing engineering companies including British Aerospace, British Aerospace Group, and British Aerospace Group.

HOTELS AND CATERERS

Table listing hotels and caterers companies such as British Petroleum, British Petroleum Group, and British Petroleum Group.

INDUSTRIALS (Misc.)

Table listing various industrial companies including British Airways, British Airways Group, and British Airways Group.

INSURANCES

Table listing insurance companies such as British Petroleum, British Petroleum Group, and British Petroleum Group.

BUILDING, TIMBER, ROADS

Table listing building, timber, and roads companies including Bovis Lend Lease and Bovis Lend Lease Construction.

BUILDING, TIMBER, ROADS

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ENGINEERING

Table listing engineering companies such as British Aerospace, British Aerospace Group, and British Aerospace Group.

INDUSTRIALS (Misc.)

Table listing various industrial companies including British Airways, British Airways Group, and British Airways Group.

LEISURE

Table listing leisure companies such as British Petroleum, British Petroleum Group, and British Petroleum Group.

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LONDON SHARE SERVICE

LEISURE - Contd

Table of stock prices for Leisure sector including companies like Leisure Group, Leisure Leisure, etc.

PROPERTY

Table of stock prices for Property sector including companies like Property Group, Property Leisure, etc.

TEXTILES - Contd

Table of stock prices for Textiles sector including companies like Textiles Group, Textiles Leisure, etc.

TRUSTS, FINANCE, LAND - Contd

Table of stock prices for Trusts, Finance, and Land sector including companies like Finance Group, Finance Leisure, etc.

OIL AND GAS - Contd

Table of stock prices for Oil and Gas sector including companies like Oil Group, Oil Leisure, etc.

MINES - Contd

Table of stock prices for Mines sector including companies like Mines Group, Mines Leisure, etc.

MOTORS, AIRCRAFT TRADES

Table of stock prices for Motors and Aircraft Trades sector including companies like Motors Group, Motors Leisure, etc.

TOBACCO

Table of stock prices for Tobacco sector including companies like Tobacco Group, Tobacco Leisure, etc.

TRUSTS, FINANCE, LAND

Table of stock prices for Trusts, Finance, and Land sector including companies like Finance Group, Finance Leisure, etc.

OVERSEAS TRADERS

Table of stock prices for Overseas Traders sector including companies like Overseas Group, Overseas Leisure, etc.

PLANTATIONS

Table of stock prices for Plantations sector including companies like Plantations Group, Plantations Leisure, etc.

THIRD MARKET

Table of stock prices for Third Market sector including companies like Third Market Group, Third Market Leisure, etc.

Commercial Vehicles

Table of stock prices for Commercial Vehicles sector including companies like Commercial Vehicles Group, Commercial Vehicles Leisure, etc.

Investment Trusts

Table of stock prices for Investment Trusts sector including companies like Investment Trusts Group, Investment Trusts Leisure, etc.

Finance, Land, etc

Table of stock prices for Finance, Land, etc sector including companies like Finance Group, Finance Leisure, etc.

Teas

Table of stock prices for Teas sector including companies like Teas Group, Teas Leisure, etc.

MINES

Table of stock prices for Mines sector including companies like Mines Group, Mines Leisure, etc.

Far West Rand

Table of stock prices for Far West Rand sector including companies like Far West Rand Group, Far West Rand Leisure, etc.

Component

Table of stock prices for Component sector including companies like Component Group, Component Leisure, etc.

Garages and Distributors

Table of stock prices for Garages and Distributors sector including companies like Garages and Distributors Group, Garages and Distributors Leisure, etc.

Finance, Land, etc

Table of stock prices for Finance, Land, etc sector including companies like Finance Group, Finance Leisure, etc.

Central Rand

Table of stock prices for Central Rand sector including companies like Central Rand Group, Central Rand Leisure, etc.

Eastern Rand

Table of stock prices for Eastern Rand sector including companies like Eastern Rand Group, Eastern Rand Leisure, etc.

South African

Table of stock prices for South African sector including companies like South African Group, South African Leisure, etc.

NEWSPAPERS, PUBLISHERS

Table of stock prices for Newspapers and Publishers sector including companies like Newspapers Group, Newspapers Leisure, etc.

Shipping

Table of stock prices for Shipping sector including companies like Shipping Group, Shipping Leisure, etc.

Finance, Land, etc

Table of stock prices for Finance, Land, etc sector including companies like Finance Group, Finance Leisure, etc.

Oil and Gas

Table of stock prices for Oil and Gas sector including companies like Oil and Gas Group, Oil and Gas Leisure, etc.

Central African

Table of stock prices for Central African sector including companies like Central African Group, Central African Leisure, etc.

Finance

Table of stock prices for Finance sector including companies like Finance Group, Finance Leisure, etc.

PAPER, PRINTING, ADVERTISING

Table of stock prices for Paper, Printing, and Advertising sector including companies like Paper, Printing, and Advertising Group, Paper, Printing, and Advertising Leisure, etc.

Shoes and Leather

Table of stock prices for Shoes and Leather sector including companies like Shoes and Leather Group, Shoes and Leather Leisure, etc.

Finance, Land, etc

Table of stock prices for Finance, Land, etc sector including companies like Finance Group, Finance Leisure, etc.

Oil and Gas

Table of stock prices for Oil and Gas sector including companies like Oil and Gas Group, Oil and Gas Leisure, etc.

Central African

Table of stock prices for Central African sector including companies like Central African Group, Central African Leisure, etc.

Finance

Table of stock prices for Finance sector including companies like Finance Group, Finance Leisure, etc.

South Africans

Table of stock prices for South Africans sector including companies like South Africans Group, South Africans Leisure, etc.

Textiles

Table of stock prices for Textiles sector including companies like Textiles Group, Textiles Leisure, etc.

Finance, Land, etc

Table of stock prices for Finance, Land, etc sector including companies like Finance Group, Finance Leisure, etc.

Oil and Gas

Table of stock prices for Oil and Gas sector including companies like Oil and Gas Group, Oil and Gas Leisure, etc.

Central African

Table of stock prices for Central African sector including companies like Central African Group, Central African Leisure, etc.

Finance

Table of stock prices for Finance sector including companies like Finance Group, Finance Leisure, etc.

Regional and Irish Stocks

Table of stock prices for Regional and Irish Stocks sector including companies like Regional and Irish Stocks Group, Regional and Irish Stocks Leisure, etc.

Traditional Options

Table of stock prices for Traditional Options sector including companies like Traditional Options Group, Traditional Options Leisure, etc.

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Stock Exchange designations are indicated to the right of security names. Alpha, Beta, Gamma, Delta, Epsilon, Zeta, Eta, Theta, Iota, Kappa, Lambda, Mu, Nu, Xi, Omicron, Pi, Rho, Sigma, Tau, Upsilon, Phi, Chi, Psi, Omega.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns: EQUITY GROUPS & SUB-SECTIONS, Monday September 19 1988, Index No., Day's Change, etc. Lists various industry sectors like CAPITAL GOODS, BUILDING MATERIALS, etc.

Table with columns: FIXED INTEREST, PRICE INDICES, Mon Sep 19, Day's change, etc. Lists interest rates and price index changes.

RISES AND FALLS YESTERDAY

Table showing rises and falls in British Funds, Corporate Bonds, and other financial instruments.

LONDON RECENT ISSUES

Table listing recent issues of equities, including company names, issue sizes, and dates.

FIXED INTEREST STOCKS

Table listing fixed interest stocks with columns for issue size, interest rate, and dates.

RIGHTS OFFERS

Table listing rights offers for various companies, including terms and conditions.

TRADITIONAL OPTIONS

Table listing traditional options for various companies, including strike prices and terms.

LONDON TRADED OPTIONS

Large table showing London traded options, including calls and puts for various companies and currencies.

Opening Index 1762.7, 10 am 1769.2, 11 am 1769.2, Noon 1767.7, 1 pm 1766.3, 2 pm 1769.0, 3 pm 1767.4, 3.30 pm 1767.9, 4 pm 1762.5



Now there's a strong case for looking in the FT

Be sure to get your copy of the Financial Times on 26th September. That's the day we launch our new Legal Pages. Published every Monday, they'll cover the business and commercial news that affects your profession, your clients and you.

Win 12 bottles of champagne - To launch the FT's weekly Legal Pages, we are inviting you to take part in a lighthearted contest.

COMPANY NOTICES - NOTICE OF PREPAYMENT - CNT Caisse Nationale des Télécommunications 15,000,000,000 Japanese YEN Floating Rate Notes due 1997

MIDLAND INTERNATIONAL FINANCIAL SERVICES BY FRF 900,000,000 FLOATING RATE NOTES DUE 1997

SILVERMINES PLC. RIGHTS ISSUE OF 2,051,728 NEW ORDINARY SHARES OF 100p EACH AT 125p PER SHARE

RIGGS NATIONAL CORPORATION USD 80,000,000 FLOATING RATE SUBORDINATED NOTES 1996

NEWS INTERNATIONAL PLC USDOL 150,000,000 8% Bonds Due 1991

PUBLIC NOTICES - OFFICE OF FAIR TRADING - COMPETITION ACT 1980

ANNOUNCEMENT - Compagnie Financière Sucre et Denrées is pleased to announce that its subsidiary Merkuria Sueden, leading force in the commodities trade, is taking steps to strengthen and develop its presence in the coffee and fertilizer markets.

Handwritten signature or note at the bottom of the page.

LONDON STOCK EXCHANGE

Markets dull ahead of money figures

PERSISTENT WORRIES over prospects for domestic inflation and interest rates continued to beset the UK securities markets yesterday, keeping trading volumes subdued in both gilt-edged and equities.

Account Dealing Dates table with columns for Date, Start, End

The median forecast for today's MO measure of UK money flow is for growth of 0.9 per cent in August, while Warburg Securities, the major London securities house, predicts an August trade deficit of around £2bn, not far from the £2.2bn figure for July, which alarmed the securities markets three weeks ago.

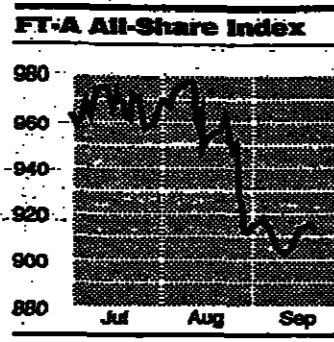
from Glaxo, the pharmaceutical group, which disclosed 1988 profit figures welcomed by the analysts with a general upgrading of the shares.

Glaxo fall despite upgrading

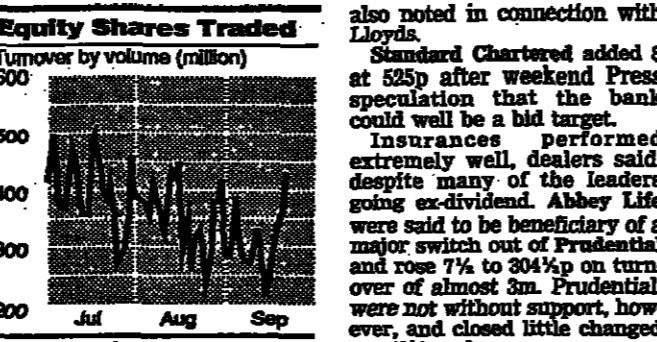
The announcement of pre-tax profits for 1988 up some 11.5 per cent at £862m from Glaxo scarcely caused a ripple in the share price until late in session when some selling developed and Wall Street influences left its toll on the price which closed 17 off on the day at 968p.

Oils fervour fades

There was acute disappointment at the turnover and individual performances in an oil sector bursting with stories only days previously. A week-end press full of every possible outcome to the oil sector led L.A.S.M.O./Enterprise/British Gas/RTZ et al, failed to trigger any follow-through of interest in the sector which admittedly was again unsettled by the latest downturn in crude oil prices.



talk and finally 3 better at 90p, turnover was just short of 1m.



on the Textile sector where Courtaulds was the main casualty at 293p, down 12 to on the day. Textal fell 4 to 88 1/2p and Sirdar a similar amount to 107p.

Stores apprehensive

There was an uneasy calm in Stores stocks ahead of today's money supply figures, which dealers fear might trigger another half or one point rise in interest rates. Next was the main feature, falling 5 to 307p after downgradings from James Capel and Smith New Court.

NEW HIGHS AND LOWS FOR 1988

Table listing new highs and lows for 1988 across various sectors like Chemicals, Engineering, etc.

Directors at British Gas

BRITISH GAS has made changes within its research and technology division. Three HQ director posts have been created under the HQ director of technology, Mr Gerald Cleaver.

Mr Christopher J.S. Clegg has been appointed a director of GUINNESS MASON & CO and HENDERSON CROSTHWAITT CORPORATE FINANCE.

APPOINTMENTS

- At ROLLS-ROYCE Mr Frank Turner, director-civil engines since September 1987, has been appointed to the board. Mr Derek Jones has been made a director of RANDFIELD BORK COLLINS FINANCIAL.



Mr John E. Loosemore has been appointed chief estates surveyor, management, at FRIENDS PROVIDENT.

predators - saw the shares rally to close only 3 off at 178p. In the leaders BICC performed strongly amid talk that a takeover by a leading French group may be on the cards.

Food and Hotels Grand stocks were boosted by speculation surrounding what Grand Metropolitan will do with the money it earns from the sale of its chain of Intercontinental Hotels.

Trusthouse Forte were also in the limelight, improving to 258p on rumours that a European group could make a bid soon.

FINANCIAL TIMES STOCK INDICES table showing Sep 19, Sep 16, Sep 15, Sep 14, Sep 13, Year Ago, High, Low, Since Completion.

Table showing S&B ACTIVITY with columns for Indices, Sep 16, Sep 15, and various market activity metrics.

TRADING VOLUME IN MAJOR STOCKS

Table listing trading volume for various stocks including BAA, British Airways, etc., with columns for Volume, Price, etc.

Professional Personal Computers in the 90s

The professional personal computer industry is at a watershed. A series of significant issues, both technical and commercial and chiefly connected with industry standards, are now being debated and resolved in ways which will affect the shape and direction of the industry for the foreseeable future.

GRANVILLE SPONSORED SECURITIES table with columns for Company, Price, Change, Div (p), % P/E, Yield.

SHIN-ETSU POLYMER CO., LTD. U.S. \$60,000,000 4 1/2 per cent Guaranteed Notes 1993 with Warrants. Notice of Adjustment of Subscription Price.





Justino Lito

WORLD STOCK MARKETS

Table of world stock markets including Australia, Canada, Germany, Hong Kong, Japan, New Zealand, Norway, Singapore, South Africa, Sweden, Switzerland, Taiwan, and the UK. Columns include stock names, prices, and changes.

Table of Canadian stock markets including Toronto and Montreal. Columns include stock names, prices, and changes.

Table of Japanese stock markets including various indices and individual stock prices.

Table of European stock markets including Germany, France, Italy, and the UK. Columns include stock names, prices, and changes.

Table of stock indices including New York Dow Jones, Standard and Poors, and various regional indices.

Advertisement for Financial Times featuring the headline 'Have your F.T. hand delivered in Germany' and details about subscription and delivery services.

2pm prices September 19

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Main table containing stock prices, organized into columns with headers like '12 Month High', 'Low', 'Close', 'Open', 'Change', and 'Volume'. Includes a 'Data omitted because of technical difficulties' section at the top left.



COWBOYS

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NYSE COMPOSITE PRICES

Table of NYSE Composite Prices listing various stocks with columns for High, Low, and Close prices.

AMEX COMPOSITE PRICES

Table of AMEX Composite Prices listing various stocks with columns for High, Low, and Close prices.

Notes regarding stock prices, including information on dividends, splits, and price adjustments.

OVER-THE-COUNTER Nasdaq national market, 2pm prices September 19

Large table of Over-the-Counter prices listing numerous stocks with columns for Bid, Ask, and Last prices.

Advertisement for SATURDAY'S FT... TWO COMMENTS FOR THE PRICE OF ONE. The increased popularity of the Saturday edition of the Financial Times... To obtain a copy of the Financial Times on Saturday, readers in the UK and Europe can order one from their nearest retailer. FINANCIAL TIMES - Europe's Business Newspaper

AMERICA

Equities fall sharply after last week's healthy rise

Wall Street

EQUITIES fell sharply at the start of a week which will see a substantial batch of data on the US economy. The share price losses appeared partly to reflect profit-taking after last week's gains and also some technical positioning after last Friday's expiration of leading futures and options contracts, writes Janet Bush in New York.

consumer prices figures for August, expected to show a rise of 0.4 per cent to 0.5 per cent, as well as housing starts and personal income and expenditure for last month. August durable goods orders are due for release on Friday.

include the repurchase of up to 80m of its common shares or 28 per cent of its common shares outstanding. The company also said it was launching a programme of aggressive cost-cutting.

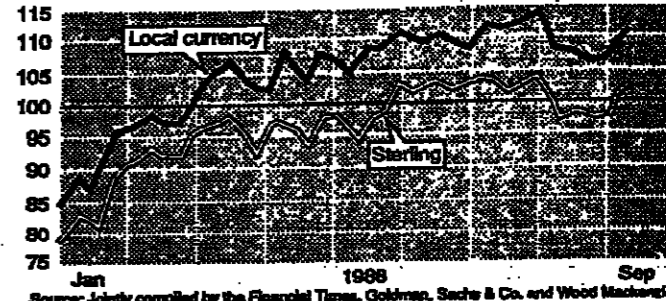
The Stockholm bourse gave a resounding welcome yesterday to the Social Democrats, who succeeded in holding onto power in the Riksdag after Sunday's general election with 43.7 per cent of the vote.

causing widespread alarm among investors and industrialists at the thought of what their environmental policies would mean for Sweden's blue chips.

in its A shares to SKr150. Its rise actually had more to do with expectations that claims from the hurricane disaster would be less than previously supposed, rather than the election news.

Sweden

FT-A World Indices



sectors." Brokers also expressed their optimism over a possible elimination of the turnover tax on shares for foreigners, and a continuation of the process of deregulation and liberalisation in the Swedish markets, as well as tax reform.

The Dow Jones Industrial Average dropped by nearly 30 points at one stage yesterday morning before recovering some ground to stand 22.23 points lower at 2,075.92 at 2pm.

Stocks analysts said the selling was in reaction to last week's gain in the Dow index of just under 30 points.

General enthusiasm over what is seen as a strong, stable ruling party with favourable economic policies helped lift equities. Investors breathed a sigh of relief over the result for the Green Party, which nevertheless succeeded in entering Parliament for the first time.

SOUTH AFRICA

THE sharply weaker bullion price was countered again by a drop in the value of the financial rand, leaving gold issues only slightly lower at the end of a quiet session.

EUROPE

THERE were broad gains in Europe yesterday, except for Paris, which took a breather from last week's excitement, writes Our Markets Staff.

pickings up 25,000 to 50,000 shares a day through Switzerland for the past few days. On Sunday a newspaper reported that Allianz, the insurance group, had been buying Dresdner. The bank was the most active stock, with DM28m traded.

Foreign buying propels Frankfurt

London

CONCERN over inflation and interest rates hit share prices and volumes, and the FT-SE 100 index lost 6.8 to 1,788.3. Speculative trading in such stocks as Pearson and Consolidated Golds provided some excitement.

General closed at L39,680, a gain of L1,250 on the basis of a nominal Friday close of L38,430 - the equivalent of the actual share price under the new share structure - but fell back to L39,250 after hours.

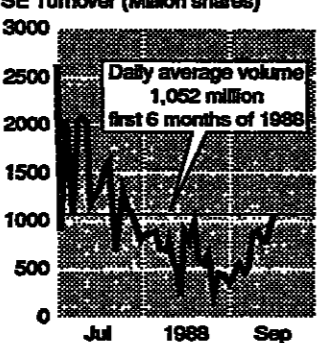
ASIA PACIFIC

Profit-taking eats into early gains

Tokyo

THE Nikkei average managed to climb past the 28,000 mark yesterday for the first time since August 24, but ended the day at 27,901.00, up only 34.62 points, writes Michio Nakamoto in Tokyo.

Tokyo



capital steel and shipbuilding stocks. Market analysts say these are the main stocks being promoted by the large securities firms in an effort to start off their new fiscal term on a strong footing.

issue closed at 5.095 per cent in large-lot transactions, down 0.015 of a point.

Roundup

TRADING was slim again in Asia Pacific markets, with investors unwilling to act in the absence of market-moving news.

HONG KONG suffered from its lowest turnover for over two years, with just HK\$230.5m worth of shares traded, and equities ended the day weaker.

The Hang Seng index shed 11.24 to 2,447.58 in bearish sentiment. Volumes were the smallest since July 14, 1986, when HK\$304.7m worth of shares changed hands.

Perrier and Bouygues moved into the limelight in terms of strong demand, taking over the spot from last week's darling, luxury goods group LVMH.

General rights issue. The Comit index gained 7.08, or 1.4 per cent, to 526.13, with about 1 per cent of the rise attributed to buying on the new account.

FT-ACTUARIES WORLD INDICES

Table with columns for National and Regional Markets, Friday September 16 1988, Thursday September 15 1988, and Dollar Index. Rows include Australia, Austria, Belgium, Canada, Denmark, Finland, France, West Germany, Hong Kong, Ireland, Italy, Japan, Malaysia, Mexico, Netherlands, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, United Kingdom, USA, Europe, Pacific Basin, Euro-Pacific, North America, Europe Ex. UK, Pacific Ex. Japan, World Ex. US, World Ex. UK, World Ex. Asia, and World Ex. Japan.

1988 BV - moving forward

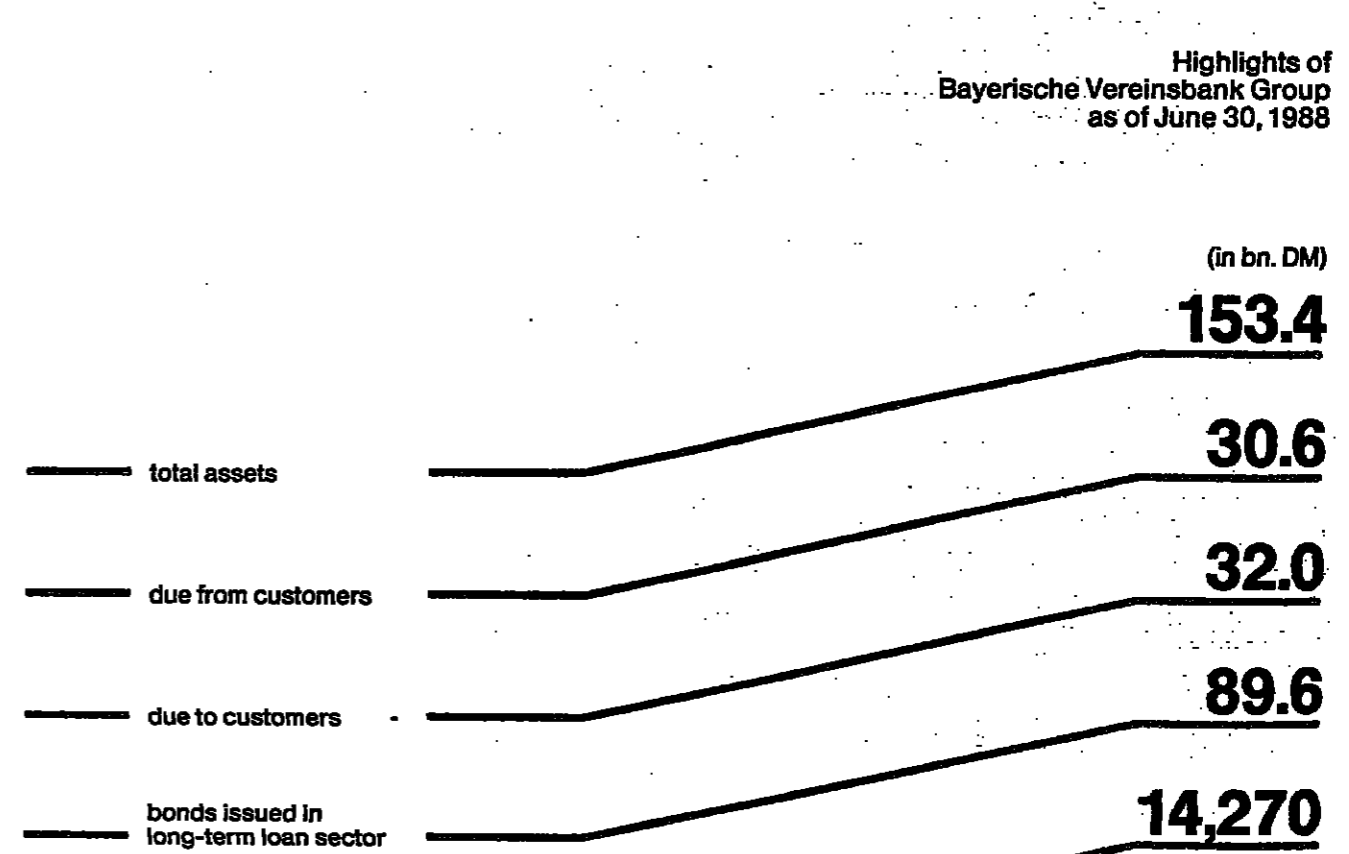


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Bayerische Vereinsbank AG Head Office Munich International Division Kardinal-Faulhaber-Strasse 1 D-8000 München 2 Telephone: (0 89) 21 32-1 Telex: 5 2 861-0 bv d BAYERISCHE VEREINSBANK

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